

"AMENDED"

**Group Strategic Report, Report of the Directors and  
Consolidated Financial Statements for the Year Ended 31 March 2021  
for  
Amberstone Security Limited**

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## **Amberstone Security Limited**

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**Amberstone Security Limited**  
**Company Information**  
**for the Year Ended 31 March 2021**

**DIRECTORS:**

A J Gillies  
J Trigg

**REGISTERED OFFICE:**

Regency House  
33 Wood Street  
Barnet  
Hertfordshire  
EN5 4BE

**REGISTERED NUMBER:**

10259434 (England and Wales)

**AUDITORS:**

Cartwrights  
Chartered Accountants and Business Advisors  
Statutory Auditor  
Regency House  
33 Wood Street  
Barnet  
Hertfordshire  
EN5 4BE

## **Amberstone Security Limited**

### **Group Strategic Report for the Year Ended 31 March 2021**

#### **Introduction**

Amberstone Security Limited's ("the company") principal activities continue to be that of the provision of a range of technological and manned security solutions primarily to the retail and logistic sectors.

#### **Business review**

The strategic objective of the directors is to grow the value of the business for the benefit of all its stakeholders. This will be delivered by the provision of effective multi-disciplinary security solutions that are based on a comprehensive data led analysis of the security risks faced by the company's clients and by the demonstration of that effectiveness through the continual measurement of those clients' return on their security investment. It is this data led approach, the company's unique selling point, that will best deliver the cost effective solutions that the market will demand.

The results of the company for the year ended 31 March 2021 are an important first step in the delivery of that objective. In its second full year of trading the company achieved a turnover of £59,060,997 (2020: £49,022,828) and an EBITDA of £3,499,576 (2020: £1,896,576), making it a top 20 security company in terms of turnover and a top 10 security company in terms of profitability. The balance sheet contains significant provisions to protect the company against the impact of the current Covid 19 crisis. At the year end the company had cash balances of £1,456,862 (2020: £152,107) and the utilisation of the its £13 million Barclay's invoice discounting facility was £nil (2020: £5,623,874), resulting in substantial funding headroom. This was assisted by the negotiation of a £2.5 million CBILS loan from Barclays which is repayable in equal monthly instalments between July 2021 and June 2026.

Further key performance indicators are set out in these financial statements. The company considers its primary key financial performance indicators to be its sales growth, gross margins, operating margins and growth in shareholder funds, all of which have increased in the current year.

Despite the current economic uncertainties, the outlook for the current year remains good with many new exciting trading opportunities in our existing sectors and diversification into other sectors; including the corporate entertainment and leisure sectors. The company is constantly researching and developing innovative approaches to its service delivery. The directors have made a significant investment to relocate the Company's head office to significantly larger premises and plans to invest in a state of the art security operations centre, which will incorporate a new fully accredited ARC.

#### **Principal risks and uncertainties Regulatory and legislative risks**

As a security provider, the company is registered and approved by the Security Industry Authority (SIA) under the Private Industry Act 2001. An annual review is carried out by the Approved Contractor Scheme (ACS). The company regularly updates its policies and procedures in order to ensure we exceed the compliance scores required by the standards.

In addition, the company has an obligation to meet Health and Safety requirements, which it does through internal policies and procedures and through using the services of external specialist advisers where necessary.

#### **Financial risk management policy**

The company utilises a number of industry specific software packages to ensure quality of service, improve margins and control costs. Performance targets are set, progress is monitored and corrective actions are driven through the use of state of the art dashboard technology.

#### **Credit and liquidity risk**

The main financial risk to the business, particularly given its focus in the retail sector, is financial failure within our client base. We have taken a number of steps to mitigate this risk. The conservative provisioning policy will substantially reduce the profit impact of any loss. We have put in place bank facilities with our bankers, Barclays, to provide significant levels of headroom to enable us to deal with any likely eventuality. To deliver this our financial model has been thoroughly stress tested by our financial stake holders

**Amberstone Security Limited**

**Group Strategic Report  
for the Year Ended 31 March 2021**

**Covid 19**

The company has quickly adapted the operating model of the business to the current situation and we have streamlined the organizational structure. We have continued to operate throughout with key clients. As a result of the measures we have taken we have maintained the underlying growth in profitability of the business and are on track to meet our have ambitious plans for the future.

**Employee involvement**

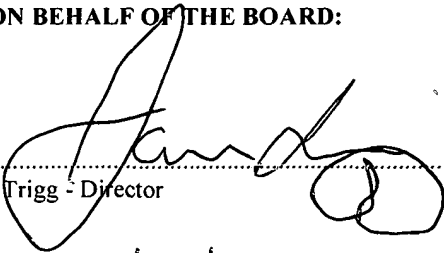
A well trained, reliable, motivated and informed management team and workforce is essential to the successful provision of a first class security manpower service to clients of the quality served by the company. We have developed several unique training programmes that differentiate us within the market place, these are over and above all our staff being trained in accordance with BS 7499 requirements and the additional specialist training required to satisfy clients' needs. Suitable and interested employees share equal opportunities for further training and career development. It is company policy to promote from within the company.

Employees are informed on a regular basis of current activities, progress and general matters of interest by various methods, including monthly management and operating meetings and scheduled visits to sites.

This report was approved by the board and signed on its behalf.

**J Trigg**  
Director

**ON BEHALF OF THE BOARD:**



.....  
J Trigg - Director

Date: 09/09/21.....

**Amberstone Security Limited**

**Report of the Directors  
for the Year Ended 31 March 2021**

The directors present their report with the financial statements of the company and the group for the year ended 31 March 2021.

**PRINCIPAL ACTIVITY**

The principal activity of the group in the year under review was that of private security activities.

**DIVIDENDS**

An interim dividend of £70,000 was paid on 19 June 2021. The directors recommend that no final dividend be paid.

The total distribution of dividends for the year ended 31 March 2021 will be £70,000.

**DIRECTORS**

The directors shown below have held office during the whole of the period from 1 April 2020 to the date of this report.

A J Gillies  
J Trigg

**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Group Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

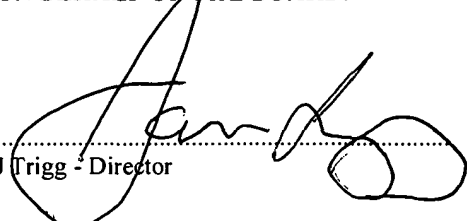
**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

**AUDITORS**

The auditors, Cartwrights, will be proposed for re-appointment at the forthcoming Annual General Meeting.

**ON BEHALF OF THE BOARD:**

  
.....  
J Trigg - Director

Date: 29/03/21.....

**Report of the Independent Auditors to the Members of  
Amberstone Security Limited**

**Opinion**

We have audited the financial statements of Amberstone Security Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 March 2021 which comprise the Consolidated Income Statement, Consolidated Other Comprehensive Income, Consolidated Balance Sheet, Company Balance Sheet, Consolidated Statement of Changes in Equity, Company Statement of Changes in Equity, Consolidated Cash Flow Statement and Notes to the Consolidated Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company affairs as at 31 March 2021 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and the parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

**Other information**

The directors are responsible for the other information. The other information comprises the information in the Group Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

## **Report of the Independent Auditors to the Members of Amberstone Security Limited**

### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of directors**

As explained more fully in the Statement of Directors' Responsibilities set out on page four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

### **Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

### **The extent to which the audit was considered capable of detecting irregularities including fraud**

We ensured that the engagement team collectively had the appropriate competence, capabilities, and skills to identify or recognise non-compliance with applicable laws and regulations, and that they remained alert to instances of non-compliance throughout the audit.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- based on our understanding of the company and industry, and through discussions with directors and key management, we identified any specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation and data protection, anti-bribery, employment, environmental and health and safety legislation; and
- we assessed the extent of compliance with these laws and regulations through making enquiries of management and inspecting legal correspondence

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

**Report of the Independent Auditors to the Members of  
Amberstone Security Limited**

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries, particularly focused around the year-end, to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates in the notes to the financial statements were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC, relevant regulators and the company's legal advisors.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Auditors.

**Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

*Cartwrights*

Matthew Brown FCA (Senior Statutory Auditor)  
for and on behalf of Cartwrights  
Chartered Accountants and Business Advisors  
Statutory Auditor  
Regency House  
33 Wood Street  
Barnet  
Hertfordshire  
EN5 4BE

Date: 09-09-2021

**Amberstone Security Limited**  
**Consolidated**  
**Income Statement**  
**for the Year Ended 31 March 2021**

	Notes	2021 £	2020 £
<b>TURNOVER</b>		59,060,997	49,022,828
Cost of sales		<u>(48,768,917)</u>	<u>(41,016,724)</u>
<b>GROSS PROFIT</b>		10,292,080	8,006,104
Administrative expenses		<u>(7,253,564)</u>	<u>(6,496,834)</u>
<b>OPERATING PROFIT and PROFIT BEFORE TAXATION</b>		3,038,516	1,509,270
Tax on profit	5	<u>(641,029)</u>	<u>(278,820)</u>
<b>PROFIT FOR THE FINANCIAL YEAR</b>		<u><u>2,397,487</u></u>	<u><u>1,230,450</u></u>
Profit attributable to: Owners of the parent		<u><u>2,397,487</u></u>	<u><u>1,230,450</u></u>

The notes form part of these financial statements

**Amberstone Security Limited**  
**Consolidated**  
**Other Comprehensive Income**  
**for the Year Ended 31 March 2021**

Notes	2021 £	2020 £
<b>PROFIT FOR THE YEAR</b>	2,397,487	1,230,450
<b>OTHER COMPREHENSIVE INCOME</b>	<u>-</u>	<u>-</u>
<b>TOTAL COMPREHENSIVE INCOME FOR THE YEAR</b>	<u>2,397,487</u>	<u>1,230,450</u>
Total comprehensive income attributable to: Owners of the parent	<u>2,397,487</u>	<u>1,230,450</u>

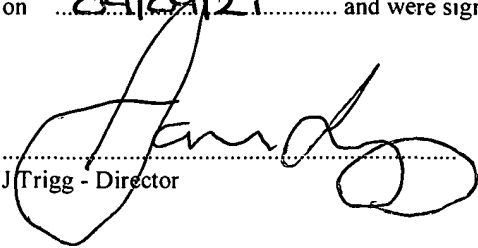
The notes form part of these financial statements

**Amberstone Security Limited (Registered number: 10259434)**

**Consolidated Balance Sheet  
31 March 2021**

	Notes	2021		2020	
		£	£	£	£
<b>FIXED ASSETS</b>					
Intangible assets	10		661,131		758,349
Tangible assets	11		213,869		144,152
Investments	12		<u>-</u>		<u>-</u>
			875,000		902,501
<b>CURRENT ASSETS</b>					
Stocks	13	1,008,672		1,143,372	
Debtors	14	14,665,024		14,941,607	
Cash at bank		<u>1,456,862</u>		<u>152,107</u>	
		17,130,558		16,237,086	
<b>CREDITORS</b>					
Amounts falling due within one year	15	<u>11,184,383</u>		<u>14,767,820</u>	
<b>NET CURRENT ASSETS</b>			<u>5,946,175</u>		<u>1,469,266</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			6,821,175		2,371,767
<b>CREDITORS</b>					
Amounts falling due after more than one year	16		(2,110,617)		-
<b>PROVISIONS FOR LIABILITIES</b>	19		<u>(38,557)</u>		<u>(27,253)</u>
<b>NET ASSETS</b>			<u>4,672,001</u>		<u>2,344,514</u>
<b>CAPITAL AND RESERVES</b>					
Called up share capital	20		2		2
Share premium	21		869,847		869,847
Retained earnings	21		<u>3,802,152</u>		<u>1,474,665</u>
<b>SHAREHOLDERS' FUNDS</b>			<u>4,672,001</u>		<u>2,344,514</u>

The financial statements were approved by the Board of Directors and authorised for issue on 09/04/21 and were signed on its behalf by:

  
.....  
J Trigg - Director

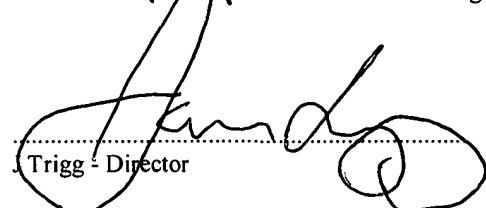
The notes form part of these financial statements

Amberstone Security Limited (Registered number: 10259434)

Company Balance Sheet  
31 March 2021

	Notes	2021		2020	
		£	£	£	£
<b>FIXED ASSETS</b>					
Intangible assets	10		270,468		363,405
Tangible assets	11		213,869		144,152
Investments	12		<u>1,000</u>		<u>1,000</u>
			485,337		508,557
<b>CURRENT ASSETS</b>					
Stocks	13	1,008,672		1,143,372	
Debtors	14	14,665,024		14,941,607	
Cash at bank		<u>1,456,862</u>		<u>152,107</u>	
			17,130,558		16,237,086
<b>CREDITORS</b>					
Amounts falling due within one year	15	<u>11,185,384</u>		<u>14,768,820</u>	
<b>NET CURRENT ASSETS</b>					
			<u>5,945,174</u>		<u>1,468,266</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>					
			6,430,511		1,976,823
<b>CREDITORS</b>					
Amounts falling due after more than one year	16		(2,110,617)		-
<b>PROVISIONS FOR LIABILITIES</b>					
	19		<u>(38,557)</u>		<u>(27,253)</u>
<b>NET ASSETS</b>					
			<u>4,281,337</u>		<u>1,949,570</u>
<b>CAPITAL AND RESERVES</b>					
Called up share capital	20		2		2
Share premium	21		869,847		869,847
Retained earnings	21		<u>3,411,488</u>		<u>1,079,721</u>
<b>SHAREHOLDERS' FUNDS</b>					
			<u>4,281,337</u>		<u>1,949,570</u>
<b>Company's profit for the financial year</b>					
			<u>2,401,767</u>		<u>835,506</u>

The financial statements were approved by the Board of Directors and authorised for issue on 09/09/21 and were signed on its behalf by:

  
J. Trigg - Director

The notes form part of these financial statements

**Amberstone Security Limited**  
**Consolidated Statement of Changes in Equity**  
**for the Year Ended 31 March 2021**

	Called up share capital £	Retained earnings £	Share premium £	Total equity £
<b>Balance at 1 April 2019</b>	2	244,215	869,847	1,114,064
<b>Changes in equity</b>				
Total comprehensive income	-	<u>1,230,450</u>	-	<u>1,230,450</u>
<b>Balance at 31 March 2020</b>	<u>2</u>	<u>1,474,665</u>	<u>869,847</u>	<u>2,344,514</u>
<b>Changes in equity</b>				
Dividends	-	(70,000)	-	(70,000)
Total comprehensive income	-	<u>2,397,487</u>	-	<u>2,397,487</u>
<b>Balance at 31 March 2021</b>	<u><u>2</u></u>	<u><u>3,802,152</u></u>	<u><u>869,847</u></u>	<u><u>4,672,001</u></u>

The notes form part of these financial statements

**Amberstone Security Limited**

**Company Statement of Changes in Equity  
for the Year Ended 31 March 2021**

	Called up share capital £	Retained earnings £	Share premium £	Total equity £
<b>Balance at 1 April 2019</b>	2	244,215	869,847	1,114,064
<b>Changes in equity</b>				
Total comprehensive income	-	835,506	-	835,506
<b>Balance at 31 March 2020</b>	<u>2</u>	<u>1,079,721</u>	<u>869,847</u>	<u>1,949,570</u>
<b>Changes in equity</b>				
Dividends	-	(70,000)	-	(70,000)
Total comprehensive income	-	2,401,767	-	2,401,767
<b>Balance at 31 March 2021</b>	<u><u>2</u></u>	<u><u>3,411,488</u></u>	<u><u>869,847</u></u>	<u><u>4,281,337</u></u>

The notes form part of these financial statements

**Amberstone Security Limited**  
**Consolidated Cash Flow Statement**  
**for the Year Ended 31 March 2021**

	Notes	2021 £	2020 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	1	(705,031)	(151,142)
Tax paid		<u>(66,287)</u>	<u>57,043</u>
Net cash from operating activities		<u>(771,318)</u>	<u>(94,099)</u>
<b>Cash flows from investing activities</b>			
Purchase of intangible fixed assets		(150,994)	(53,560)
Purchase of tangible fixed assets		<u>(202,933)</u>	<u>(113,510)</u>
Net cash from investing activities		<u>(353,927)</u>	<u>(167,070)</u>
<b>Cash flows from financing activities</b>			
New loans in year		2,500,000	-
Equity dividends paid		<u>(70,000)</u>	<u>-</u>
Net cash from financing activities		<u>2,430,000</u>	<u>-</u>
		<hr/>	<hr/>
<b>Increase/(decrease) in cash and cash equivalents</b>		1,304,755	(261,169)
<b>Cash and cash equivalents at beginning of year</b>	2	152,107	413,276
		<hr/>	<hr/>
<b>Cash and cash equivalents at end of year</b>	2	<u>1,456,862</u>	<u>152,107</u>

The notes form part of these financial statements

**Amberstone Security Limited**

**Notes to the Consolidated Cash Flow Statement  
for the Year Ended 31 March 2021**

**1. RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS**

	2021	2020
	£	£
Profit before taxation	3,038,516	1,509,270
Depreciation charges	381,427	258,535
Loss on disposal of fixed assets	-	1,641
(Decrease)/Increase in factored debts	<u>(5,623,874)</u>	<u>1,133,556</u>
	(2,203,931)	2,903,002
Decrease/(increase) in stocks	134,701	(593,322)
Decrease/(increase) in trade and other debtors	276,583	(5,967,479)
Increase in trade and other creditors	<u>1,087,616</u>	<u>3,506,657</u>
<b>Cash generated from operations</b>	<u><u>(705,031)</u></u>	<u><u>(151,142)</u></u>

**2. CASH AND CASH EQUIVALENTS**

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

**Year ended 31 March 2021**

	31/3/21	1/4/20
	£	£
Cash and cash equivalents	<u>1,456,862</u>	<u>152,107</u>

**Year ended 31 March 2020**

	31/3/20	1/4/19
	£	£
Cash and cash equivalents	<u>152,107</u>	<u>413,276</u>

**3. ANALYSIS OF CHANGES IN NET FUNDS/(DEBT)**

	At 1/4/20	Cash flow	At 31/3/21
	£	£	£
<b>Net cash</b>			
Cash at bank and in hand	<u>152,107</u>	<u>1,304,755</u>	<u>1,456,862</u>
	<u>152,107</u>	<u>1,304,755</u>	<u>1,456,862</u>
<b>Debt</b>			
Debts falling due within 1 year	-	(389,383)	(389,383)
Debts falling due after 1 year	<u>-</u>	<u>(2,110,617)</u>	<u>(2,110,617)</u>
	<u>-</u>	<u>(2,500,000)</u>	<u>(2,500,000)</u>
<b>Total</b>	<u><u>152,107</u></u>	<u><u>(1,195,245)</u></u>	<u><u>(1,043,138)</u></u>

The notes form part of these financial statements

## Amberstone Security Limited

### Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021

#### 1. STATUTORY INFORMATION

Amberstone Security Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the General Information page.

#### 2. ACCOUNTING POLICIES

##### **Basis of preparing the financial statements**

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

##### **Turnover**

Turnover is measured at the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

##### **Goodwill**

Goodwill being the amount paid in connection with the acquisition of a business, is being amortised evenly over its estimated useful life of five years.

##### **Intangible assets**

Intangible assets are initially measured at cost. After initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses. Intangible assets are being amortised evenly over their estimated useful life of five years

##### **Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Short leasehold	- 25% on cost
Computer equipment	- 50% on cost

##### **Stocks**

Stocks and work in progress are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Cost is calculated using the first-in, first-out method and includes all purchase, transport, and handling costs in bringing stocks to their present location and condition.

##### **Taxation**

Taxation for the year comprises current and deferred tax. Tax is recognised in the Consolidated Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

**Amberstone Security Limited**

**Notes to the Consolidated Financial Statements - continued  
for the Year Ended 31 March 2021**

**2. ACCOUNTING POLICIES - continued**

**Deferred tax**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

**Pension costs and other post-retirement benefits**

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to profit or loss in the period to which they relate.

**3. EMPLOYEES AND DIRECTORS**

	2021	2020
	£	£
Wages and salaries	24,382,430	22,267,961
Social security costs	2,400,938	2,070,765
Other pension costs	438,401	388,995
	<u>27,221,769</u>	<u>24,728,721</u>

The average number of employees during the year was as follows:

Average number of employees	<u>1,143</u>
Directors' remuneration	£
A Gillies	70,000
J Trigg	<u>5,000</u>
	<u>75,000</u>

**4. OPERATING PROFIT**

The operating profit is stated after charging /(crediting):

	2021	2020
	£	£
Depreciation - owned assets	133,216	70,720
Loss on disposal of fixed assets	-	1,641
Goodwill amortisation	<u>248,212</u>	<u>187,814</u>

**Amberstone Security Limited**

**Notes to the Consolidated Financial Statements - continued  
for the Year Ended 31 March 2021**

**5. TAXATION**

**Analysis of the tax charge**

The tax charge on the profit for the year was as follows:

	2021	2020
	£	£
Current tax:		
UK corporation tax	629,725	254,869
Deferred tax	<u>11,304</u>	<u>23,951</u>
Tax on profit	<u>641,029</u>	<u>278,820</u>

**6. INDIVIDUAL INCOME STATEMENT**

As permitted by Section 408 of the Companies Act 2006, the Income Statement of the parent company is not presented as part of these financial statements.

**7. DIVIDENDS**

	2021	2020
	£	£
Ordinary shares of 0.001 each		
Interim	<u>70,000</u>	<u>-</u>

**8. AUDITORS REMUNERATION**

For the year ended 31 March 2021, the auditor remuneration was £13,250.

**9. GOING CONCERN**

The directors have considered the consequences of COVID-19 and other events and conditions, and have determined that they do not create a material uncertainty that casts significant doubt upon the entity's ability to continue as a going concern.

The impact of COVID-19 on future performance and therefore on the measurement of some assets and liabilities or on liquidity might be significant and might therefore require disclosure in the financial statements, but the directors have determined that they do not create a material uncertainty that casts significant doubt upon the entity's ability to continue as a going concern.

**Amberstone Security Limited**

**Notes to the Consolidated Financial Statements - continued  
for the Year Ended 31 March 2021**

**10. INTANGIBLE FIXED ASSETS**

<b>Group</b>	<b>Goodwill £</b>
<b>COST</b>	
At 1 April 2020	992,632
Additions	<u>150,994</u>
At 31 March 2021	<u>1,143,626</u>
<b>AMORTISATION</b>	
At 1 April 2020	234,283
Amortisation for year	<u>248,212</u>
At 31 March 2021	<u>482,495</u>
<b>NET BOOK VALUE</b>	
At 31 March 2021	<u>661,131</u>
At 31 March 2020	<u>758,349</u>
 <b>Company</b>	 <b>Goodwill £</b>
<b>COST</b>	
At 1 April 2020 and 31 March 2021	<u>502,811</u>
<b>AMORTISATION</b>	
At 1 April 2020	139,406
Amortisation for year	<u>92,937</u>
At 31 March 2021	<u>232,343</u>
<b>NET BOOK VALUE</b>	
At 31 March 2021	<u>270,468</u>
At 31 March 2020	<u>363,405</u>

**Amberstone Security Limited**

**Notes to the Consolidated Financial Statements - continued  
for the Year Ended 31 March 2021**

**11. TANGIBLE FIXED ASSETS**

<b>Group</b>	Short leasehold £	Computer equipment £	Totals £
<b>COST</b>			
At 1 April 2020	16,403	426,238	442,641
Additions	<u>76,373</u>	<u>126,560</u>	<u>202,933</u>
At 31 March 2021	<u>92,776</u>	<u>552,798</u>	<u>645,574</u>
<b>DEPRECIATION</b>			
At 1 April 2020	10,397	288,092	298,489
Charge for year	<u>4,635</u>	<u>128,581</u>	<u>133,216</u>
At 31 March 2021	<u>15,032</u>	<u>416,673</u>	<u>431,705</u>
<b>NET BOOK VALUE</b>			
At 31 March 2021	<u>77,744</u>	<u>136,125</u>	<u>213,869</u>
At 31 March 2020	<u>6,006</u>	<u>138,146</u>	<u>144,152</u>
 <b>Company</b>			
	Short leasehold £	Computer equipment £	Totals £
<b>COST</b>			
At 1 April 2020	16,403	426,238	442,641
Additions	<u>76,373</u>	<u>126,560</u>	<u>202,933</u>
At 31 March 2021	<u>92,776</u>	<u>552,798</u>	<u>645,574</u>
<b>DEPRECIATION</b>			
At 1 April 2020	10,397	288,092	298,489
Charge for year	<u>4,635</u>	<u>128,581</u>	<u>133,216</u>
At 31 March 2021	<u>15,032</u>	<u>416,673</u>	<u>431,705</u>
<b>NET BOOK VALUE</b>			
At 31 March 2021	<u>77,744</u>	<u>136,125</u>	<u>213,869</u>
At 31 March 2020	<u>6,006</u>	<u>138,146</u>	<u>144,152</u>

**Amberstone Security Limited**

**Notes to the Consolidated Financial Statements - continued  
for the Year Ended 31 March 2021**

**12. FIXED ASSET INVESTMENTS**

<b>Company</b>	<b>Shares in group undertakings £</b>
<b>COST</b>	
At 1 April 2020 and 31 March 2021	<u>720,829</u>
<b>PROVISIONS</b>	
At 1 April 2020 and 31 March 2021	<u>719,829</u>
<b>NET BOOK VALUE</b>	
At 31 March 2021	<u>1,000</u>
At 31 March 2020	<u>1,000</u>

**13. STOCKS**

	<b>Group</b>		<b>Company</b>	
	2021	2020	2021	2020
	£	£	£	£
Stocks	264,728	201,930	264,728	201,930
Work-in-progress	<u>743,944</u>	<u>941,442</u>	<u>743,944</u>	<u>941,442</u>
	<u>1,008,672</u>	<u>1,143,372</u>	<u>1,008,672</u>	<u>1,143,372</u>

**14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>Group</b>		<b>Company</b>	
	2021	2020	2021	2020
	£	£	£	£
Trade debtors	10,397,032	11,930,141	10,397,032	11,930,141
Other debtors	124,885	57,983	124,885	57,983
Prepayments and accrued income	<u>4,143,107</u>	<u>2,953,483</u>	<u>4,143,107</u>	<u>2,953,483</u>
	<u>14,665,024</u>	<u>14,941,607</u>	<u>14,665,024</u>	<u>14,941,607</u>

**Amberstone Security Limited**

**Notes to the Consolidated Financial Statements - continued  
for the Year Ended 31 March 2021**

**15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>Group</b>		<b>Company</b>	
	2021	2020	2021	2020
	£	£	£	£
Bank loans and overdrafts (see note 17)	389,383	-	389,383	-
Trade creditors	3,997,691	3,247,912	3,997,692	3,247,912
Amounts owed to group undertakings	-	-	1,000	1,000
Tax	875,741	312,303	875,741	312,303
Social security and other taxes	985,324	769,554	985,324	769,554
Pension control account	209,183	165,195	209,183	165,195
VAT	1,254,838	1,478,500	1,254,838	1,478,500
Other creditors	67,622	222,374	67,622	222,374
Proceeds of factored debts	-	5,623,874	-	5,623,874
Accruals and deferred income	<u>3,404,601</u>	<u>2,948,108</u>	<u>3,404,601</u>	<u>2,948,108</u>
	<u>11,184,383</u>	<u>14,767,820</u>	<u>11,185,384</u>	<u>14,768,820</u>

**16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR**

	<b>Group</b>		<b>Company</b>	
	2021	2020	2021	2020
	£	£	£	£
Bank loans (see note 17)	<u>2,110,617</u>	<u>-</u>	<u>2,110,617</u>	<u>-</u>

**17. LOANS**

An analysis of the maturity of loans is given below:

	<b>Group</b>		<b>Company</b>	
	2021	2020	2021	2020
	£	£	£	£
Amounts falling due within one year or on demand:				
Bank loans	<u>389,383</u>	<u>-</u>	<u>389,383</u>	<u>-</u>
Amounts falling due between one and two years:				
Bank loans - 1-2 years	<u>870,563</u>	<u>-</u>	<u>870,563</u>	<u>-</u>
Amounts falling due between two and five years:				
Bank loans - 2-5 years	<u>1,240,054</u>	<u>-</u>	<u>1,240,054</u>	<u>-</u>

**18. SECURED DEBTS**

The following secured debts are included within creditors:

	<b>Company</b>	
	2021	2020
	£	£
Invoice discounting	<u>-</u>	<u>5,623,874</u>

**Amberstone Security Limited**

**Notes to the Consolidated Financial Statements - continued  
for the Year Ended 31 March 2021**

**19. PROVISIONS FOR LIABILITIES**

	<b>Group</b>		<b>Company</b>	
	2021	2020	2021	2020
	£	£	£	£
Deferred tax	<u>38,557</u>	<u>27,253</u>	<u>38,557</u>	<u>27,253</u>
 <b>Group</b>				
				Deferred tax
				£
Balance at 1 April 2020				27,253
Provided during year				<u>11,304</u>
Balance at 31 March 2021				<u>38,557</u>
 <b>Company</b>				
				Deferred tax
				£
Balance at 1 April 2020				27,253
Provided during year				<u>11,304</u>
Balance at 31 March 2021				<u>38,557</u>

**20. CALLED UP SHARE CAPITAL**

Allotted, issued and fully paid:		Nominal value:	2021	2020
Number:	Class:			
1,792	Ordinary	0.001	£ <u>2</u>	£ <u>2</u>

**21. RESERVES**

<b>Group</b>	Retained earnings	Share premium	Totals
	£	£	£
At 1 April 2020	1,474,665	869,847	2,344,512
Profit for the year	2,397,487	-	2,397,487
Dividends	<u>(70,000)</u>	<u>-</u>	<u>(70,000)</u>
At 31 March 2021	<u>3,802,152</u>	<u>869,847</u>	<u>4,671,999</u>

**Amberstone Security Limited**

**Notes to the Consolidated Financial Statements - continued  
for the Year Ended 31 March 2021**

**21. RESERVES - continued**

**Company**

	Retained earnings £	Share premium £	Totals £
At 1 April 2020	1,079,721	869,847	1,949,568
Profit for the year	2,401,767	-	2,401,767
Dividends	<u>(70,000)</u>	<u>-</u>	<u>(70,000)</u>
At 31 March 2021	<u>3,411,488</u>	<u>869,847</u>	<u>4,281,335</u>

**22. DIRECTORS' ADVANCES, CREDITS AND GUARANTEES**

At the balance sheet date, the company owed £0 (2020: £216,865) to J Trigg, a director of the company. This is included within other creditors.

**23. ULTIMATE CONTROLLING PARTY**

The controlling party is J Trigg.