

## PRESS RELEASE

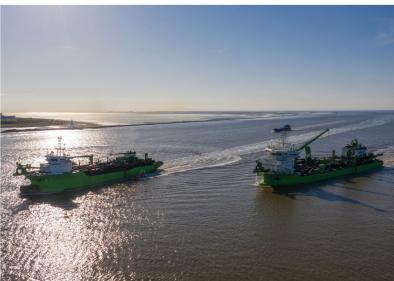
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# Results of financial year 2020















## Results of financial year 2020

- Revenue down 11% but recovery in the second half of 2020
- EBITDA margin maintained in spite of the pandemic
- Significant improvement of net financial debt
- Order book at record level
- Proposed dividend for 2020: € 1.00 per share
- Revenue and operating income of CFE expected to increase in 2021, without yet returning to the pre-Covid level of 2019.

## 1. Key figures 2020

In million €	2020	2019	Change
Revenue	3,222.0	3,624.7	-11.1%
Self-financing capacity (EBITDA) (*) % of revenue	<b>414.7</b> 12.87%	451.2 12.45%	-8.1%
Operating income (EBIT) (*) % of revenue	<b>119.5</b> 3.71%	177.7 4.90%	-32.8%
Result for the period - share of the group % of revenue	<b>64.0</b> 1.99%	133.4 3.68%	-52.0%
Earnings per share (share of the group) (in euro)	2.53	5.27	-52.0%
Dividend per share (in euro) (**)	1.00	0.00	n.s.

In million €	2020	2019	Change
Equity - share of the group	1,787.1	1,748.7	+2.2%
Net financial debt (*)	601.4	798.1	-24.6%
Order book (*)	6,049.1	5,182.9	+16.7%

<sup>(\*)</sup> The definitions are included in the 'Consolidated Financial Statements' section of the financial report.

<sup>(\*\*)</sup> Dividend for 2020 to be proposed to the annual general meeting of 6 May 2021.

#### General introduction

The CFE group proved resilient in 2020 despite the exceptional circumstances: its result remained clearly positive, its net financial debt decreased significantly and its cash and order book reached record levels.

The impact of the health crisis explains much of the decrease in revenue (-11.1%) reported by DEME and Contracting. By contrast, BPI recorded a significant increase in activity, particularly in Poland where four residential property projects were delivered in 2020.

Two important factors impacted the group's operating income in 2020: on the one hand the recognition by DEME of a capital gain of € 63.9 million on the disposal of its stake in the Merkur offshore wind farm, on the other hand the direct and indirect effects of the health crisis and of the accident with the 'Orion', estimated at around € 120 million in 2020 in terms of operating income (EBIT). Adjusted for those two factors, the operating income comes close to the level of 2019.

The equity, share of the group, amounted to € 1,787.1 million, which is slightly up compared to 31 December 2019.

The net financial debt amounted to € 601.4 million, a substantial decrease of -24.6% compared to 31 December 2019. The decrease was particularly marked at DEME. By contrast, the net financial debt increased at BPI (real estate development) following several major acquisitions of building plots in the three countries where the company operates.

All the financial covenants have been complied with on 31 December 2020.

## 2. Analysis by division

### Dredging, Environment, Offshore and Infra division

#### **KEY FIGURES**

In million €	2020		2019			Change	
	DEME	Restatements DEME (*)	Total	DEME	Restatements DEME (*)	Total	
Revenue	2,195.8	0.0	2,195.8	2,622.0	0.0	2,622.0	-16.3%
EBITDA (**)	369.5	0.0	369.5	437.0	0.0	437.0	-15.5%
Operating income (EBIT) (**)	86.7	-5.3	81.4	160.1	-5.3	154.8	-47.4%
Result for the period - share of the group	50.4	-4.1	46.3	125.0	-3.6	121.4	-61.9%
Net financial debt (**)	489.0	0.0	489.0	708.5	0.0	708.5	-31.0%
Order book (*)	4,500.0	0.0	4,500.0	3,750.0	0.0	3,750.0	+20.0%

<sup>(\*)</sup> Amounts restated to take account of the recognition at fair value of the identifiable assets and liabilities of DEME following the acquisition of an additional 50% of the DEME shares on 24 December 2013.

#### **REVENUE**

DEME reported € 2,195.8 million revenue in 2020, which is € 426.2 million less than the previous year. A substantial part of this decrease, estimated at around € 300 million, is attributable to the health crisis including the indirect impact on the oil and gas industry.

The revenue of the Dredging segment amounted to € 877 million in 2020 (-19.1% compared to 2019). This segment was most affected by the pandemic. The main projects were concentrated in Europe, in particular in Belgium (maintenance dredging of the river Scheldt and the Belgian coast), Germany (deepening and widening of the Elbe), Northern Russia (Sea Channel project in the Ob estuary) and Poland (widening of the access channel to the port of Szczecin). The main projects outside Europe were in Africa, India and Papua New Guinea. While the utilisation rate of the hoppers fleet came close to that in 2019 (38.4 weeks), activity of the cutters was low in 2020 (11 weeks). However, the situation should improve considerably in 2021 thanks, among other things, to the start of the Abu Qir project in Egypt.

DEME Offshore reported also a decrease in revenue to € 934.6 million euros (-18.1% compared to 2019). In Scotland, DEME accomplished the feat of finalising the installation of the 103 jackets for the Moray East offshore wind farm before the end of the year, despite the fact that the vessel 'Orion' was unavailable. In Belgium, after installing the foundations in 2019, DEME Offshore went on to install the masts and wind turbines of the Belgian wind farm SeaMade, and laid the subsea cables connecting them to the grid. The works were completed in the fourth quarter of 2020, as were the works on the Dutch wind farms Borssele 1 & 2.

DEME Infra reported a further growth of activity (€ 208.8 million euros in 2020), but was also impacted by the health crisis. As in 2019, revenue was driven by the three projects in the Netherlands: Terneuzen lock, RijnlandRoute, and the Blankenburg connection. Construction work on the Fehmarnbelt link started at the beginning of January 2021. Delivery is due in mid-2029.

<sup>(\*\*)</sup> The definitions are included in the 'Consolidated Financial Statements' section of the financial report.

#### **EVOLUTION OF ACTIVITY BY BUSINESS AREA**

In %	2020	2019
Capital dredging	29%	31%
Maintenance dredging	11%	10%
Offshore	43%	44%
Infra	9%	7%
Environment	5%	6%
Others	3%	2%

#### **EVOLUTION OF ACTIVITY BY GEOGRAPHICAL AREA**

In %	2020	2019
Europe (EU)	77%	69%
Europe (non-EU)	6%	4%
Africa	6%	9%
Americas	2%	3%
Asia-Pacific	7%	9%
Middle East	0%	3%
Indian subcontinent	2%	3%

#### EBITDA AND OPERATING INCOME (EXCLUDING RESTATEMENTS)

The EBITDA amounted to € 369.5 million in 2020, or 16.8% of the revenue.

The operating income (EBIT), which includes the results of the equity-accounted companies, amounted to € 86.7 million, which is down € 73.4 million compared to 2019.

DEME's activities were badly affected in 2020 by the health crisis. Border closures, travel restrictions, reduction and even suspension of air travel were unprecedented logistical challenges for DEME, which nevertheless succeeded in guaranteeing crew and staff rotations, albeit at considerable extra cost. Additionally, the measures taken by the authorities in most of the countries where DEME operates (lockdowns, quarantines, social distancing, etc.) resulted in diminished productivity on certain projects and delays in their execution. Finally, the health crisis and its impact on the oil and gas industry also led to postponement of the award and start of several projects. Nevertheless, it should be emphasised that the award at year-end of several large-scale dredging contracts will have a favourable impact on activity in the sector in the months and years to come. However, the pressure on prices still remains high.

The direct and indirect impact of the pandemic, the oil crisis and the accident with the 'Orion' is estimated at € 100 million in 2020 in terms of operating income (EBIT). This is partly compensated by the capital gain on the disposal of the 12.5% stake in Merkur Offshore GmbH in May 2020 (€ 63.9 million).

#### **NET RESULT**

DEME's net result amounted to € 50.4 million in 2020.

#### ORDER BOOK

The order book amounted to € 4.5 billion as of 31 December 2020, which is up 20% compared to 31 December 2019. This is a record level for DEME. Two-thirds of the order book will be executed over the next two years.

The breakdown of the order book by operating segment is as follows:

Dredging € 2.2 billion
 Offshore € 1.1 billion
 Infra € 0.9 billion
 Environment € 0.2 billion
 Others € 0.1 billion

During the year, DEME won several major contracts, such as:

- the contract for the construction of the Fehmarnbelt link, for which the Danish authorities have given notice to proceed with the works. The contract is worth € 700 million for DEME;
- the construction of a tunnel under the river Scheldt in Antwerp (Oosterweel project), worth € 140 million;
- the Sea Channel project in Northern Russia (60 million m³), of which the works are phased over three summers, from 2020 to 2022;
- the dredging contract for the port of Abu Qir in Egypt, which includes the deepening of the access channel and the extension of the port (1,000 hectares reclaimed from the sea). More than 150 million m³ has to be dredged in just over two years. Five vessels of DEME's fleet are already operational on site. They will be joined by the mega-cutter 'Spartacus' during the second quarter of 2021;
- the EPCI contract for the design, procurement, transport and installation of 650 km of inter-array cables
  for the Dogger Bank A and B wind farm in the United Kingdom, 130 km off the Yorkshire coast.
  Production of the cables will begin in 2021, while the offshore works are scheduled for 2023 and 2024.

The following contracts are not yet included in the order book as of 31 December 2020:

- the construction of the Hai Long 2, Hai Long 3 and Zhong Neng offshore wind farms situated off the coast of Taiwan. DEME and its partner CSBC have the status of preferred bidder. Those projects will be included in the order book once all the conditions precedent for the start of the works are fulfilled;
- the installation of the water intake points of the future nuclear power station of Hinckley Point (United Kingdom). The contract will be included in the order book in the first quarter of 2021;
- the realisation of the Scheldt Right Bank project of the Oosterweel link in Antwerp. This project, valued today at € 2.35 billion, will be realised in a consortium with eight other partners (including Van Laere, a subsidiary of CFE Contracting). It will be included in the order book once all the conditions precedent for the start of the works are fulfilled.

#### **INVESTMENTS**

Investments amounted to € 201.6 million in 2020, which is considerably less than in 2019. Delays in the delivery of the 'Spartacus' and the accident with the 'Orion' led to the postponement of the last advance payments. Moreover, DEME deferred to 2021 the dry docking of several vessels that was initially scheduled for 2020.

The wind turbine installation vessel 'Green Jade' is under construction in Taiwan. Its owner is the joint venture CDWE, which is 50% owned by DEME (integrated under the equity method). The vessel is financed by shareholder loans and bank financing. DEME invested some thirty million euros in this company in 2020.

#### ACQUISITION OF SPT OFFSHORE

In the fourth quarter, DEME acquired 100% of the shares of the company SPT Offshore.

SPT Offshore, which is headquartered in the Netherlands, is a company specialising in the installation of suction pile anchors and offshore foundations. With this acquisition, DEME Offshore acquires an additional environmentally friendly technology for the offshore renewable energy market, which can be used for the installation of fixed foundations and for anchoring floating structures. SPT Offshore is active on the European and Asian markets, employs 45 people, and reported € 20 million revenue in 2020. The acquisition goodwill (€ 16 million), which is entirely allocated to intangible assets (patents and technology) and deferred tax liabilities, will be amortised over 10 years.

#### **NET FINANCIAL DEBT**

The net financial debt amounted to € 489 million. The relatively low level of investment compared to the previous years, the significant improvement in working capital requirement, and the cash flow from operating activities generated during the year explain the strong decrease in debt (-31% compared to 31 December 2019).

As of 31 December 2020, DEME had € 621.9 million cash available, and € 141 million unused confirmed credit lines.

DEME was in compliance with all of its financial covenants on 31 December 2020.

#### NEW DEVELOPMENTS IN GREEN HYDROGEN

After having concluded an exclusive partnership for the construction of a green hydrogen plant of around 50 MW in the Ostend port area (Belgium), DEME announced in December 2020 the launch of the HYPORT Duqm Green Hydrogen project. The purpose of this project, developed in partnership with the Oman authorities, is the large-scale production of green hydrogen for the Industrial Zone at the port of Duqm and for international customers in Europe. The planned capacity of the electrolyser for the first phase of the project is estimated between 250 and 500 MW.

### **Contracting division**

#### **KEY FIGURES**

In million €	2020	2019	Change
Revenue	911.9	998.7	-8.7%
Operating income (EBIT) (*)	14.9	18.8	-20.7%
Result for the period - share of the group	5.5	9.5	-42.1%
Net financial surplus (*)	123.4	106.1	+16.3%
Order book (*)	1,492.6	1,385.5	+7.7%

<sup>(\*)</sup> The definitions are included in the 'Consolidated Financial Statements' section of the financial report

#### **REVENUE**

Revenue for CFE Contracting decreased by 8.7% to € 911.9 million.

The impact of the pandemic on activity in 2020 is estimated at around € 90 million, of which € 70 million in the first six months. The entities worst affected by the health crisis are those of the Construction segment in Belgium: the large majority of their building sites were shut down for around six weeks (from mid-March to the beginning of May). The second lockdown in effect in Belgium since the end of October had a much more limited impact as activity on the building sites was able to continue, albeit in less favourable conditions than normal in view of the additional measures to comply with the health protocol.

Business for the Rail & Utilities segment (MOBIX) increased by more than 30% in 2020 thanks in particular to several major rail projects and the ramp-up of the LuWa project (replacement of the public lighting of the Walloon region's main road network).

In million €	2020	2019	Change
Construction	634.8	733.5	-13.5%
Belgium	459.0	543.1	-15.5%
International	175.8	190.4	-7.7%
Multitechnics (VMA)	164.9	179.6	-8.2%
Rail & Utilities (MOBIX)	112.2	85.6	+31.1%
Total Contracting	911.9	998.7	-8.7%

#### **OPERATING INCOME**

The operating income amounted to € 14.9 million, which is down 20.7% on the previous year. The negative impact of the pandemic on the operating income of Contracting is estimated at just under € 20 million in 2020.

The construction entities in Belgium - and to a lesser extent in Luxembourg - were worst affected by the consequences of the health crisis.

The other segments reported satisfactory, even very satisfactory results, especially in Poland, at VMA and MOBIX.

The operating income of the Contracting division showed a marked improvement during the second half of 2020.

#### **NET RESULT**

The net result amounted to € 5.5 million in 2020.

#### ORDER BOOK

The order book amounted to € 1.49 billion as of 31 December 2020, which is up 7.7% compared to 31 December 2019.

As was the case for DEME, the order book of Contracting reached a record level at year-end 2020.

Of the main commercial successes in 2020, the contract for the construction of the ZIN real estate complex in Brussels is without doubt the most iconic, not only for its size (more than € 200 million), but also for its innovative approach in terms of circular economy. The works started in the fourth quarter and are due for completion in 2024.

The other major contracts landed by CFE Contracting are:

- The construction of the new Courthouse in Namur, won by BPC Wallonie and its partners;
- The construction of the multifunctional real estate complex 'Gravity' in Differdange (Luxembourg) for BPI and a co-developer partner.

In million €	2020	2019	Change
Construction	1,058.7	1,016.8	+4.1%
Belgium	839.8	833.5	+0.8%
International	218.9	183.3	+19.4%
Multitechnics (VMA)	251.1	188.5	+33.2%
Rail & Utilities (MOBIX)	182.8	180.2	+1.4%
Total Contracting	1,492.6	1,385.5	+7.7%

#### **NET FINANCIAL SURPLUS**

The division had a net financial surplus of € 123.4 million at 31 December 2020, which is an increase of 16.3% compared to 31 December 2019, mainly thanks to an improvement in working capital requirement.

### **Real Estate Development division**

#### **KEY FIGURES**

In million €	2020	2019	Change
Revenue	131.1	59.1	+121.8%
Operating income (EBIT) (*)	22.9	13.7	+67.2%
Result for the period - share of the group	13.2	11.6	+13.8%
Net financial debt (*)	106.2	66.4	+59.9%

<sup>(\*)</sup> The definitions are included in the 'Consolidated Financial Statements' section of the financial report

#### **EVOLUTION OF THE CAPITAL EMPLOYED (\*)**

#### BREAKDOWN BY STAGE OF PROJECT DEVELOPMENT

In million €	2020	2019
Unsold units post completion	0	4
Properties under construction	36	58
Properties in development	156	81
Total capital employed	192	143

#### **BREAKDOWN BY COUNTRY**

In million €	2020	2019
Belgium	104	97
Grand Duchy of Luxembourg	54	21
Poland	34	25
Total capital employed	192	143

<sup>(\*)</sup> The definitions are included in the 'Consolidated Financial Statements' section of the financial report

The capital employed amounted to € 192 million, which is up 34% compared to 2019. 2020 saw many new acquisitions of building plots. BPI renewed and expanded its project portfolio in the three countries where it operates. Some forty projects are currently under development, covering 545,000 m² (BPI share), of which 69,000 m² are under construction.

In Belgium, the acquisitions were primarily in the first half of 2020. They concern the projects Brouck'R (mixed-use project of just under 40,000 m² situated in the centre of Brussels), Serenity Valley (6,500 m² of office space and 14,000 m² of housing units in Auderghem), Pure (5,000 m² of high-quality housing units in Auderghem) and Seco (office building to be refurbished in the European district of Brussels).

In Luxembourg, BPI was also particularly active with the acquisition of land and a building in Bertrange, a building plot in Mertert, a municipality near the German border (31,000 m² housing units and 4,000 m² retail). BPI Luxembourg also acquired part of the real estate portfolio of the Luxembourg contractor-developer Soludec, as well as a building plot in Differdange (Gravity project, with 24,000 m² of housing units, co-living spaces, offices, shops and a hotel). At the year-end, BPI acquired a 50% stake in the Wooden project in Leudelange, an office development of approximately 9,500 m², largely pre-let on a long lease to Baloise Insurance. This building will be an example of sustainable development and well-being. The works are carried out by CLE and Wood Shapers (CFE entity specialising in timber construction). It is due for delivery in 2022.

In Poland, BPI also renewed its portfolio by acquiring two new projects:

- a site of 5.5 hectares in the centre of Poznan. Overtime, just under 100,000 m² of housing units, offices and shops will be developed. The project will be co-developed with Revive.
- a building plot, also situated in Poznan, on which 19,000 m² of housing units will be built and marketed (Wagrowska project).

#### **NET FINANCIAL DEBT**

The net financial debt amounted to € 106.2 million at 31 December 2020. The € 39.8 million increase is explained by the acquisition of new building plots.

BPI complied with all of its financial covenants on 31 December 2020.

#### **NET RESULT**

BPI's net result increased by 13.8% to € 13.2 million. The main contributors to the division's result were the Polish projects Vilda Park (Poznan), WolaRE (Warsaw) and Bulwary Książęce (Wroclaw), which were delivered in 2020. The sale of the three office buildings in Luxembourg also had a favourable impact on the net result of the real estate division, as did the margins recognised on the residential projects in progress according to percentage of completion.

As was described earlier, the health crisis had a very limited impact on BPI's result for 2020. However, the delays of more than twelve months in the granting of planning permission for the Brussels projects, largely due to the consequences of the pandemic, will make their effects felt in 2021, with BPI being obliged to postpone the launch of the marketing and construction of several projects.

### Holding, non-transferred activities and inter-division eliminations

In million €	2020	2019	Change
Revenue excluding eliminations between segments	21.9	12.4	+76.6%
Eliminations between segments	-38.7	-67.4	n.s.
Revenue including eliminations between segments	-16.8	-55.0	n.s.
Operating income (EBIT) (*)	0.3	-9.6	n.s.
Result for the period - share of the group	-1.0	-9.1	-89.0%
Net financial debt (*)	129.6	129.4	+0.2%

<sup>(\*)</sup> The definitions are included in the 'Consolidated Financial Statements' section of the financial report

#### **REVENUE**

The revenue, excluding inter-division eliminations, amounted to € 21.9 million in 2020.

Activity relates almost exclusively to the Brussels-South wastewater treatment plant project.

#### **OPERATING INCOME**

The operating income was negatively impacted in 2019 by the impairment loss on the balance of outstanding receivables from the Chadian government not covered by Credendo.

In 2020, the positive contribution of Rent-A-Port (€ 0.6 million, CFE share) and Green Offshore (€ 5.8 million, CFE share) allowed this division to report a positive operating income.

#### Rent-A-Port

Rent-A-Port, through its subsidiary Infra Asia Investment, continued to develop its five port concessions in Northern Vietnam. Despite the health crisis, there was a spectacular increase in sales of industrial land, from 33 hectares in 2019 to 89 hectares in 2020. This upward trend is expected to continue in 2021 with the growing interest of investors and industries in this strategic region. The sharp rise in sales, however, did not translate into a vigorous increase in the results due to non-recurring items such as an unrealised exchange loss following the depreciation of the USD against the euro. Additionally, the strategic partnerships for the development of the two concessions in the province of Quang Ninh were finalised.

#### Green Offshore

Like DEME, Green Offshore owns a minority interest in the Rentel and SeaMade offshore wind farms, situated off the Belgian coast. Rentel, which became operational in the second half of 2018, generated 1,150 GWh green power in 2020. The installation of the wind turbines of the SeaMade offshore wind farm was completed at the end of 2020: the 58 turbines of 8.4 GW are now fully operational. The net result of those two offshore wind farms is explained by their operational performance as well as by a non-recurring item, the capitalisation of deferred tax assets.

#### **NET RESULT**

The net result amounted to € -1.0 million in 2020, compared to € -9.1 million in 2019.

#### **NET FINANCIAL DEBT**

The division's net financial debt remained stable at € 129.6 million.

## 3. Social responsibility and sustainability commitment

By analysing the 17 Sustainable Development Goals of the United Nations, DEME, CFE Contracting and BPI were able to identify, their own priority goals. Those goals centre around the five key themes: "Build for the future", "Be a great place to work", "Offer innovative solutions", "Drive the energy transition towards climate neutrality" and "Create sustainable shareholder value". Thus those five themes cover all the ESG topics: Environment, Human (social) and Governance. Sustainability lies at the heart of the CFE Group's strategy.

People remain, more than ever, at the centre of our attention.

CFE Contracting launched an employer branding campaign, "We are Framily" (family and friends), which emphasises the human scale of its companies, which at the same time benefit from the support of a large and solid group. DEME, for its part, was awarded for the second time in a row (and the third time in four years) the title of 'Belgium's most attractive employer' at the Randstad Awards 2020.

"Be a great place to work" sums up the policy of CFE Contracting and BPI to ensure the well-being and safety of their employees. This policy also applies to the real estate projects developed by BPI, by prioritising the creation of pleasant living and working spaces. The renovation of the project Grand Poste in Liège is a perfect example of this. By combining the charm of the old building with the modernity of its services, this mixed-use project offers co-working, catering and meeting spaces for young start-ups, thus creating a new dynamic ecosystem.

Solidarity is a value cherished by CFE. Various initiatives were taken to help the hospitals throughout this year, while numerous sponsoring activities were conducted, such as support for the YouthStart association.

2020 was also a fruitful year for innovation. DEME committed itself wholeheartedly to green hydrogen by joining the European Clean Hydrogen Alliance as well as through several noteworthy initiatives. In particular, the Hyport® plant projects in Duqm (Oman) and Ostend laid the foundations for this new green technology. By taking part in the PosHydon pilot project, DEME also shows itself to be a pioneer in offshore hydrogen. In order to address the growing problem of river pollution, DEME proposed a pilot project to collect waste at the Temse - Bornem bridges on the river Scheldt. This arrangement consists of a fixed installation that passively collects floating waste from the water and a mobile system that actively collects larger waste.

Climate and the environment are of course central to our sustainable strategy.

DEME is more actively involved than ever in offshore wind farm projects and reached an important milestone in 2020 with the installation of the 2,200th wind turbine. Since the very first wind turbines were installed in the Baltic Sea in 2000, DEME has installed turbines of all sizes in 46 wind farm projects in Europe and in China. By only taking into account the turnover achieved by its Offshore and Environment divisions, DEME already has an activity exceeding one billion euros contributing to the energy transition and/or to the reduction of negative impacts on the environment.

At the end of October, CFE Contracting joined the Belgian Alliance for Climate Action. By doing so, it undertook to subscribe to the Science Based Targets initiative. This course of action will allow it to attain sustainable goals that meet the ambitions of the Paris agreements. The start of the ZIN project in the Northern Quarter of Brussels is worth noting. This innovative project of more than 110,000 m² revolves around circular principles. It is the first project in Belgium to apply circular principles on this scale. More specifically, a total of 95% of the materials will be preserved, reused or recycled, and 95% of the new materials for the office part must be C2C certified. CFE Contracting also continues its policy of optimising the transportation of materials to the building sites by the use of construction consolidation centres. The excellent results of the Aurea pilot project in Luxembourg have in fact led the group to roll out this approach across a larger number of projects.

In the development of its Key West project, BPI focuses on offering active and shared transport facilities (bicycles, cargo bikes, public transport), use of solar and geothermal energy, community services with, for example a new town square, a city farm, a nursery, and the reuse of materials from the existing site. The proximity to the Brussels Canal also allows materials to be transported by boat.

To fulfil their ambition "Build for the future", CFE Contracting and BPI pooled their know-how in the joint venture Wood Shapers at the beginning of 2020. The expertise in materials (wood in particular) and building methods for an improved structure and an integrated vision of the projects are central to the sustainable approach of Wood Shapers, which also sponsored the planting of 2,000 trees in Marche-en-Famenne.

## 4. Overview of the financial statements

## 4.A.1 Consolidated statement of income

Year ended 31 December (in € thousands)	2020	2019
Revenue	3,221,958	3,624,722
Other operating income	197,401	81,042
Purchases	(1,923,661)	(2,120,359)
Remuneration and social security payments	(643,709)	(653,870)
Other operating expenses	(435,297)	(469,248)
Depreciation and amortisation	(324,439)	(318,672)
Goodwill depreciation	(5,000)	0
Income from operating activities	87,253	143,615
Share of profit (loss) of investments accounted for using equity method	32,240	34,092
Operating income	119,493	177,707
Cost of financial debt	(11,675)	(2,602)
Other financial expenses and income	(22,673)	(5,120)
Financial result	(34,348)	(7,722)
Result before tax	85,145	169,985
Income tax expenses	(20,322)	(38,619)
Result for the period	64,823	131,366
Result attributable to non-controlling interests	(803)	2,058
Result for the period - share of the group	64,020	133,424
Earnings per share (share of the group) (EUR) (diluted and basic)	2.53	5.27

Year ended 31 December (in € thousands)	2020	2019
Result for the period - share of the group	64,020	133,424
Result for the period	64,823	131,366
Changes in fair value related to financial derivatives	(9,033)	(36,479)
Exchange differences on translation	(11,592)	1,153
Deferred taxes	446	2,772
Other elements of the comprehensive income to be reclassified to profit or loss in subsequent periods	(20,179)	(32,554)
Re-measurement on defined benefit and contribution plans	(6,239)	(15,444)
Deferred taxes	1,472	3,606
Other elements of the comprehensive income not to be reclassified to profit or loss in subsequent periods	(4,767)	(11,838)
Total other elements of the comprehensive income recognized directly in equity	(24,946)	(44,392)
Comprehensive income :	39,877	86,974
- Share of the group	38,810	89,231
- Attributable to non-controlling interests	1,067	(2,257)
Result for the period (share of the group) per share (EUR) (diluted and basic)	1.53	3.53

## 4.A.2 Consolidated statement of financial position

ther non-current sasets  eferred tax assets  ferred tax assets  non-current assets  for concurrent assets  ventories  ventories  ther operating receivables  ther operating current assets  for ther non-operating current assets  ther non-operating current assets  for ther non-operating current assets  for urrent financial derivatives  rurrent financial assets  sests held for sale  ash and cash equivalents  for assets  for as	127     177,127       052     2,615,164       095     167,653       196     83,913       433     0       052     16,630       332     100,420       546     3,251,168       565     162,612       761     996,436       454     72,681       731     6,267       331     751       900     0       0     10,511       595     612,206       937     1,861,464
roperty, plant and equipment         2,515           vestments accounted for using equity method         204           ther non-current financial assets         89           on-current financial derivatives         1           ther non-current assets         157           eferred tax assets         127           on-current assets         127           on-current assets         127           on-current assets         267           ther operating current assets         567           ther non-operating current assets         21           urrent financial derivatives         7           urrent financial assets         2           sests held for sale         2           ash and cash equivalents         759           urrent assets         1,901           otal assets         5,137           hare capital         41           hare capital         41           hare ace premium         80           etained earnings         1,059           efined benefit and contribution pension plans         (41,1           eserves related to financial derivatives         (49,2)           xchange differences on translation         (22,4)           quity - share of the group         1	0552       2,615,164         095       167,653         196       83,913         433       0         0552       16,630         332       100,420         546       3,251,168         565       162,612         761       996,436         454       72,681         731       6,267         331       751         900       0         0       10,511         595       612,206         937       1,861,464
vestments accounted for using equity method         204           ther non-current financial assets         89           on-current financial derivatives         1           ther non-current assets         15           eferred tax assets         127           on-current assets         3,235           ventories         3867           trade and other operating receivables         867           ther operating current assets         21           urrent financial derivatives         7           urrent financial assets         2           sets held for sale         3           ash and cash equivalents         759           urrent assets         1,901           otal assets         5,137           hare capital         41           hare capital         41           hare permium         800           etalined earnings         1,059           efined benefit and contribution pension plans         (41,4           eserves related to financial derivatives         (49,4           vachange differences on translation         (22,7           quity - share of the group         1,787,6           esuit attributable to non-controlling interests         17           quity - share of the g	095     167,653       196     83,913       433     0       052     16,630       332     100,420       546     3,251,168       565     162,612       761     996,436       454     72,681       731     6,267       331     751       900     0       0     10,511       595     612,206       937     1,861,464
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ther non-current financial derivatives ther non-current assets  ferred tax assets  ferred tax assets  ferred tax assets  for-current assets  sace and other operating receivables ther operating current assets  fither operating current assets  fither operating current assets  fither non-operating current assets  fither non-operating current assets  fither non-operating current assets  for ither non-operating ither ither non-operating ither ither non-operating ithe	433 0 052 16,630 332 100,420 546 3,251,168 565 162,612 761 996,436 454 72,681 731 6,267 331 751 900 0 0 10,511 695 612,206 937 1,861,464
ther non-current assets eferred tax assets ferred tax assets for-current financial derivatives for-current financial assets for-current assets for-current assets for-current assets for-current assets for-current financial derivatives for-curren	052     16,630       332     100,420       546     3,251,168       565     162,612       761     996,436       454     72,681       731     6,267       331     751       900     0       0     10,511       595     612,206       937     1,861,464
eferred tax assets         127.           con-current assets         3,235.           eventories         184.           rade and other operating receivables         867.           ther operating current assets         21.           urrent financial derivatives         7.           urrent financial assets         2.           seets held for sale         2.           ash and cash equivalents         759.           urrent assets         1,901.           otal assets         5,137.           hare capital         41.           hare premium         800.           etained benefit and contribution pension plans         (41,1).           etained benefit and contribution pension plans         (41,1).           eserves related to financial derivatives         (49,1).           exchange differences on translation         (22,2).           quity — share of the group         1,787,           esult attributable to non-controlling interests         17,           quity         1,804,           mployee benefit obligations         76           on-current provisions         13,           ther non-current liabilities         32,           on-current financial liabilities         918,	332     100,420       546     3,251,168       565     162,612       761     996,436       454     72,681       731     6,267       331     751       900     0       0     10,511       395     612,206       937     1,861,464
on-current assets         3,235           ventories         184           rade and other operating receivables         867           ther operating current assets         21           urrent financial derivatives         7           urrent financial assets         2           usets held for sale         5           ash and cash equivalents         759           urrent assets         1,901           otal assets         5,137           hare capital         41           hare premium         800           etained earnings         1,059           efined benefit and contribution pension plans         (41,7           eserves related to financial derivatives         (49,3)           exchange differences on translation         (22,7           quity – share of the group         1,787           esult attributable to non-controlling interests         17           quity         1,804           employee benefit obligations         76           on-current provisions         13           ther non-current liabilities         32           on-current financial liabilities         918           on-current financial derivatives         10	546     3,251,168       565     162,612       761     996,436       454     72,681       731     6,267       331     751       900     0       0     10,511       395     612,206       937     1,861,464
ventories rade and other operating receivables ther operating current assets ther operating current assets  ther non-operating current assets  current financial derivatives resets held for sale ash and cash equivalents resets	565     162,612       761     996,436       454     72,681       731     6,267       331     751       900     0       0     10,511       695     612,206       937     1,861,464
rade and other operating receivables         867,           ther operating current assets         57,           ther non-operating current assets         21,           urrent financial derivatives         7,           urrent financial assets         2,           seets held for sale         5,           ash and cash equivalents         759,           urrent assets         1,901,           otal assets         5,137,           hare capital         41,           hare premium         800,           etained earnings         1,059,           efined benefit and contribution pension plans         (41,7),           eserves related to financial derivatives         (49,7),           exchange differences on translation         (22,7),           quity – share of the group         1,787,           esult attributable to non-controlling interests         17,           quity         1,804,           mployee benefit obligations         76,           on-current provisions         13,           ther non-current liabilities         32,           on-current financial liabilities         918,           on-current financial derivatives         10,	565     162,612       761     996,436       454     72,681       731     6,267       331     751       900     0       0     10,511       695     612,206       937     1,861,464
ther operating current assets         57           ther non-operating current assets         21           current financial derivatives         7           current financial assets         2           seets held for sale         5           ash and cash equivalents         759           current assets         1,901           cotal assets         5,137           chare capital         41           chare premium         800           etained earnings         1,059           efined benefit and contribution pension plans         (41,1           eserves related to financial derivatives         (49,1           exchange differences on translation         (22,1           quity – share of the group         1,787           esult attributable to non-controlling interests         17           quity         1,804           mployee benefit obligations         76           on-current provisions         13           ther non-current liabilities         32           on-current financial liabilities         918           on-current financial derivatives         10	761     996,436       454     72,681       731     6,267       331     751       900     0       0     10,511       695     612,206       937     1,861,464
ther operating current assets         57           ther non-operating current assets         21           current financial derivatives         7           current financial assets         2           seets held for sale         5           ash and cash equivalents         759           current assets         1,901           cotal assets         5,137           chare capital         41           chare premium         800           etained earnings         1,059           efined benefit and contribution pension plans         (41,1           eserves related to financial derivatives         (49,1           exchange differences on translation         (22,1           quity – share of the group         1,787           esult attributable to non-controlling interests         17           quity         1,804           mployee benefit obligations         76           on-current provisions         13           ther non-current liabilities         32           on-current financial liabilities         918           on-current financial derivatives         10	454     72,681       731     6,267       331     751       900     0       0     10,511       695     612,206       937     1,861,464
ther non-operating current assets  urrent financial derivatives  urrent financial assets  seets held for sale  ash and cash equivalents  total assets  fotal	731     6,267       331     751       900     0       0     10,511       695     612,206       937     1,861,464
urrent financial derivatives  urrent financial assets  sets held for sale ash and cash equivalents  total assets  total assets  financial derivatives  total derivatives  t	331     751       900     0       0     10,511       695     612,206       937     1,861,464
urrent financial assets seets held for sale ash and cash equivalents ash and cash equivalents  total assets  financial assets  financial assets  financial assets  financial assets  financial assets  financial derivatives	900     0       0     10,511       695     612,206       937     1,861,464
ssets held for sale ash and cash equivalents  turrent assets  1,901, botal assets  5,137, hare capital  hare premium  etained earnings  efined benefit and contribution pension plans  efined benefit and contribution pension plans  efined benefit and contribution pension plans  eserves related to financial derivatives  (49,7) exchange differences on translation  (22,7) esult attributable to non-controlling interests  17, quity  1,804, mployee benefit obligations  on-current provisions  13, ther non-current liabilities  on-current financial liabilities  on-current financial liabilities  on-current financial derivatives  10,	0 10,511 695 612,206 937 1,861,464
ash and cash equivalents         759           cotal assets         1,901           chare capital         41           chare premium         800           etained earnings         1,059           efined benefit and contribution pension plans         (41,7           eserves related to financial derivatives         (49,7           exchange differences on translation         (22,6           esult attributable to non-controlling interests         17,787           esult attributable to non-controlling interests         17,804           employee benefit obligations         76           on-current provisions         13           ther non-current liabilities         32           on-current financial liabilities         918           on-current financial derivatives         10	695 612,206 937 1,861,464
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obtail assets         5,137           chare capital         41           chare premium         800           cetained earnings         1,059           efined benefit and contribution pension plans         (41,7           eserves related to financial derivatives         (49,7           exchange differences on translation         (22,7           quity – share of the group         1,787,           esult attributable to non-controlling interests         17           quity         1,804,           mployee benefit obligations         76           on-current provisions         13           ther non-current liabilities         32           on-current bonds         29           on-current financial liabilities         918           on-current financial derivatives         10	
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	283     44,078       0     0       549     270,366       750     9,356
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urrent liabilities 2,154	283     44,078       0     0       649     270,366       750     9,356       424     155,601       511     258,104
otal equity and liabilities 5,137,	283     44,078       0     0       649     270,366       750     9,356       424     155,601       511     258,104       792     2,005,194

## 4.A.3 Consolidated statement of cash flows

Year ended 31 December (in € thousands)	2020	2019
Operating activities		
Income from operating activities	87,253	143,615
Depreciation and amortisation of intangible assets, property, plant and equipment and investment property	324,439	318,672
(Decrease) increase of provisions	(1,235)	(30,587)
Impairment on assets and other non-cash items	4,258	19,524
Income/(losses) from disposals of property, plant and equipment and financial assets	(75,958)	(6,100)
Dividends received from investments accounted for using equity method	29,127	8,140
Cash flow from (used in) operating activities before changes in working capital	367,884	453,264
Decrease/(increase) in trade receivables and other current and non-current receivables	122,435	238,441
Decrease/(increase) in inventories	(6,674)	(37,020)
Increase/(decrease) in trade payables and other current and non-current payables	(32,371)	(166,619)
Income tax paid/received	(32,940)	(44,109)
Cash flow from (used in) operating activities	418,334	443,957
Investing activities		
Proceeds from sales of intangible assets and property, plant and equipment	20,715	13,834
Purchase of intangible assets and of property, plant and equipment	(213,897)	(451,258)
Acquisition of subsidiaries net of cash acquired	(16,358)	0
Variation of the investment percentage in investments accounted for using equity method	(1,470)	(8,321)
Capital decrease/(increase) of investments accounted for using equity method	(35,731)	(16,355)
Proceeds from sales of subsidiaries	90,018	0
Repayment of borrowings (new borrowings) given to investments accounted for using equity method	(2,665)	71,659
Cash flow from (used in) investing activities	(159,388)	(390,441)
Financing activities		
Interests paid	(18,585)	(24,529)
Interests received	7,126	14,280
Other financial expenses and income	(19,669)	(6,635)
Receipts from new borrowings	216,542	709,361
Repayments of borrowings	(290,264)	(462,303)
Dividends paid	0	(60,755)
Cash flow from (used in) financing activities	(104,850)	169,419
Net increase/(decrease) in cash position	154,096	222,935
Cash and cash equivalents, opening balance	612,206	388,346
Effect of exchange rate changes on cash and cash equivalents	(6,607)	925
Cash and cash equivalents, ending balance	759,695	612,206

#### 4.A.4 Notes to the consolidated financial statements

Following the allocation of the acquisition goodwill of SPT Offshore to intangible assets, those assets increased by 23.2%.

The losses incurred on certain projects in India led to a € 5 million impairment of goodwill on the company ISD, an Indian subsidiary of DEME.

The tangible assets decreased in 2020 for the first time in many years. The investments in DEME's fleet were in fact more than offset by the depreciation cost for the year. The tangible assets include € 506 million advance payments on vessels under construction, for the most part the 'Spartacus' and the 'Orion'.

CFE's equity amounted to  $\in$  1.8 billion, which is up 2.5%. The equity was negatively impacted by the remeasurement on defined benefit and contribution plans ( $\in$  -4.7 million), by the charge in fair value of derivatives ( $\in$  -8.8 million), and by exchange differences on translation ( $\in$  -11.7 million) which reflect the appreciation of the euro against most currencies.

The working capital requirement amounted to €-560.4 million at 31 December 2020, which is a significant improvement compared to 2019, both for DEME and Contracting.

The net financial debt breaks down into, on the one hand, a current and non-current financial debt of € 412.6 million and € 948.5 million respectively, and, on the other hand, cash and cash equivalents of € 759.7 million.

As of 31 December 2020, the parent company of the Group, Compagnie d'Entreprises CFE SA, had € 194 million unused confirmed credit lines, of which € 70 million were set up in 2020.

## 4.A.5 Consolidated statement of changes in equity as of 31 December 2020

(in € thousands)	Share capital	Share premium	Retained earnings	Defined benefit and contribution pension plans	Reserves related to financial derivatives	Exchange differences on translation	Equity – share of the group	Non-controlling interests	Total
December 2019	41,330	800,008	995,786	(37,089)	(40,892)	(10,440)	1,748,703	11,607	1,760,310
Comprehensive income for the period			64,020	(4,694)	(8,823)	(11,693)	38,810	1,067	39,877
Dividends paid to shareholders			0				0		0
Dividends from non- controlling interests								72	72
Change in consolidation scope			(400)				(400)	5,089	4,689
and other movements									

## 4.A.6 Key figures per share

	2020	2019
Total number of shares	25,314,482	25,314,482
Earnings per share (share of the group) (in euro)	2.53	5.27
Equity share of the group per share (in euro)	70.60	69.08

## 4.A.7 Segment information

## CONSOLIDATED STATEMENT OF INCOME

Year ended 31 December 2020 (in € thousands)	DEME	Restatements DEME	Contracting	Real Estate	Holding and non- transferred activities	Eliminations between segments	Consolidated total
Revenue	2,195,828		911,898	131,105	21,859	(38,732)	3,221,958
Income from operating activities	64,281	(4,589)	14,709	18,279	(5,165)	(262)	87,253
Share of profit (loss) of investments accounted for using equity method	22,395	(729)	190	4,650	5,734	0	32,240
Operating income (EBIT)	86,676	(5,318)	14,899	22,929	569	(262)	119,493
% Revenue	3.95%		1.63%	17.49%			3.71%
Financial result	(25,651)	0	(2,525)	(4,908)	(1,264)	0	(34,348)
Income tax expenses	(9,812)	1,239	(6,867)	(4,800)	(82)	0	(20,322)
Result for the period - share of the group	50,410	(4,079)	5,507	13,221	(777)	(262)	64,020
% Revenue	2.30%		0.60%	10.08%			1.99%
Non-cash items	305,176	4,589	18,403	1,127	(1,833)	0	327,462
EBITDA	369,457	0	33,112	19,406	(6,998)	(262)	414,715
% Revenue	16.83%		3.63%	14.80%			12.87%

Year ended 31 December 2019 (in € thousands)	DEME	Restatements DEME	Contracting	Real Estate	Holding and non- transferred activities	Eliminations between segments	Consolidated total
Revenue	2,621,965		998,671	59,065	12,433	(67,412)	3,624,722
Income from operating activities	141,645	(4,589)	18,729	1,030	(13,281)	81	143,615
Share of profit (loss) of investments accounted for using equity method	18,449	(684)	77	12,656	3,594	0	34,092
Operating income (EBIT)	160,094	(5,273)	18,806	13,686	(9,687)	81	177,707
% Revenue	6.11%		1.88%	23.17%			4.90%
Financial result	(6,749)	611	(833)	(1,338)	587	0	(7,722)
Income tax expenses	(30,321)	1,059	(8,446)	(791)	(109)	(11)	(38,619)
Result for the period - share of the group	125,041	(3,603)	9,527	11,598	(9,209)	70	133,424
% Revenue	4.77%		0.95%	19.64%			3.68%
Non-cash items	295,366	4,589	14,393	(888)	(5,851)	0	307,609
EBITDA	437,011	0	33,122	142	(19,132)	81	451,224
% Revenue	16.67%		3.32%	0.24%			12.45%

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Year ended 31 December 2020 (in € thousands)	DEME	Contracting	Real Estate	Holding and non- transferred activities	Eliminations between segments	Consolidated total
ASSETS						
Goodwill	150,567	21,560	0	0	0	172,127
Property, plant and equipment	2,431,361	79,796	2,070	1,825	0	2,515,052
Non-current loans to consolidated group companies	0	0	0	20,000	(20,000)	0
Other non-current financial assets	32,813	0	37,858	18,525	0	89,196
Other non-current assets	348,275	14,132	58,090	1,284,587	(1,245,913)	459,171
Inventories	10,456	16,536	153,850	5,349	(1,626)	184,565
Cash and cash equivalents	621,937	73,514	5,707	58,537	0	759,695
In-house cash position - Cash pooling - assets	0	86,830	1,457	1,741	(90,028)	0
Other current assets	596,476	295,223	35,319	37,974	(7,315)	957,677
Total assets	4,191,885	587,591	294,351	1,428,538	(1,364,882)	5,137,483
Liabilities						
Equity	1,709,637	78,365	85,532	1,178,951	(1,247,537)	1,804,948
Non-current borrowings to consolidated group companies	0	0	20,000	0	(20,000)	0
Non-current bonds	0	0	29,794	0	0	29,794
Non-current financial liabilities	735,053	25,318	42,701	115,609	0	918,681
Other non-current liabilities	172,966	16,566	37,628	2,108	0	229,268
Current bonds	0	0	0	0	0	0
Current financial liabilities	375,913	8,919	17,488	10,329	0	412,649
Internal cash position - Cash pooling - liabilities	0	2,708	3,376	83,944	(90,028)	0
Other current liabilities	1,198,316	455,715	57,832	37,597	(7,317)	1,742,143
Total liabilities	2,482,248	509,226	208,819	249,587	(117,345)	3,332,535
Total equity and liabilities	4,191,885	587,591	294,351	1,428,538	(1,364,882)	5,137,483

Year ended 31 December 2019 (in € thousands)	DEME	Contracting	Real Estate	Holding and non- transferred activities	Eliminations between segments	Consolidated total
ASSETS						
Goodwill	155,567	21,560	0	0	0	177,127
Property, plant and equipment	2,529,919	81,173	1,742	2,330	0	2,615,164
Non-current loans to consolidated group companies	0	0	0	23,600	(23,600)	0
Other non-current financial assets	36,178	0	29,874	17,861	0	83,913
Other non-current assets	266,417	15,656	51,029	1,287,700	(1,245,838)	374,964
Inventories	13,152	15,720	130,837	4,528	(1,625)	162,612
Cash and cash equivalents	475,135	67,550	6,411	63,110	0	612,206
In-house cash position - Cash pooling - assets	0	75,684	11,167	2,327	(89,178)	0
Other current assets	724,124	306,630	23,703	37,824	(5,635)	1,086,646
Total assets	4,200,492	583,973	254,763	1,439,280	(1,365,876)	5,112,632
Liabilities						
Equity	1,675,537	83,670	76,296	1,172,271	(1,247,464)	1,760,310
Non-current borrowings to consolidated group companies	0	1,800	21,800	0	(23,600)	0
Non-current bonds	0	0	29,689	0	0	29,689
Non-current financial liabilities	947,798	23,174	13,378	125,862	0	1,110,212
Other non-current liabilities	175,248	15,880	14,514	1,585	0	207,227
Current bonds	0	0	0	0	0	0
Current financial liabilities	235,791	9,857	14,382	10,336	0	270,366
Internal cash position - Cash pooling - liabilities	0	2,327	4,698	82,153	(89,178)	0
Other current liabilities	1,166,118	447,265	80,006	47,073	(5,634)	1,734,828
Total liabilities	2,524,955	500,303	178,467	267,009	(118,412)	3,352,322
Total equity and liabilities	4,200,492	583,973	254,763	1,439,280	(1,365,876)	5,112,632

## CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended 31 December 2020 (in € thousands)	DEME	Contracting	Real Estate	Holding and non- transferred activities	Consolidated total
Cash flow from (used in) operating activities before changes in working capital	309,921	31,793	29,288	(3,118)	367,884
Cash flow from (used in) operating activities	401,819	46,809	(21,730)	(8,564)	418,334
Cash flow from (used in) investing activities	(147,139)	(8,102)	(278)	(3,869)	(159,388)
Cash flow from (used in) financing activities	(103,821)	(30,565)	21,670	7,866	(104,850)
Net increase/(decrease) in cash position	150,859	8,142	(338)	(4,567)	154,096

Year ended 31 December 2019 (in € thousands)	DEME	Contracting	Real Estate	Holding and non- transferred activities	Consolidated total
Cash flow from (used in) operating activities before changes in working capital	435,721	31,478	5,143	(19,078)	453,264
Cash flow from (used in) operating activities	388,813	48,832	10,261	(3,949)	443,957
Cash flow from (used in) investing activities	(370,319)	(13,417)	(40)	(6,665)	(390,441)
Cash flow from (used in) financing activities	168,619	(21,559)	(13,053)	35,412	169,419
Net increase/(decrease) in cash position	187,113	13,856	(2,832)	24,798	222,935

### 4.A.8 Risks and uncertainties: judicial inquiry - Sabetta case

As indicated in our previous annual reports, the Public Prosecutor's office conducts an investigation since 2016 into alleged irregularities in the award of a contract to Mordraga, a subsidiary of DEME, for the execution of dredging works in the port of Sabetta (Russia) in 2014 and 2015.

The contract in question was awarded to Mordraga by a Russian private general contractor in the context of a private tender.

The Public Prosecutor summoned certain companies and staff members of the DEME group at the end of December 2020 to appear before the Council Chamber.

DEME, Dredging International and one staff member requested the competent investigative judge to take extensive additional investigative actions since they believe that important elements à décharge require further analysis.

The session before the Council Chamber has in the meantime been postponed *sine die*. It should be emphasised that the Council Chamber does not pronounce any judgment on the merits of the case, but merely rules on the question whether or not there are sufficient incriminating elements to having a case judged on its merits by the competent court.

In light of the foregoing, DEME cannot for the time being make a reliable assessment of the financial impact of the pending investigation. Therefore, no provision has been accounted for as of 31 December 2020 (in accordance with IAS 37).

DEME remains confident about the further development of the procedure.

#### 4.A.9 Events after balance sheet date

No significant changes have occurred in the financial and commercial situation of the CFE Group since 31 December 2020.

### 4.B.1 Profit and loss account of CFE SA (Belgian standards)

In € thousands	2020	2019
Revenue	19,065	21,720
Operating income	-5,071	75,803
Net financial result excluding non-recurring financial income and expenses	15,890	68,573
Non-recurring financial income	2,178	60
Non-recurring financial expenses	-6,999	-97,292
Result before tax	5,998	47,143
Taxes	-77	-110
Result of the year	5,921	47,033

The Brussels-South wastewater treatment plant project represents a substantial part of the revenue for the year.

In 2019, the liquidation of several international entities translated into a reversal of provisions in operating income and an equivalent non-recurring financial expense.

The financial income decreased sharply in 2020 due to the fact that DEME paid no dividend for 2019. CFE Contracting, BPI and Green Offshore, on the other hand, paid dividends to CFE SA worth € 9 million, € 3.5 million and € 4.15 million respectively.

## 4.B.2 Balance sheet of CFE SA after appropriation (Belgian standards)

In € thousands	2020	2019
Assets		
Fixed assets	1,335,220	1,336,844
Current assets	97,005	102,122
Total assets	1,432,225	1,438,966
Equity and liabilities		
Equity	1,168,944	1,188,337
Provisions	12,197	11,544
Non-current liabilities	115,248	125,248

The fixed assets primarily consist of the stakes in DEME, CFE Contracting and BPI.

Current liabilities

Total equity and liabilities

The long-term debts include € 80 million drawn down on the confirmed bilateral credit lines, and € 35 million medium-term treasury notes. CFE also used its commercial paper programme for an amount of € 10 million.

135.836

1,432,225

113.837

1,438,966

## 5. Outlook

Even though the negative impact of the health crisis will continue during the first few months of 2021, CFE expects its revenue and operating income to increase in 2021, without yet returning to the pre-Covid level of 2019.

Thanks to a well-filled order book, DEME should realise a revenue and a net result increase in 2021.

CFE Contracting expects also an increase in revenue and net result in 2021.

In the absence of project deliveries in Poland, which lead to the recognition of the corresponding results, and because of delays in the granting of building permits in Brussels, BPI's net result is expected to decrease in 2021 but should nevertheless remain high.

## 6. Dividend

At the general meeting of shareholders on 6 May 2021, the board of directors will propose a gross dividend of € 1.00 per share, or a total distribution of € 25.3 million.

## 7. Information related to the share

At the end of the financial year, CFE's share capital amounted to €41,329,482.42, divided into 25,314,482 shares, with no declared par value. The Company's shares are registered or in electronic form.

CFE's equity base as of 31 December 2020 was as follows:

Shares with no par value 25,314,482 Registered shares 18,704,415 Shares in electronic form 6,610,067

Shareholders owning 3% or more of the voting rights relating to the shares they hold:

Ackermans & van Haaren NV Begijnenvest 113

B-2000 Antwerp (Belgium) 15,720,673 shares or 62.10%

VINCI Construction SAS

5, cours Ferdinand-de-Lesseps

F-92851 Rueil-Malmaison Cedex (France) 3,066,460 shares or 12.11%

## 8. Shareholders' agenda

Ordinary shareholders meeting	6 May 2021
Publication of interim statements 2021	20 May 2021 (before opening of the stock market)
Publication of half-year financial statements 2021	31 August 2021 (before opening of the stock market)
Publication of interim statements 2021	23 November 2021 (before opening of the stock market)

The statutory auditor has confirmed that his audit procedures, which have been substantially completed, have not revealed any material adjustments which would have to be made to the consolidated accounting information disclosed in this press release. The consolidated financial statements have been prepared in accordance with IFRS as adopted by the European Union.

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#### **About CFE**

CFE, founded in 1880 is a Belgian industrial group active in three different divisions. The first, Dredging, Environment, Offshore and Infra, is carried out by its wholly owned subsidiary DEME, one of the world leaders in the field. DEME has a modern fleet of multipurpose vessels equipped with the latest technologies. The second, Contracting, encompasses the group's construction, multitechnics and rail activities in Belgium, Luxembourg and Poland. The third, Real Estate Development, covers the real estate projects developed by BPI in Belgium, Luxembourg and Poland.

The CFE group currently employs more than 8,000 people and is active on every continent. CFE is listed on Euronext Brussels and is 62.10% owned by Ackermans & van Haaren.

This press release is available on our website at www.cfe.be.

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#### Note to editors

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