

Strategic Report, Report of the Directors and
Audited Financial Statements for the Year Ended 31st August 2016
for
Highlander Computing Solutions Limited

WEDNESDAY



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**HEWSON &
HOWSON**
CHARTERED ACCOUNTANTS

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for the Year Ended 31st August 2016

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Highlander Computing Solutions Limited

Company Information
for the Year Ended 31st August 2016

DIRECTORS:

R Massie
R D Field OBE
Mrs K Massie
S M Brown
J Akings
D Bumby
C Muscroft
L E Wragg
R J Connolly

SECRETARY:

Mrs K Massie

REGISTERED OFFICE:

Systems House
7 Shepcote Office Village
333 Shepcote Lane
Sheffield
S9 1TG

REGISTERED NUMBER:

03091654 (England and Wales)

AUDITORS:

Hewson & Howson Statutory Auditors
8 Shepcote Office Village
Shepcote Lane
Sheffield
South Yorkshire
S9 1TG

Strategic Report
for the Year Ended 31st August 2016

The directors present their strategic report for the year ended 31st August 2016.

As directors we aim to present a balanced and comprehensive review of the development and performance of the business during the year and its position at the year end. Our review is consistent with the size and non complex nature of our business.

REVIEW OF BUSINESS

We consider that the key performance indicators are those that communicate the performance and strength of the company as a whole. These are gross profit, operating profit, net current assets and shareholders funds.

The gross profit margin increased to 24.4% (2015: 21.3%) and the overall gross profit of the company increased from £4,156,448 to £5,406,140.

After taxation and dividend payments, reserves increased by £307,660 so that at the year end shareholders' funds amounted to £1,357,370 an increase of 29.3% over the previous year end figure.

The liquidity of the company, as indicated by the net current assets, increased by 41.6% to £900,281 from £635,985.

We are once again pleased to report the satisfactory growth of the company. Trading continues to be challenging but Highlander is benefitting from the investment in its employees and business systems. As we have said before, the sound financial position of the company and the skill and commitment of its staff continue to underpin our confidence and optimism.

PRINCIPAL RISKS AND UNCERTAINTIES

In common with other businesses of our size we face the risks associated with current and future economic conditions and specifically how this affects our customer base. To address this we have strict credit control procedures to reduce the risk of bad debts to the company and have an active business development programme to attract new business to replace any lost through customers ceasing to trade.

RESEARCH AND DEVELOPMENT

Highlander carried out an extensive project to develop a new enterprise resource planning (ERP) system to be used by the company's staff to both more accurately manage workflows and team capacity, and also continue to ensure that the company was able to deliver a high level of customer service and efficiency.

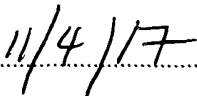
The advance in technology sought by Highlander is the development of a bespoke ERP platform, which would bring together a number of disparate components to improve integration between different departments within the company. This improved the efficiency of the company's operations, and enabled Highlander to remain at the forefront of a competitive market.

ON BEHALF OF THE BOARD:



.....
S M Brown - Director

Date:



Report of the Directors
for the Year Ended 31st August 2016

The directors present their report with the financial statements of the company for the year ended 31st August 2016.

DIVIDENDS

The total distribution of dividends in the year will be £591,414.

Information on dividends waived can be found in note 17 to the accounts.

DIRECTORS

The directors shown below have held office during the whole of the period from 1st September 2015 to the date of this report.

R Massie
R D Field OBE
Mrs K Massie
S M Brown
J Akings
D Bumby
C Muscroft

Other changes in directors holding office are as follows:

L E Wragg - appointed 16th November 2015
R J Connolly - appointed 16th November 2015

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Report of the Directors
for the Year Ended 31st August 2016

AUDITORS

The auditors, Hewson & Howson Statutory Auditors, will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:



.....
S M Brown - Director

Date:

11/4/17

**Report of the Independent Auditors to the Members of
Highlander Computing Solutions Limited**

We have audited the financial statements of Highlander Computing Solutions Limited for the year ended 31st August 2016 on pages seven to twenty one. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Strategic Report and the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31st August 2016 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

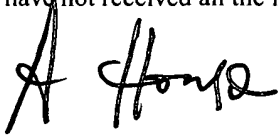
In our opinion the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

**Report of the Independent Auditors to the Members of
Highlander Computing Solutions Limited**

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



Andrew Howson (Senior Statutory Auditor)
for and on behalf of Hewson & Howson Statutory Auditors
8 Shepcote Office Village
Shepcote Lane
Sheffield
South Yorkshire
S9 1TG

Date: 11/4/17

Highlander Computing Solutions Limited (Registered number: 03091654)

Income Statement
for the Year Ended 31st August 2016

	Notes	31.8.16 £	31.8.15 £
TURNOVER		22,130,475	19,557,530
Cost of sales		16,724,335	15,401,082
GROSS PROFIT		5,406,140	4,156,448
Administrative expenses		4,329,992	3,825,679
OPERATING PROFIT	3	1,076,148	330,769
Interest receivable and similar income		2,504	2,704
		1,078,652	333,473
Interest payable and similar charges	4	12,200	14,400
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		1,066,452	319,073
Tax on profit on ordinary activities	5	167,478	73,104
PROFIT FOR THE FINANCIAL YEAR		898,974	245,969

The notes form part of these financial statements

Highlander Computing Solutions Limited (Registered number: 03091654)

Other Comprehensive Income
for the Year Ended 31st August 2016

	Notes	31.8.16 £	31.8.15 £
PROFIT FOR THE YEAR		898,974	245,969
OTHER COMPREHENSIVE INCOME		-	-
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		<u>898,974</u>	<u>245,969</u>

The notes form part of these financial statements

Statement of Financial Position
31st August 2016

	Notes	31.8.16		31.8.15
		£	£	£
FIXED ASSETS				
Tangible assets	7	1,233,244		1,254,133
CURRENT ASSETS				
Stocks	8	141,132		158,048
Debtors	9	2,764,545		2,810,445
Cash at bank and in hand		899,601		415,637
		<u>3,805,278</u>		<u>3,384,130</u>
CREDITORS				
Amounts falling due within one year	10	2,904,997		2,748,145
NET CURRENT ASSETS		<u>900,281</u>		<u>635,985</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>2,133,525</u>		<u>1,890,118</u>
CREDITORS				
Amounts falling due after more than one year	11	(749,494)		(819,789)
PROVISIONS FOR LIABILITIES	15	(26,661)		(20,519)
NET ASSETS		<u><u>1,357,370</u></u>		<u><u>1,049,810</u></u>
CAPITAL AND RESERVES				
Called up share capital	16	100		100
Retained earnings	17	1,357,270		1,049,710
SHAREHOLDERS' FUNDS		<u><u>1,357,370</u></u>		<u><u>1,049,810</u></u>

The financial statements were approved by the Board of Directors on 11/4/17 and were signed on its behalf by:


.....
S M Brown - Director

Highlander Computing Solutions Limited (Registered number: 03091654)

Statement of Changes in Equity
for the Year Ended 31st August 2016

	Called up share capital £	Retained earnings £	Total equity £
Balance at 1st September 2014	100	1,213,166	1,213,266
Changes in equity			
Dividends	-	(409,425)	(409,425)
Total comprehensive income	-	245,969	245,969
Balance at 31st August 2015	<u>100</u>	<u>1,049,710</u>	<u>1,049,810</u>
Changes in equity			
Dividends	-	(591,414)	(591,414)
Total comprehensive income	-	898,974	898,974
Balance at 31st August 2016	<u><u>100</u></u>	<u><u>1,357,270</u></u>	<u><u>1,357,370</u></u>

The notes form part of these financial statements

Highlander Computing Solutions Limited (Registered number: 03091654)

Statement of Cash Flows
for the Year Ended 31st August 2016

	Notes	31.8.16 £	31.8.15 £
Cash flows from operating activities			
Cash generated from operations	1	1,204,491	849,306
Interest paid		(12,200)	(14,400)
Tax paid		(77,134)	(161,514)
Net cash from operating activities		<u>1,115,157</u>	<u>673,392</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(60,929)	(38,538)
Interest received		2,504	2,704
Net cash from investing activities		<u>(58,425)</u>	<u>(35,834)</u>
Cash flows from financing activities			
Loan repayments in year		(69,508)	(68,718)
Amount introduced by directors		107,392	-
Amount withdrawn by directors		(19,238)	(94,572)
Equity dividends paid		(591,414)	(409,425)
Net cash from financing activities		<u>(572,768)</u>	<u>(572,715)</u>
Increase in cash and cash equivalents		<u>483,964</u>	<u>64,843</u>
Cash and cash equivalents at beginning of year	2	415,637	350,794
Cash and cash equivalents at end of year	2	<u><u>899,601</u></u>	<u><u>415,637</u></u>

The notes form part of these financial statements

Notes to the Statement of Cash Flows
for the Year Ended 31st August 2016

1. RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

	31.8.16	31.8.15
	£	£
Profit before taxation	1,066,452	319,073
Depreciation charges	81,818	85,329
Finance costs	12,200	14,400
Finance income	(2,504)	(2,704)
	<hr/>	<hr/>
	1,157,966	416,098
Decrease/(increase) in stocks	16,916	(12,143)
Decrease in trade and other debtors	45,900	336,323
(Decrease)/increase in trade and other creditors	(16,291)	109,028
	<hr/>	<hr/>
Cash generated from operations	1,204,491	849,306
	<hr/> <hr/>	<hr/> <hr/>

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Statement of Cash Flows in respect of cash and cash equivalents are in respect of these Statement of Financial Position amounts:

Year ended 31st August 2016

	31.8.16	1.9.15
	£	£
Cash and cash equivalents	899,601	415,637
	<hr/> <hr/>	<hr/> <hr/>

Year ended 31st August 2015

	31.8.15	1.9.14
	£	£
Cash and cash equivalents	415,637	350,794
	<hr/> <hr/>	<hr/> <hr/>

Notes to the Financial Statements
for the Year Ended 31st August 2016

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Turnover

Turnover is measured at the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Long leasehold	- 10% - 33% per annum
Fixtures and fittings	- 20% on reducing balance
Computer equipment	- 33% on reducing balance and 20% on cost

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the statement of financial position date.

Research and development

Expenditure on research and development is written off in the year in which it is incurred.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the statement of financial position date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

2. STAFF COSTS

	31.8.16	31.8.15
	£	£
Wages and salaries	3,152,335	2,633,619
Social security costs	302,386	271,926
Other pension costs	128,535	76,887
	<u>3,583,256</u>	<u>2,982,432</u>

Notes to the Financial Statements - continued
for the Year Ended 31st August 2016

2. STAFF COSTS - continued

The average monthly number of employees during the year was as follows:

	31.8.16	31.8.15
Office & management	7	7
Engineers & support	76	74
	<u>83</u>	<u>81</u>

3. OPERATING PROFIT

The operating profit is stated after charging/(crediting):

	31.8.16	31.8.15
	£	£
Other operating leases	184,960	160,206
Depreciation - owned assets	81,818	85,329
Auditors' remuneration	7,000	5,000
Foreign exchange differences	(100,875)	1,244
	<u>766,841</u>	<u>313,969</u>
Directors' remuneration	66,000	27,500
Directors' pension contributions to money purchase schemes	<u>66,000</u>	<u>27,500</u>

The number of directors to whom retirement benefits were accruing was as follows:

Money purchase schemes	<u>3</u>	<u>3</u>
------------------------	----------	----------

Information regarding the highest paid director is as follows:

	31.8.16	31.8.15
	£	£
Emoluments etc	<u>183,675</u>	<u>110,843</u>

4. INTEREST PAYABLE AND SIMILAR CHARGES

	31.8.16	31.8.15
	£	£
Bank loan interest	<u>12,200</u>	<u>14,400</u>

5. TAXATION

Analysis of the tax charge

The tax charge on the profit on ordinary activities for the year was as follows:

	31.8.16	31.8.15
	£	£
Current tax:		
UK corporation tax	161,336	77,127
Deferred tax	6,142	(4,023)
Tax on profit on ordinary activities	<u>167,478</u>	<u>73,104</u>

**Notes to the Financial Statements - continued
for the Year Ended 31st August 2016**

5. TAXATION - continued

Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is lower than the standard rate of corporation tax in the UK. The difference is explained below:

	31.8.16	31.8.15
	£	£
Profit on ordinary activities before tax	<u>1,066,452</u>	<u>319,073</u>
Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 20% (2015 - 20.160%)	213,290	64,325
Effects of:		
Expenses not deductible for tax purposes	5,946	6,186
Capital allowances in excess of depreciation	(382)	-
Depreciation in excess of capital allowances	-	6,616
R&D enhanced deduction	(57,518)	-
Deferred tax charge/(credit)	<u>6,142</u>	<u>(4,023)</u>
Total tax charge	<u>167,478</u>	<u>73,104</u>

6. DIVIDENDS

	31.8.16	31.8.15
	£	£
Ordinary shares of £0.01 each		
Interim	<u>591,414</u>	<u>409,425</u>

7. TANGIBLE FIXED ASSETS

	Long leasehold £	Fixtures and fittings £	Computer equipment £	Totals £
COST				
At 1st September 2015	1,316,574	332,143	415,302	2,064,019
Additions	-	-	60,929	60,929
Disposals	-	-	(113,207)	(113,207)
At 31st August 2016	<u>1,316,574</u>	<u>332,143</u>	<u>363,024</u>	<u>2,011,741</u>
DEPRECIATION				
At 1st September 2015	228,000	285,661	296,225	809,886
Charge for year	28,800	32,821	20,197	81,818
Eliminated on disposal	-	-	(113,207)	(113,207)
At 31st August 2016	<u>256,800</u>	<u>318,482</u>	<u>203,215</u>	<u>778,497</u>
NET BOOK VALUE				
At 31st August 2016	<u>1,059,774</u>	<u>13,661</u>	<u>159,809</u>	<u>1,233,244</u>
At 31st August 2015	<u>1,088,574</u>	<u>46,482</u>	<u>119,077</u>	<u>1,254,133</u>

Included in cost of land and buildings is freehold land of £164,574 (2015 - £164,574) which is not depreciated.

**Notes to the Financial Statements - continued
for the Year Ended 31st August 2016**

8.	STOCKS	31.8.16	31.8.15
		£	£
	Stocks	<u>141,132</u>	<u>158,048</u>
9.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	31.8.16	31.8.15
		£	£
	Trade debtors	2,532,140	2,690,278
	Other debtors	232,405	120,167
		<u>2,764,545</u>	<u>2,810,445</u>
10.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	31.8.16	31.8.15
		£	£
	Mortgage (see note 12)	69,506	68,719
	Trade creditors	1,333,738	1,516,821
	Tax	161,336	77,134
	VAT	198,951	193,439
	PAYE / NIC	92,307	89,428
	Other creditors	819,115	660,714
	Directors' current accounts	230,044	141,890
		<u>2,904,997</u>	<u>2,748,145</u>
11.	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	31.8.16	31.8.15
		£	£
	Mortgage (see note 12)	<u>749,494</u>	<u>819,789</u>
12.	LOANS		
	An analysis of the maturity of loans is given below:		
		31.8.16	31.8.15
		£	£
	Amounts falling due within one year or on demand:		
	Mortgage	<u>69,506</u>	<u>68,719</u>
	Amounts falling due between one and two years:		
	Bank loans - 1-2 years	<u>69,506</u>	<u>68,719</u>
	Amounts falling due between two and five years:		
	Mortgage - 2-5 years	<u>208,519</u>	<u>206,156</u>
	Amounts falling due in more than five years:		

**Notes to the Financial Statements - continued
for the Year Ended 31st August 2016**

12. LOANS - continued

	31.8.16	31.8.15
	£	£
Amounts falling due in more than five years:		
Repayable by instalments		
Mortgage repayable		
in more than 5 years	471,469	544,914
	<u>471,469</u>	<u>544,914</u>

13. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	31.8.16	31.8.15
	£	£
Within one year	18,293	31,020
Between one and five years	226,740	100,775
	<u>245,033</u>	<u>131,795</u>

14. SECURED DEBTS

The following secured debts are included within creditors:

	31.8.16	31.8.15
	£	£
Mortgage	819,001	888,508
	<u>819,001</u>	<u>888,508</u>

The mortgage is secured by debenture over the present and future assets of the company.

15. PROVISIONS FOR LIABILITIES

	31.8.16	31.8.15
	£	£
Deferred tax	26,661	20,519
	<u>26,661</u>	<u>20,519</u>

	Deferred tax
	£
Balance at 1st September 2015	20,519
Charge to Income Statement during year	6,142
Balance at 31st August 2016	<u>26,661</u>

16. CALLED UP SHARE CAPITAL

Allotted, issued and fully paid:

Number:	Class:	Nominal value:	31.8.16	31.8.15
			£	£
10,000	Ordinary	£0.01	100	100
			<u>100</u>	<u>100</u>

Notes to the Financial Statements - continued
for the Year Ended 31st August 2016

17. RESERVES

	Retained earnings £
At 1st September 2015	1,049,710
Profit for the year	898,974
Dividends	(591,414)
	<hr/>
At 31st August 2016	1,357,270
	<hr/> <hr/>

18. DIRECTORS' ADVANCES, CREDITS AND GUARANTEES

The directors operate loan accounts with the company. At the year end date the company owed Mr R Massie £49,032 (2015 : £14,669), Mrs K Massie £nil (2015 : £43,600), Mr R D Field OBE £13,001 (2015 : £10,000) and Mr S M Brown £168,011 (2015 : £73,620), who are directors of the company. These amounts are included in other creditors disclosed in note 10 to the financial statements.

During the year the company paid the following dividends to directors:

	£
R Massie	173,027
Mrs K Massie	141,286
S M Brown	257,433
R D Field OBE	19,667

The following dividends were waived:

	£
R Massie	316,096
Mrs K Massie	334,965
R D Field OBE	44,691

19. SHARE-BASED PAYMENT TRANSACTIONS

On 30th September 2015 the company granted the following share options within an Enterprise Management Incentive Scheme:

	Price at date of grant	Exercise price per share
2,500 ordinary shares	£136.00	£136.00

These options will lapse on 29th September 2025.

The market price of the options at the date of grant was equivalent to the exercise price, therefore no expense is recognised in the Profit & Loss Account forming part of these financial statements.

20. CONTROL RELATIONSHIP

R Massie Esq. and Mrs K Massie, control the company by way of their majority shareholding.

Highlander Computing Solutions Limited (Registered number: 03091654)

**Reconciliation of Equity
1st September 2014
(Date of Transition to FRS 102)**

Notes	UK GAAP £	Effect of transition to FRS 102 £	FRS 102 £
FIXED ASSETS			
Tangible assets	1,300,924	-	1,300,924
CURRENT ASSETS			
Stocks	145,905	-	145,905
Debtors	3,146,768	-	3,146,768
Cash at bank and in hand	350,794	-	350,794
	<u>3,643,467</u>	<u>-</u>	<u>3,643,467</u>
CREDITORS			
Amounts falling due within one year	(2,817,060)	-	(2,817,060)
NET CURRENT ASSETS	<u>826,407</u>	<u>-</u>	<u>826,407</u>
TOTAL ASSETS LESS CURRENT LIABILITIES	2,127,331	-	2,127,331
CREDITORS			
Amounts falling due after more than one year	(889,523)	-	(889,523)
PROVISIONS FOR LIABILITIES	<u>(24,542)</u>	<u>-</u>	<u>(24,542)</u>
NET ASSETS	<u>1,213,266</u>	<u>-</u>	<u>1,213,266</u>
CAPITAL AND RESERVES			
Called up share capital	100	-	100
Retained earnings	1,213,166	-	1,213,166
SHAREHOLDERS' FUNDS	<u>1,213,266</u>	<u>-</u>	<u>1,213,266</u>

The notes form part of these financial statements

Reconciliation of Equity - continued
31st August 2015

	Notes	UK GAAP £	Effect of transition to FRS 102 £	FRS 102 £
FIXED ASSETS				
Tangible assets		1,254,133	-	1,254,133
CURRENT ASSETS				
Stocks		158,048	-	158,048
Debtors		2,810,445	-	2,810,445
Cash at bank and in hand		415,637	-	415,637
		<u>3,384,130</u>	-	<u>3,384,130</u>
CREDITORS				
Amounts falling due within one year		(2,748,145)	-	(2,748,145)
NET CURRENT ASSETS				
		<u>635,985</u>	-	<u>635,985</u>
TOTAL ASSETS LESS CURRENT LIABILITIES				
		1,890,118	-	1,890,118
CREDITORS				
Amounts falling due after more than one year		(819,789)	-	(819,789)
PROVISIONS FOR LIABILITIES				
		(20,519)	-	(20,519)
NET ASSETS				
		<u>1,049,810</u>	-	<u>1,049,810</u>
CAPITAL AND RESERVES				
Called up share capital		100	-	100
Retained earnings		1,049,710	-	1,049,710
SHAREHOLDERS' FUNDS				
		<u>1,049,810</u>	-	<u>1,049,810</u>

The notes form part of these financial statements

Highlander Computing Solutions Limited (Registered number: 03091654)

**Reconciliation of Profit
for the Year Ended 31st August 2015**

	UK GAAP £	Effect of transition to FRS 102 £	FRS 102 £
TURNOVER	19,557,530	-	19,557,530
Cost of sales	(15,401,082)	-	(15,401,082)
GROSS PROFIT	4,156,448	-	4,156,448
Administrative expenses	(3,825,679)	-	(3,825,679)
OPERATING PROFIT	330,769	-	330,769
Interest receivable and similar income	2,704	-	2,704
Interest payable and similar charges	(14,400)	-	(14,400)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	319,073	-	319,073
Tax on profit on ordinary activities	(73,104)	-	(73,104)
PROFIT FOR THE FINANCIAL YEAR	245,969	-	245,969

The notes form part of these financial statements