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Registered number: 05666276

**VANGUARDIA LIMITED**

**DIRECTORS' REPORT AND FINANCIAL STATEMENTS**

**FOR THE PERIOD ENDED 30 APRIL 2022**

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**VANGUARDIA LIMITED**

**REPORT AND FINANCIAL STATEMENTS**

**CONTENTS**

	<b>Page</b>
Officers and professional advisers	1
Directors' report	2
Independent auditor's report	5
Statement of income and retained earnings	9
Statement of financial position	10
Notes to the financial statements	11

**VANGUARDIA LIMITED**

**OFFICERS AND PROFESSIONAL ADVISERS**

**DIRECTORS**

M J Birchall  
J E T Griffiths  
S J O Prichard  
D J Robertson

**COMPANY SECRETARY**

D Conway

**COMPANY NUMBER**

05666276

**REGISTERED OFFICE**

Camden Mill  
Lower Bristol Road  
Bath  
Somerset  
BA2 3DQ

**AUDITOR**

BDO LLP  
55 Baker Street  
London  
W1U 7EU

**BANKERS**

HSBC Bank plc  
71 Queen Victoria Street  
London  
EC4V 4AY

Barclays plc  
1 Churchill Place  
London  
E14 5HP

## **VANGUARDIA LIMITED**

### **DIRECTORS' REPORT**

**Period ended 30 April 2022**

The directors present their report and the financial statements for the period ended 30 April 2022. The corresponding figures for the year ended 31 March 2021 are unaudited.

### **PRINCIPAL ACTIVITY**

The principal activity of the company is to provide acoustic and security consultancy to the entertainment market. As design practitioners, strategic thinkers and problem solvers, we continue to be at the forefront of environmental noise and vibration, air quality, building and architectural acoustics, sound system design and audio visual design.

### **REVIEW OF BUSINESS**

The company generated turnover of £2.9m (2021: £2.8m) with an operating loss of £0.3m (2021: £0.2m). The losses are attributable to Covid-19 which impacted the entertainment market resulting in fewer live events.

On 21 May 2021 the company was acquired by Buro Happold Engineers Limited. The company's accounting period was extended from 31 March 2022 to 30 April 2022 to align with the accounting period of the Buro Happold Group.

### **PRINCIPAL RISKS AND UNCERTAINTIES AND MATTERS OF STRATEGIC IMPORTANCE**

Competition – We exist in a competitive market with a high risk of commoditisation. Our continual investment in technology, thought leadership and our appetite for challenging projects allows the company to retain its competitive advantage.

Litigation – The risk of litigation arising from failure or negligence in the acceptance, contracting for or performance of client work is mitigated through established policies on contract acceptance, rigorous technical and commercial review, training and a suitable level of PI insurance.

### **DIRECTORS**

The directors who served during the period, and up to the date of this report, were:

M J Birchall (appointed 21 May 2021)  
J A B Bruce (appointed 21 May 2021 and resigned 30 September 2022)  
J E T Griffiths  
S J O Prichard (appointed 21 May 2021)  
D J Robertson

### **THIRD PARTY INDEMNITY PROVISION FOR DIRECTORS**

Qualifying third party indemnity provision is in place for the benefit of all directors of the company.

## **VANGUARDIA LIMITED**

### **DIRECTORS' REPORT (continued)** **Period ended 30 April 2022**

#### **RESULTS AND DIVIDENDS FOR THE PERIOD**

The loss for the period, after taxation, amounted to £245,000 (2021: £77,000 loss). The directors do not recommend payment of a final dividend (2021: £nil).

#### **GOING CONCERN**

The financial statements have been prepared on a going concern basis. In adopting the going concern basis, the directors have considered the company's operations and principal risks and uncertainties for the period through to 30 April 2024. Ongoing support will continue to be provided to the company due to it now being part of the Buro Happold group.

As a professional services group providing a wide variety of high-end consultancy services to a broad range of markets, the Buro Happold group has both a natural resilience and an ability to adapt in response to changes in global economic conditions, such as COVID-19, socio-political events such as the conflict in Ukraine and global inflationary pressures.

The group continues to manage our resource appropriately and maintain a robust liquidity position. Future operating plans are reviewed regularly to aid timely decision-making and allow appropriate action to be taken if required.

Based on the assessment carried out in relation to the group, alongside the ongoing support provided by the group, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future and, consequently, continues to adopt the going concern basis of accounting in preparing the annual financial statements.

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial period. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**VANGUARDIA LIMITED**

**DIRECTORS' REPORT (continued)**  
**Period ended 30 April 2022**

**DIRECTORS' RESPONSIBILITIES STATEMENT (continued)**

**PROVISION OF INFORMATION TO THE AUDITOR**

The directors, at the time when this Directors' Report is approved, have confirmed that:

- so far as the directors are aware, there is no relevant audit information of which the company's auditor is unaware; and
- the directors have taken all the steps that ought to have been taken as directors in order to be aware of any information needed by the company's auditor in connection with preparing their report and to establish that the company's auditor is aware of that information.

**AUDITOR**

The auditor, BDO LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

In preparing this report, the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the board on 30 January 2023 and signed on its behalf.

  
Sarah Prichard (Jan 30, 2023 17:47 GMT)

**S J O Prichard**  
Director

## **VANGUARDIA LIMITED**

### **INDEPENDENT AUDITOR'S REPORT TO MEMBERS OF VANGUARDIA LIMITED**

#### **OPINION ON THE FINANCIAL STATEMENTS**

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 30 April 2022 and of its profit for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Vanguardia Limited ("the Company") for the 13 month period ended 30 April 2022 which comprise the statement of income and retained earnings, the statement of financial position and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

#### **BASIS FOR OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### ***Independence***

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

#### **CONCLUSIONS RELATING TO GOING CONCERN**

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

#### **OTHER MATTER**

The corresponding figures are unaudited.

## **VANGUARDIA LIMITED**

### **INDEPENDENT AUDITOR'S REPORT TO MEMBERS OF VANGUARDIA LIMITED (continued)**

#### **OTHER INFORMATION**

The Directors are responsible for the other information. The other information comprises the information included in the Directors report and financial statements, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **OTHER COMPANIES ACT 2006 REPORTING**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' report for the financial period for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' report has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Directors' report and from the requirement to prepare a Strategic report.

#### **RESPONSIBILITIES OF DIRECTORS**

As explained more fully in the Directors' responsibilities statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

## VANGUARDIA LIMITED

### INDEPENDENT AUDITOR'S REPORT TO MEMBERS OF VANGUARDIA LIMITED (continued)

#### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

#### *Extent to which the audit was capable of detecting irregularities, including fraud*

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We obtained an understanding of the legal and regulatory frameworks that are applicable to Vanguardia Limited. We determined that the most significant laws and regulations which are directly relevant to specific assertions in the financial statements are those related to the reporting framework (FRS 102 and the Companies Act 2006), regulations impacting labour regulations and tax in the United Kingdom.
- We understood how the company is complying with those legal and regulatory frameworks by making enquiries of management and those responsible for legal and compliance procedures. We corroborated our enquiries through our review of board minutes and inspection of legal fee expenses incurred in the year.
- We assessed the susceptibility of the company's financial statements to material misstatement, including how fraud might occur by meeting with management to understand where it is considered there was a susceptibility of fraud. We also considered potential fraud drivers: including financial or other pressures, opportunity, and personal or corporate motivations. We considered the processes and controls that the company has established to address risks identified, or that otherwise prevent, deter and detect fraud; and how senior management monitors those programmes and controls. Where the risk was considered higher, we performed audit procedures to address each identified fraud risk. These procedures included testing manual journals, and key areas of estimation uncertainty or judgement, for example; estimations of costs to complete on long term projects.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

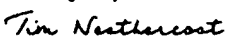
A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

**VANGUARDIA LIMITED**

**INDEPENDENT AUDITOR'S REPORT TO MEMBERS OF VANGUARDIA LIMITED (continued)**

**USE OF OUR REPORT**

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:  
  
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**Tim Neathercoat (Senior Statutory Auditor)**  
For and on behalf of BDO LLP, Statutory Auditor  
London, UK

Date 31 January 2023

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

**VANGUARDIA LIMITED**

**STATEMENT OF INCOME AND RETAINED EARNINGS**  
**Period ended 30 April 2022**

	Note	2022 £'000	Unaudited 2021 £'000
<b>TURNOVER</b>	1,3	2,915	2,825
Cost of sales		(3,258)	(3,044)
<b>OPERATING LOSS BEFORE OTHER OPERATING INCOME</b>		(343)	(219)
Other operating income	4	66	89
<b>OPERATING LOSS</b>		(277)	(130)
Interest receivable		-	4
Interest payable and similar expenses		(3)	(5)
<b>LOSS BEFORE TAXATION</b>	5	(280)	(131)
Tax on loss	8	35	54
<b>LOSS AFTER TAXATION</b>		(245)	(77)
Retained earnings at 1 April		1,541	1,618
<b>RETAINED EARNINGS AT PERIOD END</b>		1,296	1,541

All amounts relate to continuing operations.

There are no recognised gains or losses for the current or prior financial period other than as stated in the statement of income and retained earnings. Accordingly, no statement of comprehensive income is presented.

The notes on pages 11 to 23 form part of these financial statements.

**VANGUARDIA LIMITED**  
Registered number: 05666276

**STATEMENT OF FINANCIAL POSITION**  
At 30 April 2022

	Note	2022		Unaudited 2021	
		£'000	£'000	£'000	£'000
<b>FIXED ASSETS</b>					
Tangible assets	9		59		121
Investments	10		2		2
			<u>61</u>		<u>123</u>
<b>CURRENT ASSETS</b>					
Debtors due within one year	12	1,226		1,084	
Cash		596		810	
		<u>1,822</u>		<u>1,894</u>	
<b>CREDITORS: Amounts falling due within one year</b>	13	<u>(488)</u>		<u>(369)</u>	
<b>NET CURRENT ASSETS</b>			<u>1,334</u>		<u>1,525</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			<u>1,395</u>		<u>1,648</u>
<b>CREDITORS: Amounts falling due after more than one year</b>	14		-		(79)
<b>NET ASSETS</b>			<u>1,395</u>		<u>1,569</u>
<b>CAPITAL AND RESERVES</b>					
Called up share capital	16		27		24
Capital redemption reserve	16		4		4
Share premium			68		-
Profit and loss account			1,296		1,541
<b>TOTAL EQUITY</b>			<u>1,395</u>		<u>1,569</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime. The financial statements on pages 9 to 23 were approved and authorised for issue by the board and were signed on its behalf on 30 January 2023.

*Sarah Prichard*  
Sarah Prichard (Jan 30, 2023 17:47 GMT)

**S J O Prichard**  
Director

The notes on pages 11 to 23 form part of these financial statements.

## VANGUARDIA LIMITED

### NOTES TO THE FINANCIAL STATEMENTS Period ended 30 April 2022

#### 1. ACCOUNTING POLICIES

##### 1.1 General Information

Vanguardia Limited is a private company limited by shares, and is registered, domiciled and incorporated in England and Wales. The address of the company's registered office is given on page 1. The company's principal activities and nature of operations are set out in the Directors' Report on page 2.

##### 1.2 Basis of preparation of financial statements

The financial statements have been prepared in accordance with FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' ("FRS 102") and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime, and under the historical cost convention. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

Monetary amounts are rounded to the nearest whole £1,000, except where otherwise indicated.

Following the acquisition of the company by Buro Happold Engineers Limited, the reporting period was amended to 30 April. This was to align the company's reporting period with that of the Buro Happold Group. This has resulted in a 13 month reporting period to 30 April 2022 and as such the comparative amounts presented in the financial statements are not directly comparable.

##### *Reduced disclosures*

As permitted by the reduced disclosure regime within FRS 102, the company has taken advantage of the exemptions from the following disclosure requirements:

- Section 7 'Statement of Cash Flows' – Presentation of a Statement of Cash Flow and related notes and disclosures;
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues' – Carrying amounts for financial instruments measured at amortised cost or cost less impairment, interest income/expense and net gains/losses for financial instruments measured at amortised cost; and
- Section 33 'Related Party Disclosures' – Compensation for key management personnel.

##### *Consolidated financial statements*

The financial statements of the company are consolidated in the financial statements of its ultimate parent, Happold LLP, a Limited Liability Partnership incorporated in England and Wales. The consolidated financial statements of Happold LLP are available from its registered office, Camden Mill, Lower Bristol Road, Bath, BA2 3DQ.

##### *Going concern*

The financial statements have been prepared on a going concern basis. In adopting the going concern basis, the directors have considered the company's operations and principal risks and uncertainties as detailed in the directors' report. Ongoing support will continue to be provided to the company due to it now being part of the Buro Happold group.

As a professional services group providing a wide variety of high-end consultancy services to a broad range of markets, the Buro Happold group has both a natural resilience and an ability to adapt in response to changes in global economic conditions, such as COVID-19, socio-political events such as the conflict in Ukraine and global inflationary pressures.

## VANGUARDIA LIMITED

### NOTES TO THE FINANCIAL STATEMENTS Period ended 30 April 2022

#### 1. ACCOUNTING POLICIES (continued)

##### 1.2 Basis of preparation of financial statements (continued)

###### *Going concern (continued)*

The group continues to manage our resource appropriately and maintain a robust liquidity position. Future operating plans are reviewed regularly to aid timely decision-making and allow appropriate action to be taken if required.

As part of the going concern assessment a detailed modelling exercise has been performed using a base case which has been stress-tested and sensitised. Under the sensitised model the group anticipated an adverse impact on revenue, with a corresponding reduction in direct costs. Both models include an element of discretionary spend which the group has the ability to constrain to conserve short term cash if required. Under both models, the group maintains a healthy net cash position.

The Happold LLP group has a £20m multicurrency Revolving Credit Facility ('RCF') with HSBC UK, £7.5m (2021: £nil) of which was utilised at year end. These financial arrangements are subject to certain financial covenants which are tested every quarter. If results were to be in line with the sensitised model, the group would not breach the financial covenants for a period of no less than 12 months from approval of the financial statements.

A review was performed to determine the point at which covenants would be breached. The directors consider the likelihood of this scenario arising to be remote since current trading is performing well above this. If there were a significant downward trend in results, there are additional mitigating actions available to the group and company to prevent the covenants being breached.

Based on the assessment carried out in relation to the group, alongside the ongoing support provided by the group, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future and, consequently, continues to adopt the going concern basis of accounting in preparing the annual financial statements.

###### *Functional and presentational currencies*

The financial statements are presented in sterling which is also the functional currency of the company.

##### 1.3 Turnover

Turnover represents the fair value of amounts received or receivable for the sale of services to external customers in the ordinary nature of the business. Turnover is shown net of value added tax.

Turnover from contracts for the provision of professional services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and sub contractor costs, as a proportion of total costs. There is no minimum stage of completion which must be reached before profit can be recognised. However, where the outcome cannot be estimated reliably, turnover is recognised only to the extent of the expenses recognised that are recoverable.

Turnover also includes appropriate amounts in respect of long-term work in progress as described in the long term contracts policy below, to the extent that the outcome of these contracts can be assessed with reasonable certainty.

## VANGUARDIA LIMITED

### NOTES TO THE FINANCIAL STATEMENTS Period ended 30 April 2022

#### 1. ACCOUNTING POLICIES (continued)

##### 1.4 Long-term contracts and revenue recognition

Revenue is recognised in line with the completion of projects. The percentage completion is determined using the cost approach. Costs incurred to date are compared to the total project cost to completion, with revenue recognised accordingly. Profit is only recognised to the extent that the total project is assessed to be profitable. Provision is made for any future losses as soon as they are foreseen.

For contracts where turnover exceeds fees rendered, the excess is included as amounts recoverable on long term contracts, within debtors. For contracts where fees rendered exceeds turnover, the excess is included in payments on account, within creditors.

##### 1.5 Foreign currencies

Transactions in currencies other than the functional currency (foreign currencies) are translated into sterling at the rate ruling on the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at rates of exchange ruling at the reporting date. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction.

Exchange gains and losses are recognised in the statement of income and retained earnings as other operating (expense)/income.

##### 1.6 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

##### 1.7 Financial Instruments

Financial assets and liabilities are recognised when the company becomes a party to the contractual provisions of the instrument, and are offset only when the company has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

##### Financial assets

###### *Trade, group and other debtors*

Trade, group and other debtors which are receivable within one year and which do not constitute a financing transaction are initially measured at the transaction price. Trade debtors are subsequently measured at amortised cost, being the transaction price less any amounts settled and any impairment losses.

A provision for impairment of trade debtors is established when there is objective evidence that the amounts due will not be collected according to the original terms of the contract. Impairment losses are recognised in the profit or loss for the excess of the carrying value of the trade debtor over the present value of the expected future cash flows discounted using the original effective interest rate.

## VANGUARDIA LIMITED

### NOTES TO THE FINANCIAL STATEMENTS Period ended 30 April 2022

#### 1. ACCOUNTING POLICIES (continued)

##### 1.7 Financial Instruments (continued)

Subsequent reversals of an impairment loss that objectively relate to an event occurring after the impairment loss was recognised, are recognised immediately in the profit or loss.

##### Financial liabilities

Financial instruments are classified as liabilities according to the substance of the contractual arrangements entered into.

##### *Trade, group and other creditors (including accruals)*

Trade, group and other creditors (including accruals) payable within one year that do not constitute a financing transaction are initially measured at the transaction price and subsequently measured at amortised cost, being the transaction price less any amounts settled.

##### *Derecognition of financial assets and liabilities*

A financial asset is derecognised only when the contractual rights to cash flows expire or are settled, or substantially all the risks and rewards of ownership are transferred to another party. A financial liability is derecognised when the obligation specified in the contract is discharged, cancelled or expires.

##### 1.8 Interest receivable

Interest receivable is accrued on a time-apportioned basis, by reference to the principal outstanding at the effective interest rate.

##### 1.9 Taxation

The taxation expense represents the sum of the current tax expense and the deferred tax expense.

Current and deferred taxation assets or liabilities are not discounted.

##### *Current taxation*

Current tax is based on taxable profit for the year, with a current tax asset recognised when the tax paid exceeds the tax payable. Current tax assets and liabilities are measured using tax rates that have been enacted or substantively enacted by the reporting date.

##### *Deferred taxation*

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation.

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse.

## VANGUARDIA LIMITED

### NOTES TO THE FINANCIAL STATEMENTS Period ended 30 April 2022

#### 1. ACCOUNTING POLICIES (continued)

##### 1.10 Investments

Fixed asset investments are stated at cost and subsequently measured at cost less any accumulated impairment losses.

##### 1.11 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost and subsequently measured at cost less accumulated depreciation and accumulated impairment losses. Cost includes the original purchase price and costs directly attributable to bringing the asset to its working condition for its intended use. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Leasehold improvements – over the life of lease or useful economic life whichever is shorter

Fixtures, fittings and equipment – 10-33% straight line

The assets' residual values and useful lives are reviewed, and adjusted, if appropriate, at the end of the reporting period. The effect of any change is accounted for prospectively.

An assessment is made at each reporting date of whether there are indications that a fixed asset may be impaired or that an impairment loss previously recognised has fully or partially reversed. If such indications exist, the company estimates the recoverable amount of the asset. Shortfalls between the carrying value of fixed assets and their recoverable amounts, being the higher of fair value less costs to sell and value-in-use, are recognised as impairment losses. Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply.

Tangible assets are derecognised on disposal or when no future economic benefits are expected. On disposal, the difference between the net disposal proceeds and the carrying amount is recognised in profit or loss.

##### 1.12 Leases

At inception the company assesses agreements that transfer the right to use assets. The assessment considers whether the arrangement is, or contains, a lease based on the substance of the arrangement.

###### *Operating leases*

Rentals under operating leases are charged to profit or loss on a straight line basis over the lease term.

Benefits received and receivable as incentives to sign an operating lease are accounted for as a reduction to the expense and are recognised, on a straight line basis over the lease term.

## VANGUARDIA LIMITED

### NOTES TO THE FINANCIAL STATEMENTS Period ended 30 April 2022

#### 1. ACCOUNTING POLICIES (continued)

##### 1.13 Employee benefits

The company provides a range of benefits to employees, including annual bonus arrangements, paid holiday arrangements and termination benefits.

###### *Annual bonus*

The company operates an annual bonus arrangement for employees. An expense is recognised in the statement of comprehensive income when the company has a legal or constructive obligation to make payments as a result of past events and a reliable estimate of the obligation can be made.

###### *Short term benefits*

Short-term employee benefits, including holiday pay are recognised as an expense in the period in which the service is received.

###### *Termination benefits*

The best estimate of the expenditure required to settle an obligation for termination benefits is recognised immediately as an expense when the company is demonstrably committed to terminate the employment or to provide termination benefits.

##### 1.14 Provisions

Provisions are recognised when the company has a present legal or constructive obligation as a result of a past event, and it is probable that the company will be required to settle that obligation. Provisions are measured at the best estimate of the expenditure required to settle the obligation at the balance sheet date.

#### 2. CRITICAL ACCOUNTING ESTIMATES AND AREAS OF JUDGEMENT

In producing the financial statements, the company has to make judgements and estimates that directly affect the reported amounts of turnover, expenses, assets and liabilities. These estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

These estimates and assumptions concern the future and will, by definition, seldom equal the related actual results. The estimates and judgements that have the most significant effect on the amounts recognised in the financial statements are discussed below:

###### *Revenue recognition*

The company believes that the most significant judgement is made in relation to revenue recognition. Revenue is recognised in line with the completion of projects, using the cost approach which involves estimating the total costs of projects. The company has established procedures to ensure that contracts and estimated costs to completion are reviewed regularly.

###### *Impairment of debtors*

The company makes an estimate of the recoverable value of trade and other debtors. When making an assessment as to the impairment of trade and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of the debtor and historical experience.

## VANGUARDIA LIMITED

### NOTES TO THE FINANCIAL STATEMENTS Period ended 30 April 2022

#### 3. TURNOVER

An analysis of turnover by destination is as follows:

Turnover	2022 £'000	Unaudited 2021 £'000
UK and EU	2,002	1,829
Rest of the world	913	996
	<u>2,915</u>	<u>2,825</u>

#### 4. OTHER OPERATING INCOME

	2022 £'000	Unaudited 2021 £'000
Foreign exchange loss	(22)	(32)
Grant income	88	121
	<u>66</u>	<u>89</u>

#### 5. LOSS BEFORE TAXATION

The loss before taxation is stated after charging/(crediting):

	2022 £'000	Unaudited 2021 £'000
Foreign exchange losses	22	32
Grant income	(88)	(121)
Depreciation of tangible fixed assets	42	60
Operating lease rentals – land and buildings	157	112
	<u>133</u>	<u>83</u>

The audit fee was paid by a fellow group undertaking.

#### 6. DIRECTORS' REMUNERATION

	2022 £'000	Unaudited 2021 £'000
Emoluments	<u>238</u>	<u>276</u>

Pension contributions of £42,000 (2021: £70,000) were paid on behalf of the directors. Any directors who are also partners in the parent LLP are remunerated through the LLP.

**VANGUARDIA LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Period ended 30 April 2022**

**7. STAFF COSTS**

Staff costs were as follows:

	<b>2022</b> <b>£'000</b>	<b>Unaudited</b> <b>2021</b> <b>£'000</b>
Wages and salaries	1,211	1,438
Social security costs	129	175
Other pension costs	125	193
	<u>1,465</u>	<u>1,806</u>

The average monthly number of persons (excluding directors who are members of the parent LLP) employed during the year was as follows:

	<b>2022</b> <b>No.</b>	<b>Unaudited</b> <b>2021</b> <b>No.</b>
Employees	<u>38</u>	<u>33</u>

On 1 January 2022 all employees were transferred to the company's parent undertaking, Buro Happold Engineers Limited.

**8. TAX ON LOSS**

	<b>2022</b> <b>£'000</b>	<b>Unaudited</b> <b>2021</b> <b>£'000</b>
<b>Analysis of tax charge in the year</b>		
<b>Current tax (see note below)</b>		
UK corporation tax charge on loss for the year	-	-
Adjustments in respect of prior periods	(8)	(54)
<b>Total current tax</b>	<u>(8)</u>	<u>(54)</u>
<b>Deferred tax (see note 15)</b>		
Origination and reversal of timing differences	(19)	-
Effect of tax rate change on opening balance	(7)	-
Adjustments in respect of prior years	(1)	-
<b>Total deferred tax</b>	<u>(27)</u>	<u>-</u>
<b>Tax on loss</b>	<u>(35)</u>	<u>(54)</u>

**VANGUARDIA LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Period ended 30 April 2022**

**8. TAX ON LOSS (continued)**

**Factors affecting tax charge for the period**

The tax assessed for the period is higher than (2021: lower than) the standard rate of corporation tax in the UK of 19% (2021 – 19%). The differences are explained below:

	<b>2022</b>	<b>Unaudited</b>
	<b>£'000</b>	<b>2021</b>
		<b>£'000</b>
Loss before tax	(280)	(131)
Loss multiplied by standard rate of corporation tax in the UK of 19% (2021 – 19%)	(54)	(25)
<b>Effects of:</b>		
Expenses not deductible for tax purposes, other than goodwill, amortisation and impairment	(92)	3
Fixed asset differences	(6)	-
Adjustments in respect of prior periods	(9)	(54)
Adjust closing deferred tax to average rate	(6)	-
Group relief claimed	132	-
Movements in deferred tax not recognised	-	22
<b>Tax on loss (see note above)</b>	<b>(35)</b>	<b>(54)</b>

**Factors that may affect future tax charges**

As per the government Budget 2021 the corporation tax rate will remain at 19% for the year commencing on 1 April 2021, increasing to 25% from 1 April 2023.

The directors are not aware of any other factors that could materially affect the future tax charge.

**VANGUARDIA LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Period ended 30 April 2022**

**9. FIXED ASSETS**

	<b>Motor Vehicles £'000</b>	<b>Other fixed assets £'000</b>	<b>Total £'000</b>
<b>Cost</b>			
At 1 April 2021	102	211	313
Additions	-	46	46
Disposals	(102)	(52)	(154)
	<hr/>	<hr/>	<hr/>
At 30 April 2022	-	205	205
	<hr/>	<hr/>	<hr/>
<b>Depreciation</b>			
At 1 April 2021	30	162	192
Charge for year	6	36	42
Disposals	(36)	(52)	(88)
	<hr/>	<hr/>	<hr/>
At 30 April 2022	-	146	146
	<hr/>	<hr/>	<hr/>
<b>Carrying amount</b>			
At 30 April 2022	-	59	59
	<hr/>	<hr/>	<hr/>
At 31 March 2021	72	49	121
	<hr/>	<hr/>	<hr/>

**10. FIXED ASSET INVESTMENTS**

	<b>Unlisted investments £'000</b>
Cost at 31 March 2021 and 30 April 2022	<hr/> 2

The company has an investment of £2,252 in VAAR Limited which is incorporated in the UK. VAAR's principal activity is designing a creative app solution linked to the events industry. The company's registered address is 9 St. Georges Yard, Farnham, GU9 7LW.

**11. SUBSIDIARY UNDERTAKINGS**

The company owns 100% of the issued share capital of the subsidiary undertaking Crowd Dynamics International Limited, which is incorporated in England and Wales and provides consultancy and software development for the management of crowds.

**VANGUARDIA LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Period ended 30 April 2022**

<b>12. DEBTORS</b>	<b>2022</b>	<b>Unaudited</b>
	<b>£'000</b>	<b>2021</b>
		<b>£'000</b>
Trade debtors	620	528
Other debtors	16	28
Amounts owed by group undertakings	164	133
Corporation tax	-	55
Prepayments and accrued income	69	25
Amounts recoverable on long term contracts	330	315
Deferred tax asset (see note 15)	27	-
	<u>1,226</u>	<u>1,084</u>
<b>13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR</b>	<b>2022</b>	<b>Unaudited</b>
	<b>£'000</b>	<b>2021</b>
		<b>£'000</b>
Payments on account	156	-
Trade creditors	36	155
Amounts owed to group undertakings	165	-
Social security and other taxes	78	150
Other creditors	-	57
Accruals and deferred income	53	7
	<u>488</u>	<u>369</u>
<b>14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR</b>	<b>2022</b>	<b>Unaudited</b>
	<b>£'000</b>	<b>2021</b>
		<b>£'000</b>
Other creditors	-	79
	<u>-</u>	<u>79</u>
<b>15. DEFERRED TAX ASSET</b>	<b>2022</b>	<b>Unaudited</b>
	<b>£'000</b>	<b>2021</b>
		<b>£'000</b>
At beginning of year	-	-
Credit for year	27	-
	<u>27</u>	<u>-</u>

**VANGUARDIA LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Period ended 30 April 2022**

**15. DEFERRED TAX ASSET (continued)**

Deferred taxation is made up as follows:

	<b>2022</b> <b>£'000</b>	<b>Unaudited</b> <b>2021</b> <b>£'000</b>
Accelerated capital allowances	(6)	-
Tax losses brought forward	33	-
	<u>27</u>	<u>-</u>

**16. SHARE CAPITAL AND RESERVES**

	<b>2022</b> <b>Number</b>	<b>Unaudited</b> <b>2021</b> <b>Number</b>	<b>2022</b> <b>£</b>	<b>Unaudited</b> <b>2021</b> <b>£</b>
<b>Allotted, called up and fully paid</b>				
Ordinary A shares of 3p each	800,000	800,000	24,000	24,000
Ordinary B shares of 3p each	28,000	13,000	840	390
Ordinary C shares of 3p each	90,000	5,000	2,700	150
	<u>918,000</u>	<u>818,000</u>	<u>27,540</u>	<u>24,540</u>

On 21 May 2021 15,000 ordinary B shares were issued for £450 and 85,000 ordinary C shares were issued for £2,550.

Under agreements dated 24 December 2019, two employees held share options over 85,000 C Ordinary shares of £0.03. The options were exercised on 21 May 2021 for £70,550 creating a share premium amount of £68,000.

**Reserves**

The company's reserves consist of retained earnings which represents the cumulative profit and loss, net of distributions plus a capital redemption reserve.

**17. OPERATING LEASE COMMITMENTS**

The company had total future minimum lease payments under non-cancellable operating leases as follows:

	<b>2022</b> <b>£'000</b>	<b>Land and Buildings</b> <b>Unaudited</b> <b>2021</b> <b>£'000</b>
<b>Payments due:</b>		
Within 1 year	21	44
	<u>21</u>	<u>44</u>

## **VANGUARDIA LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS**

**Period ended 30 April 2022**

#### **18. PENSION COMMITMENTS**

The company operates a defined contribution pension scheme for all qualifying employees in the United Kingdom. The scheme and its assets are held by independent managers. The amount charged to the profit and loss account in relation to pension contributions was £125,000 (2021: £193,000). At the year-end nil (2021: £27,000) was included in other creditors.

#### **19. RELATED PARTY TRANSACTIONS**

Advantage has been taken of the exemption from disclosing transactions and balances with other wholly owned group undertakings as permitted by Section 33 'Related Party Disclosures' of FRS 102.

#### **20. ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY**

The directors consider the ultimate parent undertaking to be Happold LLP, a Limited Liability Partnership registered in England and Wales. Happold LLP is the smallest and largest Limited Liability Partnership for which consolidated accounts including Vanguardia Limited are prepared. The consolidated accounts of Happold LLP are available from its registered office, Camden Mill, Lower Bristol Road, Bath, BA2 3DQ.

The company's immediate parent undertaking at the balance sheet date was Buro Happold Engineers Limited, a company registered in England and Wales.