

OOCL Logistics (Europe) Limited
Annual report and financial statements
for the year ended 31 December 2025

Registered Number 01877229



OOCL Logistics (Europe) Limited

**Annual report and financial statements
for the year ended 31 December 2025**

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OOCL Logistics (Europe) Limited

Company information

Directors

Joern Wilhelm BOEGER
Andreas Hendrik BRAKEL
Suliani TJHIN
Siu Ping LAU

Secretary

OOCL Secretarial Services Limited
31st Floor
Harbour Centre
25 Harbour Road
Wanchai
Hong Kong

Independent auditors

Blick Rothenberg Audit LLP
Chartered Accountants & Statutory Auditors
16 Great Queen Street
Covent Garden
London
WC2B 5AH

Registered office

OOCL House
Levington Park
Bridge Road
Levington
Ipswich
Suffolk
IP10 0NE
United Kingdom

OOCL Logistics (Europe) Limited

Strategic report for the year ended 31 December 2025

The directors present their strategic report for the year ended 31 December 2025.

Review of the business

In 2025, The OOCL Logistics Group delivered a resilient and strategically purposeful performance, navigating a complex global landscape whilst achieving tangible progress in key growth areas. The year was characterised by continuing geopolitical adjustments and regional trade patterns, which necessitated a heightened focus on supply chain resilience and diversification.

Despite the challenges of rising operating costs, OOCL Logistics has successfully supported our customers' needs through flexible and robust service offerings whilst maintaining its focus on optimising service quality and operational efficiency.

The Group continued its commitment to sustainability by advancing eco-friendly initiatives in line with global trends, including the reduction in carbon emissions and enhancing supply chain transparency.

Operational excellence and digital leadership remained central to our strategy. We continued to advance our digitalisation agenda, with our International Supply Chain Management Service (ISCMS) evolving to provide deeper predictive analytics and enhanced control. Investments in our Transport System (TMS) further increased its flexibility and integration, supporting more sophisticated, end-to-end logistics management for our customers and strengthening our risk control framework.

Given the ongoing geopolitical challenges faced in the world today and their effect on supply chains, the Directors are satisfied with the results and financial position of the Company.

Key Performance Indicators ("KPIs")

Total revenue declined by 7% and direct operating costs fell by 9%. This was the result of a decline in freight rates during the year. This, combined with a reduction in staff cost and foreign exchange gains on revaluation of inter company balances (compared to a loss in the prior year) has significantly improved the profitability of the company for the year. The net liabilities of the company have remained stable as the profit for the year was offset by revaluation of net assets of overseas branches.

Main KPI's set for each office include TEU volume, revenue and contribution per TEU and the Directors are satisfied that progress on each of these KPI's was satisfactory.

Results

The Company made a profit for the financial year after taxation of £790,000 (2024: loss of £5,945,000) and had net liabilities of £28,250,000 (2024: £28,051,000).

Strategy

The strategy of the business is to continue to develop new services aimed at providing international supply chain management and execution services for our customers, with plans to expand further into domestic logistics business areas.

OOCL Logistics (Europe) Limited

Strategic report for the year ended 31 December 2025 (continued)

Review of the business (continued)

Principal risks and uncertainties

The most significant risks for the business relate to operational risk and credit risk, as per below:

Operational risk – this arises from the execution of the Company's business functions relating to the people, systems and processes through which the Company operates. Operational risk is managed by adopting detailed processes and procedures in all facets of the business. We continue to seek a diversified portfolio of customers in order to mitigate the risk associated with a narrow customer base.

Credit risk – the Company bears the risk that customers do not settle amounts in a timely manner. Credit risk is minimised by a credit policy that requires credit checking and setting of credit periods for all customers alongside rigorous credit monitoring procedures.

Economic risk – Geopolitical events which impact global supply chains resulting in increasingly high inflation risks impacting consumer demand.

Financial risk management

The Company's operations expose it to a variety of financial risks that include credit risk, liquidity risk and foreign exchange risk. The policies set by the board of directors are implemented by the Company's finance department.

Credit risk

The Company has implemented policies that require appropriate credit checks on potential customers before sales are made, which are reviewed periodically to accommodate for changing circumstances in the customer base. The amount of exposure to any individual counterparty is subject to a limit.

Liquidity and cashflow risk

The Company maintains cash balances and has access to inter-Company short-term finance so as to ensure the Company has sufficient available funds for operations.

Foreign exchange risk

The business predominately sells in US dollar related rates but invoices in local currency. Costs are incurred in a range of currencies which helps to mitigate the foreign exchange risk. The business does not currently undertake hedging; however, this will be reconsidered if operations change in nature.

Price risk

As the Company's operating costs are passed on in full to its customers, price risk is not considered material.

Statement by the directors in performance with their duties in accordance with s172(1) Companies Act 2006

A director of a Company must act in the way he considers, in good faith, would be most likely to promote the success of the company for the benefit of its members as a whole, and in doing so have regard (amongst other matters) to factors (a) to (f).

a. The likely consequences of any decision in the long term,

b. The interests of the company's employees,

OOCL Logistics (Europe) Limited

Strategic report for the year ended 31 December 2025 (continued)

Statement by the directors in performance with their duties in accordance with s172(1) Companies Act 2006 (continued)

- c. The need to foster the company's business relationships with suppliers, customers and others,
- d. The impact of the company's operations on the community and the environment,
- e. The desirability of the company maintaining a reputation for high standards of business conduct, and
- f. The need to act fairly as between members of the company.

The following paragraphs summarise how the Directors fulfil their duties:

Risk Management

The board acknowledges that risks are inherent in our business and the market in which we operate, and we undertake and monitor risks in pursuit of our strategic and business objectives. The risk strategy of the company, once risk is identified, is to manage it by understanding, minimising, transferring or containing it through the wider Orient Overseas (International) Limited (OOIL) Group risk management framework. We adopt an activity-based "three lines of defence" risk governance model designed to mitigate short and long-term risk. First line is for functional units to identify risk, formulate mitigation strategy and upward reporting of risk monitoring progress. Second line is the risk management department, who are responsible for monitoring the risk management system and internal controls to ensure their effectiveness. Third line is the internal audit department who provide an independent review on the effectiveness of risk management and internal control systems. The principal risks are discussed further on page 4.

Our People

As a responsible corporate citizen employing the highest standards of business ethics in all that it does, the company understands that the process begins with the well treatment of its employees. As an equal opportunity employer, we have a clearly defined policy, covering areas such as treating employees with fairness and dignity, promoting corporate culture and encouraging frank communication, as well as recognising their efforts and achievements.

Business Relationships

Customer focus is a core value of the wider group and followed without exception by the company. We believe in long term, mutually beneficial relationships with our customers. Our employees adopt a "we take it personally" attitude in order to proactively meet customers' expectations.

For suppliers, we place special emphasis on the supplier selection process in which quantitative and qualitative factors are considered objectively, independently and openly according to the Group's highest ethical standards. In the interest of adhering to these ethical standards we have formulated a Code of Conduct which serves as a guideline to ensure compliance with all local, national and international legal standards. It helps to preclude any offences under local or international laws, breaches of confidentiality, intellectual property rights infringement as well as conflicts of interest, acts of bribery, corruption or political contribution or any other corporate misconduct.

OOCL Logistics (Europe) Limited

Strategic report for the year ended 31 December 2025 (continued)

Statement by the directors in performance with their duties in accordance with s172(1) Companies Act 2006 (continued)

Community and Environment

As a responsible corporate citizen, the Group and company recognise that the society in which employees live and work contributes greatly to the success of the whole Group. Employees are encouraged to give something back to the communities in which they live through charitable activities such as fundraising and volunteering to help those in need. We actively participate in environmental care measures designed at reducing our carbon footprint, improve air quality and make the world a better place to live for ourselves and future generations.

Communication with Shareholders

The company attaches great importance to communications with shareholders of the company. Extensive information on the Group's activities, business strategy and developments are provided in the Group's annual and interim reports. The company has established a shareholders' communication policy to ensure shareholders are provided with ready, equal and timely access to balanced and understandable information about the company.

Approved by the board and signed on its behalf by:

Signed by:

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Joern Wilhelm BOEGER

Director

Date: 06-Jul-26 | 13:16 BST

OOCL Logistics (Europe) Limited

Directors' report for the year ended 31 December 2025

The directors present their report together with the audited financial statements of the Company for the year ended 31 December 2025.

Principal activities

OOCL Logistics (Europe) Limited continues to operate as a European logistics company with the following principal activities:

- International logistics cargo consolidation and freight forwarding services, operating under the name of OOCL Logistics, itself or through its branches supplying international supply chain management and execution services.
- Domestic logistics services and custom house brokerage.

Dividends

The directors are unable to recommend the payment of a dividend (2024: £nil)

Financial risk management

See the Strategic Report (page 3-6) for details of the Company's policy on financial risk management.

Going concern

For the year ended 31 December 2025 the Company generated a profit of £790,000 (2024: loss of £5,945,000), with net current liabilities of £28,802,000 (2024: £28,635,000) and net liabilities of £28,250,000 (2024: £28,051,000). The directors have prepared the financial statements on the going concern basis given that Orient Overseas (International) Limited, the ultimate parent Company, has confirmed in writing to the Company its present intention to provide adequate financial support such as to allow the Company to pay its debts as they fall due and to allow the continued operations of the Company for a period of at least 12 months following the signing of these financial statements.

The directors have a reasonable expectation that Orient Overseas (International) Limited has adequate resources and liquidity to continue in operational existence for the review period. In addition to the support by the intermediate parent Company, the Company prepares forward looking forecasts, which also support the conclusion that the going concern basis is appropriate for the financial statements.

Environment

The Company fully endorses and embraces a policy under which safety and the protection of the environment are foremost. The Company's core value of community responsibility as regards environmental concern is communicated to all employees through the induction program for new employees. In addition, the Company makes extensive use of electronic communications in conducting business, thus assisting in the conservation of natural resources.

We have introduced a number of environmental initiatives including a "reduce, re-use and re-cycle" campaign in all our offices. Our Company is dedicated to meeting the needs of the present without compromising those of the future. We believe that by taking a pro-active role in caring for the environment we can help minimise our carbon footprint, improve air quality and make the world a better place to live for ourselves and future generations.

In addition, the OOCL Carbon Calculator is designed to assist OOCL customers measuring CO2 emissions in their supply chains. The online calculator is based on the data entered into the tool and OOCL's vessel fleet

OOCL Logistics (Europe) Limited

Directors' report for the year ended 31 December 2025 (continued)

carbon dioxide equivalent (CO₂e) emissions data, using Clean Cargo methods. The processes of data collection, research methodology and emission calculation methodology have been verified by LRQA.

Streamlined Energy and Carbon Reporting (SECR)		2025	2024
Total Energy Consumption		36,848 kwh	39,262 kwh
Scope	Emission Source	tCO ₂ e	tCO ₂ e
2	Emissions from purchased gas and electricity	6.65	7.54
Intensity ratio			
Office space occupied (square feet)		2,000	2,000
Total scope 2 emissions / square feet		0.003	0.004

No Scope 1 emissions were recorded during the year as the company does not operate or control any direct emission sources. Office facilities utilised by the company are operated by other group companies and therefore any fuel consumed for building heating is not under the operational control of the Company.

These calculations are made in line with the Greenhouse Gas ("GHG") Protocol Accounting and Reporting Standard and are based on an allocation relating to office tenancy of its UK operation only.

Directors

The directors of the Company who served during the year and up to the date of signing these financial statements were as follows:

Joern Wilhelm BOEGER
 Andreas Hendrik BRAKEL
 Suliani TJHIN
 Xinming QI
 Jun LI

(appointed on 23 April 2025, resigned on 1 June 2026)
 (resigned on 23 April 2025)

Subsequent to the year end, Siu Ping LAU has been appointed as a director of the company on 1 June 2026.

Permitted indemnity

During the year and at the date of approval of the financial statements, the Company had in force an indemnity provision in favour of one or more directors against liability in respect of proceedings brought by third parties, subject to the conditions set out in the Companies Act 2006. Such qualifying third party indemnity provision remains in force as at the date of approving the directors' report.

Key relationships with customers and suppliers

It is the Company's policy to maintain a diversified customer base in order to minimise risks associated with customer concentration. This is assessed at group level and is regarded as acceptable. "Customer Focus" is one of our core values and we encourage staff to go beyond the call of duty to meet customer's needs by understanding their business and seeing things from their perspective. Similarly, with suppliers, we also seek a diversified supplier base. We assess suppliers on qualitative as well as quantitative factors. Pricing is not the primary consideration as we seek the same high ethical standards of our suppliers, as we expect from ourselves. In accordance with these policies, we have continued the process of actively seeking to expand our customer base and have maintained careful vendor selection throughout the year.

OOCL Logistics (Europe) Limited

Directors' report for the year ended 31 December 2025 (continued)

Future developments

Looking forward to 2026 the outlook remains uncertain. The international monetary fund forecasts global economic growth in 2026 to slow to 3.1% with modest growth to 3.2% in 2027. Under this slower growth outlook, structural overcapacity and the resumption of Red Sea transits are expected to exert considerable pressure on freight rates. Regional economic imbalances, fluctuations in tariff policies and ongoing geopolitical tensions will continue to disrupt supply chain stability and reshape global trade patterns.

We will continue optimising cost control, uphold our customer focus philosophy and strengthen resilience against risks to build high quality end to end supply chain network.

Statement of directors' responsibilities in respect of the financial statements

The directors are responsible for preparing the Strategic Report and Directors' Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law).

Under company law, directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing the financial statements, the directors are required to:

- select suitable accounting policies for the company's financial statements and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are also responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

Branches

The Company operates in the UK and across Europe through branches registered in Belgium, Denmark, Sweden, Germany and the Netherlands. The locations of branches are disclosed in note 1.

OOCL Logistics (Europe) Limited

Directors' report for the year ended 31 December 2025 (continued)

Directors' confirmations

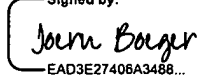
In the case of each director in office at the date the directors' report is approved:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Independent auditors

Pursuant to section 487 of the Companies Act 2006, Blick Rothenberg Audit LLP were appointed as the independent auditor on 17th November 2025.

Approved by the board and signed on its behalf by:

Signed by:

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Joern Wilhelm BOEGER

Director

Date: 06-Jul-26 | 13:16 BST

OOCL Logistics (Europe) Limited

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF OOCL LOGISTICS (EUROPE) LIMITED FOR THE YEAR ENDED 31 DECEMBER 2025

Opinion

We have audited the financial statements of OOCL Logistics (Europe) Limited (the 'company') for the year ended 31 December 2025, which comprise the income statement, the statement of comprehensive income, the statement of financial position, the statement of changes in equity and the notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2025 and of its profit/(loss) for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

OOCL Logistics (Europe) Limited

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF OOCL LOGISTICS (EUROPE) LIMITED FOR THE YEAR ENDED 31 DECEMBER 2025

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 9, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

OOCL Logistics (Europe) Limited

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF OOCL LOGISTICS (EUROPE) LIMITED FOR THE YEAR ENDED 31 DECEMBER 2025

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise noncompliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the company;
- we focused on specific laws and regulations which we considered may have a direct material effect the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation and data protection, anti-bribery, employment, environmental, and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of noncompliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and noncompliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested a sample of journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in note 2 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and noncompliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC and relevant regulators.

OOCL Logistics (Europe) Limited

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF OOCL LOGISTICS (EUROPE) LIMITED FOR THE YEAR ENDED 31 DECEMBER 2025

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards require that we identify non-compliance with laws and regulations through enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

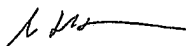
Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:



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Nils Schmidt-Soltau FCA (senior statutory auditor)

for and on behalf of
Blick Rothenberg Audit LLP
Chartered Accountants
Statutory Auditor
16 Great Queen Street
Covent Garden
London
WC2B 5AH

Date: 06-Jul-26 | 13:27 BST

OOCL Logistics (Europe) Limited

Income statement for the year ended 31 December 2025

		2025	2024
	Note	£'000	£'000
Turnover	3	69,236	74,236
Staff costs	4	(5,228)	(6,801)
Depreciation	7	(62)	(58)
Other operating expenses		(63,066)	(73,301)
Operating profit / (loss)	4	880	(5,924)
Interest receivable and similar income	11	40	31
Interest payable and similar expenses	11	(35)	(28)
Profit / (loss) before taxation		885	(5,921)
Tax on profit / (loss)	6	(95)	(24)
Profit / (loss) for the financial year		790	(5,945)

There is no material difference between the profit/(loss) before taxation and the loss for the financial year stated above and their historical cost equivalents.

The notes on pages 19 to 37 form part of these financial statements.

OOCL Logistics (Europe) Limited

Statement of comprehensive income for the year ended 31 December 2025

	Note	2025 £'000	2024 £'000
Profit / (loss) for the financial year		790	(5,945)
Other comprehensive (expense) / income:			
Currency translation differences arising in respect of foreign currency branches		(961)	698
Actuarial (loss) / gain on pension scheme	11	(28)	9
Other comprehensive (expense) / income for the year		(989)	707
Total comprehensive expense for the year		(199)	(5,238)

The notes on pages 19 to 37 form part of these financial statements.

OOCL Logistics (Europe) Limited

Statement of financial position as at 31 December 2025

	Note	2025 £'000	2024 £'000
Fixed assets			
Tangible assets	7	312	342
Investments	8	154	153
		466	495
Current assets			
Debtors: amounts falling due within one year	9	11,065	15,823
Cash at bank and in hand		3,701	4,759
		14,766	20,582
Creditors: amounts falling due within one year	10	(43,568)	(49,217)
Net current liabilities		(28,802)	(28,635)
Total assets less current liabilities		(28,336)	(28,140)
Pension asset	11	86	89
Net liabilities		(28,250)	(28,051)
Capital and reserves			
Called up share capital	12	-	-
Accumulated losses		(28,250)	(28,051)
Total shareholders' deficit		(28,250)	(28,051)

The notes on pages 19 to 37 form part of these financial statements.

The financial statements on pages 15-37 were authorised and approved for issue by the board of directors on 29 June 2026 and signed on its behalf by:

Signed by:

EAD3E27406A3488...

Joern Wilhelm BOEGER
Director

Registered number 01877229

OOCL Logistics (Europe) Limited

Statement of changes in equity for the year ended 31 December 2025

	Called up share capital	Accumulated losses	Total shareholders' deficit
	£'000	£'000	£'000
Balance as at 1 January 2024	-	(22,813)	(22,813)
Loss for the financial year	-	(5,945)	(5,945)
Other comprehensive income for the year	-	707	707
Total comprehensive expense for the year	-	(5,238)	(5,238)
Balance as at 31 December 2024	-	(28,051)	(28,051)
Balance as at 1 January 2025	-	(28,051)	(28,051)
Profit for the financial year	-	790	790
Other comprehensive expense for the year	-	(989)	(989)
Total comprehensive expense for the year	-	(199)	(199)
Balance as at 31 December 2025	-	(28,250)	(28,250)

The notes on pages 19 to 37 form part of these financial statements.

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025

1. Accounting policies

General Information

OOCL Logistics (Europe) Limited provides international logistics cargo consolidation, freight forwarding services, domestic logistics services and customs house brokerage. The Company operates in the UK and across Europe through its branches registered in Belgium, Denmark, Sweden, Germany and the Netherlands. The Company is a private company limited by shares and is incorporated and domiciled in the UK. The Company is registered in England and Wales and the address of its registered office is OOCL House, Levington Park, Bridge Road, Levington, Ipswich, Suffolk, IP10 0NE, U.K.

Statement of compliance

The individual financial statements of OOCL Logistics (Europe) Limited have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS 102") and the Companies Act 2006.

Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of preparation

These financial statements are prepared on a going concern basis, under the historical cost convention.

The preparation of financial statements in conformity with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 2.

Going concern

For the year ended 31 December 2025 the Company generated a profit of £790,000 (2024: loss of £5,945,000), with net current liabilities of £28,802,000 (2024: £28,635,000) and net liabilities of £28,250,000 (2024: £28,051,000). The directors have prepared the financial statements on the going concern basis given that Orient Overseas (International) Limited, the ultimate parent Company, has confirmed in writing to the Company its present intention to provide adequate financial support such as to allow the Company to pay its debts as they fall due and to allow the continued operations of the Company for a period of at least 12 months following the signing of these financial statements.

The directors have a reasonable expectation that Orient Overseas (International) Limited, has adequate resources and liquidity to continue in operational existence for the review period. In addition to the support by the intermediate parent Company, the Company prepares forward looking forecasts, which also support the conclusion that the going concern basis is appropriate for the financial statements.

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

1. Accounting policies (continued)

Exemptions for qualifying entities under FRS 102

The Company is a subsidiary of Orient Overseas (International) Limited ("OOIL"), an intermediate parent Company of which it is included in the consolidated financial statements, which are publicly available. Consequently, the Company has taken advantage of the following exemptions in its individual financial statements:

- i. the Company has taken advantage of the exemption, under paragraphs 1.12(b), 3.17(d) and section 8 of FRS 102, from preparing a statement of cash flows, on the basis that it is a qualifying entity and its intermediate parent company, OOIL, includes the company's cash flows in its consolidated financial statements.
- ii. the Company has taken advantage of the exemption from the financial instrument disclosures, required under FRS 102 paragraphs 11.41(b), 11.41(c), 11.41(e), 11.41(f), 11.42, 11.44, 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b), 11.48(c), 12.26, 12.27, 12.29(a), 12.29(b) and 12.29A, as the information is provided in the consolidated financial statement disclosures of OOIL;
- iii. the Company has taken advantage of the exemption under paragraph 33, from disclosing related party transactions with entities that are 100% subsidiaries of the OOIL group.
- iv. the Company has taken advantage of the exemption from disclosing the Company key management personnel compensation, as required by FRS 102 paragraph 33.7.

Turnover

Turnover represents the income receivable in the ordinary course of business for the provision of international logistics cargo consolidation and forwarding services, excluding VAT. Revenue is recognised upon completion of the service, that is, upon delivery to the customer. Income is accrued and deferred in accordance with the extent to which the relevant services have been performed at the balance sheet date.

Staff costs

The Company has employees in the United Kingdom and at the following branches: Netherlands, Belgium, Germany and Sweden. OOCL Logistics (Europe) Limited is recharged for the costs incurred on its behalf and these costs are reflected within staff costs in the profit and loss account. There are no employees in the Company's Denmark branch or any staff costs recharged.

It is considered that only the Directors are key management personnel within the Company.

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

1. Accounting policies (continued)

Employee benefits

The Company provides a range of benefits to employees, including annual bonus arrangements, paid holiday arrangements and defined benefit and defined contribution pension plans.

(i) Short-term benefits

Short-term benefits, including holiday pay and other similar non-monetary benefits, are recognised as an expense in the period in which the service is received.

(ii) Defined contribution pension plans

The Company operates a number of country-specific defined contribution plans for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations. The contributions are recognised as an expense when they are due. Amounts not paid are shown in accruals in the balance sheet. The assets of the plan are held separately from the Company in independently administered funds.

(iii) Defined benefit pension plan

The Company is a participating member of the Kenwake Pension Scheme, and a fellow subsidiary, FW Terminals Limited, is the principal employer. The assets and liabilities of the scheme have been allocated to the respective companies based upon the employment history of the individuals to which retirement benefits are accruing.

The defined benefit plan is only operated for certain employees of the Company. A defined benefit plan defines the pension benefit that the employee will receive on retirement, usually dependent upon several factors including age, length of service and remuneration. A defined benefit plan is a pension plan that is not a defined contribution plan. The defined benefit pension plan is closed to new members.

The liability recognised in the balance sheet in respect of the defined benefit plan is the fair value of the plan assets at the reporting date less the present value of the defined benefit obligation at the reporting date.

Any defined benefit plan surplus is only recognised to the extent that the Company is able to recover the surplus either through reduced contributions in the future or through refunds from the plan.

The scheme assets are valued at market value and scheme liabilities are calculated using the projected unit credit method. Annually the Company engages independent actuaries to calculate the obligation. The present value is determined by discounting the estimated future payments using market yields on high quality corporate bonds that are denominated in sterling and that have terms approximating the estimated period of the future payments ('discount rate').

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to other comprehensive income. These amounts together with the return on plan assets, less amounts included in net interest, are disclosed as 'Remeasurement of net defined benefit asset'.

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

1. Accounting policies (continued)

Employee benefits (continued)

(iii) Defined benefit pension plan (continued)

The cost of the defined benefit plan, recognised in profit or loss as employee costs, except where included in the cost of an asset, comprises:

- (a) the increase in pension benefit liability arising from employee service during the period; and
- (b) the cost of plan introductions, benefit changes, curtailments and settlements.

The interest income or charge is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This income or charge is recognised in profit or loss as "Interest receivable and similar income" or "Interest payable and similar expenses".

Full actuarial valuations are carried out every three years with interim reviews in the intervening years; these valuations are updated to 31 December each year by qualified independent actuaries.

(iv) Bonus plan

The Company recognises a liability and an expense for discretionary management bonuses, based on a formula that takes into consideration group profitability after certain adjustments. The Company recognises a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

Tangible assets

Tangible assets are shown at cost less accumulated depreciation. The cost of tangible assets is the purchase cost, together with any incidental costs of acquisition. Depreciation is calculated using the straight line method to write off the cost less any estimated residual value over the asset's useful life. Estimated useful lives are as follows:

Fixtures and fittings	-	5 - 10 years
Computer equipment	-	3 - 5 years
Leasehold improvement	-	20% or over the lease period, whichever is the less

The Company assesses tangible assets for impairment at each balance sheet date to determine if the carrying value of an asset is recoverable. If any such indication of impairment exists, the Company makes an estimate of the recoverable amount of the asset. The recoverable amount of the asset is the higher of the fair value less costs to sell and the value in use. Value in use is defined as the present value of the future cash flows before interest and tax obtainable as a result of the asset's continued use. If the recoverable amount of the asset is estimated to be lower than the carrying amount, the carrying amount is reduced to its recoverable amount. An impairment loss is expensed immediately; if the impairment is not considered to be a permanent diminution in value, it may reverse in a future period to the extent it is no longer considered necessary.

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

1. Accounting policies (continued)

Foreign currency translation

Transactions in currencies other than sterling are translated at the rate of exchange ruling at the transaction date. Monetary assets and liabilities in currencies other than sterling are translated into sterling at the exchange rate ruling at the balance sheet date.

Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Exchange differences arising from the retranslation of the opening net assets of branches which have currencies of operation other than sterling are taken to reserves together with the differences arising from the retranslation of the profit and loss account at year-end as compared to average exchange rates. Other exchange gains and losses arising are taken to the profit and loss account.

Taxation

(i) Current tax

Current tax is the amount of income tax payable in respect of the taxable profit for the year or prior years. Tax is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the period end.

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

(ii) Deferred tax

Deferred tax arises from timing differences that are differences between taxable profits and total comprehensive income as stated in the financial statements. These timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements.

Deferred tax is recognised on all timing differences at the reporting date. Unrelieved tax losses and other deferred tax assets are only recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the period end and that are expected to apply to the reversal of the timing difference.

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

1. Accounting policies (continued)

Investments

Investments are held at cost less accumulated impairment losses.

The Company assesses investments for impairment at each balance sheet date to determine if the carrying value of an investment is recoverable. If any such indication of impairment exists, the Company makes an estimate of the recoverable amount of the investment. If the recoverable amount is less than the value of the investment, the investment is considered to be impaired and is written down to its recoverable amount.

An impairment loss is expensed immediately; if the impairment is not considered to be a permanent diminution in value, it may reverse in a future period to the extent it is no longer considered necessary.

Financial instruments

The Company has chosen to adopt the Sections 11 and 12 of FRS 102 in respect of financial instruments.

(i) Financial assets

Basic financial assets, including trade and other receivables and cash and bank balances are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is decrease in the impairment loss arising from an event occurring after the impairment was recognised the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled, or (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party or (c) control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

1. Accounting policies (continued)

Financial instruments (continued)

(ii) Financial liabilities

Basic financial liabilities, including trade and other payables, bank loans and loans from fellow group companies are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

(iii) Offsetting

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognized amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Consolidated financial statements

The financial statements contain information about OOCL Logistics (Europe) Limited as an individual Company and do not contain consolidated financial information as the parent of a group. The Company is exempt under section 401 of the Companies Act 2006 from the requirement to prepare consolidated financial statements as it and its subsidiary undertakings are included by full consolidation in the consolidated financial statements of its intermediate parent, Orient Overseas (International) Limited, ("OOIL") a Company incorporated in Bermuda and also registered in Hong Kong. OOIL prepare consolidated financial statements in accordance with Hong Kong International Financial Reporting Standards, which are considered to be an equivalent financial reporting framework.

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

2. Critical accounting judgements and estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses.

Key accounting estimates and judgements

The Company makes estimates and judgements concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and judgements that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

(i) Impairment of debtors

The Company makes an estimate of the recoverable value of trade and other debtors. When assessing impairment of trade and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience. See note 9 for the net carrying amount of the debtors and associated impairment provision.

(ii) Defined benefit pension plan

The Company has an obligation to pay pension benefits to certain employees. The cost of these benefits and the present value of the obligation depend on a number of factors, including; life expectancy, salary increases, asset valuations and the discount rate on corporate bonds. Management estimates these factors in determining the pension obligation. The assumptions reflect historical experience and current trends. See note 11 for the disclosures relating to the defined benefit pension scheme.

(iii) Recognition of deferred tax assets

The Company has significant carried forward tax losses which may be available to offset against future taxable profits. Judgement is required in assessing whether it is probable that sufficient future taxable profits will be generated against which these losses can be utilised, and therefore whether a deferred tax asset should be recognised.

In making this assessment, management considers the Company's historical performance, the level of accumulated losses, and the uncertainty surrounding the timing and extent of future profitability. Given the Company's history of losses and the inherent uncertainty in forecasting future taxable profits, the directors have concluded that it is not appropriate to recognise a deferred tax asset in respect of these losses at the balance sheet date.

This position will be reassessed at each reporting date as the Company's trading performance and outlook evolve.

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

3. Turnover

The directors consider that the Company operates in one class of business, that of provision of international logistics cargo consolidation and forwarding services. The directors consider that the disclosure of a geographical analysis of turnover and profit would be seriously prejudicial to the Company.

4. Operating Profit/(Loss)

Operating profit/(loss) is stated after charging:

	Note	2025	2024
		£'000	£'000
Wages and salaries		4,244	5,678
Social security costs		808	958
Other pension costs		176	165
Total staff costs charges to the profit and loss		5,228	6,801
Exchange (gain) / loss		(2,050)	1,648
Depreciation	7	62	58
(Reversal of impairment) / impairment of trade receivables		(305)	209
Services provided by the Company's auditors:			
- Audit of the Company financial statements		57	123
- fees payable to the Company's auditors for tax compliance services		-	19
Total amount payable to the Company's auditors		57	142

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

5. Employees and directors

Employees

The Company employs staff directly in the United Kingdom and in its Netherlands, Belgium, Germany and Sweden branches. There are also some staff costs relating to the German branch which are recharged having been borne by the employing entities, fellow group undertaking, Orient Overseas Container Line Ltd. Zweigniederlassung Deutschland, as appropriate based on the proportion of time spent on OOCL Logistics (Europe) Limited's business.

The average monthly number of persons (including executive directors) employed by the company during the year was:

	2025	*2024
By activity	No.	No.
Sales and marketing	15	15
Management and administration	51	48
Total	66	63

*The comparative average number of employees for the year ended 31 December 2024 has been restated to include some employees of overseas branches that were inadvertently excluded from the prior year disclosure. This amendment relates solely to the employee number disclosure and has no impact on the company's reported financial performance, financial position, or net liabilities.

Directors

Emoluments of the directors of the Company and highest paid director's emoluments:

	2025	2024
	£'000	£'000
Aggregate emoluments and highest paid director's emoluments	176	154

Four directors did not receive remuneration for their services to the company. Their costs are borne by another group company and are not recharged as their services are regarded as incidental due to wider roles in the group (2024: Three).

No directors were members of a defined benefit scheme (2024: Nil).

One director was a member of a defined contribution scheme (2024: One).

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

6. Tax on profit/(loss)

(a) Tax charge included in profit or loss	2025 £'000	2024 £'000
Current tax		
- Current year	58	16
- Adjustment in respect of prior periods	37	9
- Short-term timing difference	-	(1)
Tax on profit/(loss)	95	24

(b) Reconciliation of tax charge

Tax assessed for the year is lower than (2024: lower) the standard rate of corporation tax in the UK for the year ended 31 December 2025 of 25.0% (2024: 25%). The differences are explained below.

	2025 £'000	2024 £'000
Profit / (Loss) before taxation	885	(5,921)
UK corporation tax at 25.0% (2024: 25%)	221	(1,480)
Effect of:		
Timing differences	-	(1)
Expenses not deductible for tax purposes	30	31
Carried forward tax losses not recognised	363	1,449
Carried forward tax losses utilised	(614)	-
Adjustments in respect of prior years	37	(48)
Current year tax	58	73
Total tax charge for the year	95	24

(c) Factors affecting the future taxation charge

The Company has losses of £25,514,787 (2024: losses of £27,090,497) available to offset against future taxable profits.

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

OOCL Logistics (Europe) Limited is within the scope of the OECD Pillar two model rules. Pillar Two legislation has been enacted in the UK, the jurisdiction in which the entity is incorporated, and is effective in 2024.

6. Tax on profit/(loss) (continued)

(d) Deferred taxation

The analysis of the deferred taxation asset is as follows:

Deferred taxation movement:	£'000
As at 1 January 2025	15
Credited to the income statement	-
As at 31 December 2025	15

The Company has an unprovided deferred tax asset of £6,378,697 (2024: £6,772,624) relating to trading losses which the Directors do not consider to be currently recoverable.

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

7. Tangible assets

	Computer equipment	Fixtures and fittings	Leasehold Improvement	Total
	£'000	£'000	£'000	£'000
Cost				
At 1 January 2025	145	250	171	566
Additions	11	6	-	17
Transfers in	7	-	-	7
Transfers out	(1)	-	-	(1)
Disposals	(32)	-	-	(32)
Foreign exchange translation	7	13	9	29
At 31 December 2025	137	269	180	586
Accumulated depreciation				
At 1 January 2025	113	95	16	224
Charge for the year	17	25	20	62
Transfers in	5	-	-	5
Transfers out	(1)	-	-	(1)
Depreciation on disposal	(28)	-	-	(28)
Foreign exchange translation	7	4	1	12
At 31 December 2025	113	124	37	274
Net book amount				
At 31 December 2025	24	145	143	312
At 31 December 2024	32	155	155	342

8. Investments

	£'000
Cost and net book value	
At 31 December 2024	153
Additions	1
At 31 December 2025	154

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

The Directors believe that the carrying value of the investments is supported by their underlying net assets.

The Company's subsidiary undertakings are shown below:

Company	Registered address	Shareholding	Class of shares held	Principal activity
OOCL Logistics (Russia) Limited *	4th Floor, Stachek Prospect, 48, Building 2, Saint Petersburg, 198097, Russia	100%	Ordinary	Logistics, cargo consolidation and forwarding
OOCL Lojistik Hizmetleri ve Ticaret Anonim Şirketi *	Esentepe Mahallesi Büyükdere Cad. Astoria Sit. No: 127 A/55 Şişli/İstanbul	100%	Ordinary	Logistics and forwarding
OOCL Logistics (Kazakhstan) LLP	Office No. 4, 1st Floor, BC VENUS Block 1, Yelebekova St, Almaty City, The Republic of Kazakhstan	99%	Charter capital	Logistics and forwarding

*Shares directly held by the company.

9. Debtors: amounts falling due within one year

	2025 £'000	2024 £'000
Trade debtors	6,970	10,553
Amounts owed by group undertakings	1,402	770
Other debtors	460	708
Prepayments and accrued income	2,233	3,792
	11,065	15,823

Amounts owed by group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

Trade debtors are stated after provisions for impairment of £1,765,088 (2024: £1,981,873).

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

10. Creditors: amounts falling due within one year

	2025 £'000	2024 £'000
Trade creditors	1,262	1,839
Amounts owed to group undertakings	36,740	40,583
Corporation tax	101	123
Other creditors	773	1,337
Other taxation and social security	192	116
Accruals and deferred income	4,500	5,219
	43,568	49,217

Amounts owed to group undertakings are unsecured, interest free, have no fixed date of repayment, and are repayable on demand.

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

11. Pensions and similar obligations

Defined benefit scheme

The Company is a participating member of the Kenwake Pension Scheme, formerly the Furness Pension Scheme, which is a funded defined benefit scheme. The assets of the scheme are held independently of the Company. The directors consider that the funding arrangements are satisfactory and adequate to meet the future liabilities of these funds. The scheme is closed to new members.

Full actuarial valuations are carried out every three years with interim reviews in the intervening years; these valuations are updated to 31 December each year by qualified independent actuaries. The last full actuarial valuation was carried out as at 31 March 2025.

An actuarial valuation using the projected unit basis was carried out at 31 December 2025 by an independent actuary. The major financial assumptions used by the actuary are:

	2025 %	2024 %
Discount rate	5.35	5.35
Inflation	3.10	3.50
Expected future salary increases	2.35	2.70

The mortality assumptions used were as follows:

	2025 Years	2024 Years
Longevity at age 62 for current pensioners:		
- Men	86.0	85.5
- Women	89.3	90.0
Longevity at age 62 for future pensioners:		
- Men	87.3	86.7
- Women	90.6	91.3

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

11. Pensions and similar obligations (continued)

The fair value of the plan assets and present value of scheme liabilities were:

	Value at 31 December 2025	Value at 31 December 2024
	£'000	£'000
Equities	49	48
Bonds	637	507
Other	96	179
Total market value of scheme assets	782	734
Present value of scheme liabilities	(696)	(645)
Pension asset	86	89

Reconciliation of scheme assets and liabilities	Assets £'000	Liabilities £'000	Total £'000
At 1 January 2025	734	(645)	89
Interest income / (expense)	40	(35)	5
Contributions by scheme participants	6	(6)	-
Company contributions	38	-	38
Benefits paid (including administration expenses)	(10)	10	-
Current service cost	-	(18)	(18)
Remeasurement (losses) / gains			
- Actuarial loss on assets	(26)	-	(26)
- Experience losses on liabilities	-	(2)	(2)
- Gains from changes to demographic assumptions	-	(27)	(27)
- Gains from changes to financial assumptions	-	27	27
At 31 December 2025	782	(696)	86

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

11. Pensions and similar obligations (continued)

Analysis of amount charged to operating loss:

	2025 £'000	2024 £'000
Current service cost	18	20
Total operating charge	18	20

Analysis of amount credited / (charged) to other finance income / (expense):

	2025 £'000	2024 £'000
Interest income on scheme assets	40	31
Interest cost on scheme liabilities	(35)	(28)
Net income to other finance income and expense	5	3

Analysis of amount recognised in statement of comprehensive income (SOI):

	2025 £'000	2024 £'000
Experience (loss) / gain arising on the scheme assets	(26)	(9)
Experience (losses) / gains arising on the scheme liabilities	(2)	18
Actuarial (loss) / gain recognised in SOI	(28)	9

The return on the plan assets was:

	2025 £'000	2024 £'000
Interest income	40	31
Total return on plan assets	40	31

Defined contribution scheme

The company provides a defined contribution schemes for its employees.

The amount recognised as an expense for the defined contribution scheme was:

	2025 £'000	2024 £'000
Current year contributions	163	148

OOCL Logistics (Europe) Limited

Notes to the financial statements for the year ended 31 December 2025 (continued)

12. Called up share capital

	2025	2024
	£	£
Allotted, called up and fully paid:		
2 ordinary £1 shares (2024: 2 ordinary £1 shares)	2	2

There is a single class of ordinary shares. There are no restrictions on the distribution of dividends and the repayment of capital.

13. Parent undertakings

The Company's immediate parent undertaking is Kenwake Limited which beneficially holds 100% of the share capital.

The Company is a non-wholly owned subsidiary of COSCO SHIPPING Holdings Co., Ltd. ("COSCO SHIPPING Holdings"), a joint stock limited liability company incorporated in the People's Republic of China ("PRC") and listed on the stock exchange of both Hong Kong and Shanghai, PRC. COSCO SHIPPING Holdings is ultimately controlled by China COSCO SHIPPING Corporation Limited which is a state-owned enterprise established in the PRC.

COSCO SHIPPING Holdings is the parent undertaking of the largest group for which group financial statements are prepared and of which the Company is a member. Orient Overseas (International) Limited ("OOIL") is an intermediate parent undertaking of the smallest group for which group financial statements are prepared and of which the Company is a member.

Copies of the financial statements of COSCO SHIPPING Holdings and OOIL may be obtained from their respective websites at <http://en.hold.coscoshipping.com/col/col25415/index.html> and www.ooilgroup.com.