

Company Registration No. 03958217 (England and Wales)

**INTELLIGENT ENERGY LIMITED**  
**REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**31 DECEMBER 2024**

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# INTELLIGENT ENERGY LIMITED

## COMPANY INFORMATION FOR THE YEAR ENDED 31 DECEMBER 2024

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<b>Directors</b>	D I Woolhouse C D Dudfield J Waite
<b>Company number</b>	03958217
<b>Registered office</b>	Charnwood Building Holywell Park Ashby Road Loughborough Leicestershire LE11 3GB
<b>Auditor</b>	RSM UK Audit LLP Chartered Accountants Suite A 2nd Floor East West Building 2 Tollhouse Hill Nottingham NG1 5FS

# INTELLIGENT ENERGY LIMITED

## STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2024

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The Directors present their Strategic Report for the year ended 31 December 2024.

### Review of business

During the year, Intelligent Energy demonstrated strong resilience in navigating fluctuations in market demand. Despite these challenges, the Company and its subsidiaries (the "Group") maintained steady sales as customers increasingly adopted and showcased the benefits of fuel cell technology across a diverse range of applications. This ongoing momentum highlights both the versatility of Intelligent Energy's solutions and the growing confidence in hydrogen-powered systems as a viable path toward decarbonisation and energy efficiency.

Revenue for the year was £7.1m (2023: £9.1m). The revenue decrease reflects completion of a grant funded project (ESTHER) in 2024 and the impact of a slower market for hydrogen fuel cells. We anticipate revenues increasing in 2025 through a combination of existing customer growth, increased market diversity as our products are embedded in more markets, as well as customer specific commercial programmes in aviation and material handling.

The IE-FLIGHT 300 fuel cell system, designed specifically for aerospace applications, was officially launched in 2024. This system represents a significant milestone in the company's efforts to develop and commercialise zero-emission power solutions for the aviation sector. Engineered to meet the stringent performance, weight, and safety requirements of airborne platforms, the IE-FLIGHT 300 will be ideally suited for a range of applications, including electric Vertical Take-Off and Landing (eVTOL) aircraft, as well as regional and sub-regional fixed-wing aircraft.

A 600kW contract has been delivered to the US for standby power. This is a first step in the Group's intention to become a key supplier for the fast-growing market of standby power, grid stability and hydrogen-to-power.

The group continues to support BMW and other customers in the use of fuel cells in warehouse applications and sees this market as a key area of growth. Following successful trials in 2023, BMW committed to convert their entire Leipzig AGV fleet to the Group's fuel cells, with first deliveries due in 2025 and have confirmed plans to expand fuel cells into other BMW sites.

The Group continues to supply systems for drone manufacturers, primarily in the US for both defence and commercial applications.

Demand from the construction market continues to drive growth in the IE-POWER product sales pipeline, with increasing interest in fuel cell-powered access platforms (MEWPs). Through partnerships with Niftylift and Speedy Hire, more than 200 hydrogen fuel cell-powered MEWPs are now in operation in the field. The Group continues to supply its class-leading technology for efficiency, reliability, size and quieter operation to OEMs in Europe to power automated guided vehicles.

In the automotive sector—specifically heavy-duty—two IE-DRIVE HD units were successfully integrated into a HGV, with fuel cells serving as the primary power source. This was achieved in collaboration with HORIBA MIRA, Viritech, and the Advanced Propulsion Centre (APC). Additionally, the IE-DRIVE 150kW system for passenger vehicles was successfully demonstrated as part of the APC-funded ESTHER project, showcasing the company's capability integration for this application.

In terms of infrastructure, the Group announced its continued investment in a UK-based hydrogen fuel cell testing facility. This site will feature megawatt-scale testing laboratories and an electrolyser, supporting the development of high-power products. Located at Chelveston Renewable Energy Park, the facility will operate using green hydrogen.

The Directors primarily use adjusted EBITDA to monitor performance as this most closely reflects operating cash flow. This is measured as earnings before interest, tax, depreciation, amortisation, impairment, and exceptional items. On this measure, adjusted EBITDA for the year was a loss of £18.4m (2023: loss of £22.8m). The change represents improvement in margins across all classes of turnover.

# INTELLIGENT ENERGY LIMITED

## STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

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Losses are anticipated to be reduced in the short term as product sales at positive margins increase while costs are kept under tight control. As it completes its campaign for scalable products, the Group is targeting to be cash generative in the medium term.

Continued support and investment from the parent group maintains the funding necessary to commercialise the Group's technology. The cash balance at the year-end decreased to £0.6m (2023: £1.9m) due, in the main, to the timing of additional funding. A further £15.0m was invested in the Group in the year through an increase in the loan facility with a further increase in the loan facility of £11.5m so far in 2025.

The Group has capacity to manufacture products with a value of up to £100m at its current premises in Loughborough and is actively looking at options to increasing capacity closer to growing fuel cell markets. Independent forecasts still predict the hydrogen economy being worth \$100bn in the short term, with the market share of fuel cells being between 20 and 30 percent share in automotive, aerospace, MHE and drones by 2050. The Group is well positioned to grow in line with the market demand.

### Future developments

The Group anticipates the continued manufacture and selling of units in the automotive, aerospace, heavy duty, materials handling, UAV, and stationary power markets with growth predicted as outlined above.

Post year end the group has entered into an agreement with an aerospace manufacturer to explore future collaborations.

### Business KPIs

The Board has assessed that the following metrics are relevant in tracking commercialisation of the Group's activities towards fulfilling the Group's long-term objectives:

- Revenue: Steady over the last three years reflecting the Group's position of product development before scaling.
- Adjusted EBITDA: An increase of £4.4m reflects the improvement in margins across all classes of turnover.
- Cash and liquidity: Average cash used in operations decreased from the prior year as the Group has improved margins and built on investments in prior years.
- Order book: Increasing year on year reflecting the interest in the business and the technology.

### Principal risks and uncertainties

The Group reviews its risk profile regularly. The main risks and uncertainties are associated with the relative immaturity of the fuel cell market and therefore the Group's ability to deliver competitive products and secure customer contracts both in the short and longer term. That said, the Group is well placed to take advantage of market growth as it continues to commercialise its technology and further develop its product range and commercial relationships with customers.

The Group is dependent on proprietary technology underpinned by intellectual property (IP). There is a risk that the Group may not be able to obtain, maintain, defend, or enforce those IP rights. The Group registers its IP rights where appropriate to aid enforcement and to protect against infringements and challenges and has successfully litigated to enforce those rights. The Group's in-house specialist IP provision ensures IP rights are protected in all contract negotiations.

While these risks are focused on the year ahead, they are also relevant for the medium-to-long term and to mitigate will need further investment, which is fully supported by the parent group.

### Financial risk management

The Directors monitor the risks facing the Group with reference, in the year under review, to the exposure to liquidity risk, with suitable policies and procedures in place to mitigate where appropriate and feasible. The Group's principal financial instruments comprise cash and short-term deposits. The main purpose of these financial instruments is to finance the Group's operations. The Group has various other financial assets and liabilities such as trade debtors and trade creditors, which arise from its operations.

# INTELLIGENT ENERGY LIMITED

## STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

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### Financial risk management (continued)

Liquidity risk - The Group meets its day-to-day working capital requirements through its cash resources. The current position of the Group and its development plans result in cash consumption which is financed by the parent group.

Credit risk - Credit risk arises in respect of amounts receivable from customers and amounts on deposit with banks. Credit risk in respect of customers is limited either due to requiring payment prior to supplying products or due to them being large corporations and government bodies. Credit risk in respect of banks is managed by limiting deposits to banks with strong credit ratings.

Currency risk - The Group is international, operating in Asia, Middle East, Europe, Africa, and the Americas. Receipts and purchases are in different currencies, potentially impacting profitability when converted. Currency fluctuations are routinely reviewed, and appropriate policies adopted when necessary.

Approved by the Board of Directors and signed on behalf of the Board by

*D Woolhouse*

D I Woolhouse  
Director

11/06/25

# INTELLIGENT ENERGY LIMITED

## DIRECTORS REPORT FOR THE YEAR ENDED 31 DECEMBER 2024

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The directors present their annual report and the financial statements of the Group for the year ended 31 December 2024.

### **Principal activities**

The principal activity of the Group continues to be that of developing fuel cell technology to commercialise products for sale.

### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

D I Woolhouse  
C D Dudfield  
J Waite  
S J Read (Resigned 05 November 2024)

### **Results and dividends**

The results for the year are set out on page 11. The directors do not recommend payment of a dividend for the year.

### **Qualifying third-party indemnity provisions**

The Group has made qualifying third-party indemnity provisions for the benefit of its directors during the year. These provisions remain in force at the reporting date.

### **Research and development**

The Group continues to make investment into research and development activities to develop PEM fuel cells and PEM fuel cell systems.

### **Employees**

The Group believes that good employee relations, engagement and development play a key role in the success of the business. It recognises its responsibilities for providing equality of opportunity for all current and future employees, ensuring compliance with legislation applicable to the regions in which it operates.

The Group is committed to eliminating discrimination in all aspects of its business and to providing an environment where all individuals can freely contribute their skills and are encouraged to develop to their full potential. It is committed to making appropriate adjustments where required to ensure equality of opportunities for all.

# INTELLIGENT ENERGY LIMITED

## DIRECTORS REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

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### Going concern

Intelligent Energy continues to receive funding from its parent Group with £15.0m being received in 2024 in the form of a loan from Meditor European Master Fund Limited ("MEMFL"), the owner of the company's immediate parent company, which is repayable on demand and does not incur interest. There were additional loans received totalling £11.5m in 2025.

The Directors have prepared a cash flow forecast for the 12-month period from the date of approval of these accounts which indicate, taking account of reasonably possible downsides, the Group will have sufficient funds through additional funding from MEMFL to meet its liabilities as they fall due for the period. Those forecasts are also dependent on MEMFL not seeking repayment of the loan amounts currently due of £71.5m.

MEMFL has provided a letter of support to Intelligent Energy Limited which indicates its intentions to continue to make available such funds as are needed by the Group. The Directors acknowledge that there can be no certainty that this support from MEMFL will continue although, at the date of approval of these accounts, they have no reason to believe that it will not do so.

The Directors remain confident that following the cash injections and continued support from MEMFL, the Group has the necessary means to meet its financial commitments and has the ability to control costs to offset any shortfalls in revenue.

Consequently, the Directors are confident that the Group will have sufficient funds to continue to meet its liabilities as they fall due for at least 12 months from the date of the approval of the accounts and consequently have prepared the accounts on a going concern basis.

### Post balance sheet events

Meditor European Master Fund Limited has provided further loans to the Group of £1.0m in January 2025, £3.0m February 2025, £2.0m in April 2025 and £5.5m in June 2025.

### Strategic report

The Group has chosen in accordance with the Companies Act 2006, s.414C(11) to include in the Group's Strategic Report the financial risk management and future developments disclosures.

### Statement of disclosure to auditor

As far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the Group's auditor is unaware. Additionally, each director has taken all the necessary steps that they ought to have taken as a director in order to make themselves aware of all relevant audit information and to establish that the Group's auditor is aware of that information.

On behalf of the Board

*D Woolhouse*

D I Woolhouse  
Director

11/06/25

# **INTELLIGENT ENERGY LIMITED**

## **DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2024**

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The directors are responsible for preparing the Strategic Report and the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare group and company financial statements for each financial period. Under that law the director has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF INTELLIGENT ENERGY LIMITED

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## Opinion

We have audited the financial statements of Intelligent Energy Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 December 2024 which comprise the consolidated statement of comprehensive income, the consolidated statement of financial position, the company statement of financial position, the consolidated statement of changes in equity, the company statement of changes in equity, the consolidated statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2024 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or the parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

## Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF INTELLIGENT ENERGY LIMITED (CONTINUED)

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## **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

## **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## **Responsibilities of directors**

As explained more fully in the directors' responsibilities statement set out on page 7, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

## **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## **The extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities are instances of non-compliance with laws and regulations. The objectives of our audit are to obtain sufficient appropriate audit evidence regarding compliance with laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements, to perform audit procedures to help identify instances of non-compliance with other laws and regulations that may have a material effect on the financial statements, and to respond appropriately to identified or suspected non-compliance with laws and regulations identified during the audit.

In relation to fraud, the objectives of our audit are to identify and assess the risk of material misstatement of the financial statements due to fraud, to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud through designing and implementing appropriate responses and to respond appropriately to fraud or suspected fraud identified during the audit.

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF INTELLIGENT ENERGY LIMITED (CONTINUED)

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However, it is the primary responsibility of management, with the oversight of those charged with governance, to ensure that the entity's operations are conducted in accordance with the provisions of laws and regulations and for the prevention and detection of fraud.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud, the group audit engagement team:

- obtained an understanding of the nature of the industry and sector, including the legal and regulatory framework that the group and parent company operates in and how the group and parent company are complying with the legal and regulatory framework;
- inquired of management, and those charged with governance, about their own identification and assessment of the risks of irregularities, including any known actual, suspected or alleged instances of fraud;
- discussed matters about non-compliance with laws and regulations and how fraud might occur including assessment of how and where the financial statements may be susceptible to fraud.

As a result of these procedures we consider the most significant laws and regulations that have a direct impact on the financial statements are FRS 102, the Companies Act 2006 and tax compliance regulations. We performed audit procedures to detect non-compliances which may have a material impact on the financial statements which included reviewing financial statement disclosures, inspecting correspondence with local tax authorities and evaluating advice received from external tax advisors.

The most significant laws and regulations that have an indirect impact on the financial statements are those in relation to health and safety. We performed audit procedures to inquire of management and those charged with governance whether the group is in compliance with these laws and regulations.

The group audit engagement team identified the risk of management override of controls and revenue recognition as the areas where the financial statements were most susceptible to material misstatement due to fraud. Audit procedures performed included but were not limited to:

- testing manual journal entries and other adjustments;
- evaluating the business rationale in relation to significant, unusual transactions and transactions entered into outside the normal course of business; and
- cut-off testing and other substantive testing procedures to validate revenue recognition throughout the year.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities> This description forms part of our auditor's report.

### **Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

*Neil Stephenson*

Neil Stephenson (Senior Statutory Auditor)  
For and on behalf of RSM UK Audit LLP, Statutory Auditor & Chartered Accountants  
Suite A, 2nd Floor  
East West Building  
2 Tollhouse Hill  
Nottingham  
NG1 5FS

11/06/25

# INTELLIGENT ENERGY LIMITED

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2024

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	Notes	2024 £'000	2023 £'000
<b>Turnover</b>	<b>3</b>	7,088	9,050
Cost of sales		(9,590)	(15,782)
<b>Gross loss</b>		<u>(2,502)</u>	<u>(6,732)</u>
Administrative expenses		(18,152)	(17,955)
<b>Operating loss</b>		<u>(20,654)</u>	<u>(24,687)</u>
Interest receivable	<b>7</b>	52	260
<b>Loss before taxation</b>	<b>4</b>	<u>(20,602)</u>	<u>(24,427)</u>
Taxation	<b>8</b>	(510)	(584)
<b>Loss for the year</b>		<u>(21,112)</u>	<u>(25,011)</u>
<b>Other comprehensive income</b>			
Exchange differences on foreign currency translation		(6)	(121)
<b>Total comprehensive income for the year</b>		<u>(21,118)</u>	<u>(25,132)</u>

Total comprehensive income arises from continuing activities.

# INTELLIGENT ENERGY LIMITED

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2024

	Notes	2024 £'000	£'000	2023 £'000	£'000
<b>Fixed assets</b>					
Intangible assets	9		4,520		5,372
Tangible assets	10		5,234		4,619
			<u>9,754</u>		<u>9,991</u>
<b>Current assets</b>					
Stocks	12	8,005		9,087	
Debtors	13	4,258		7,098	
Cash at bank and in hand		575		1,859	
		<u>12,838</u>		<u>18,044</u>	
Creditors: amounts falling due within one year	14	<u>(65,726)</u>		<u>(50,373)</u>	
<b>Net current liabilities</b>			<u>(52,888)</u>		<u>(32,329)</u>
<b>Total assets less current liabilities</b>			<u>(43,134)</u>		<u>(22,338)</u>
Provision for liabilities and charges	16		<u>(1,133)</u>		<u>(811)</u>
<b>Net liabilities</b>			<u>(44,267)</u>		<u>(23,149)</u>
<b>Capital and reserves</b>					
Called up share capital	17		1,884		1,884
Share premium account	18		29,866		29,866
Profit and loss reserves	18		(76,017)		(54,899)
<b>Total equity</b>			<u>(44,267)</u>		<u>(23,149)</u>

The financial statements were approved by the Board of Directors and authorised for issue on 11/06/25.. and are signed on its behalf by

*D Woolhouse*

D I Woolhouse  
Director

Company Registration No. 03958217

# INTELLIGENT ENERGY LIMITED

## COMPANY STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2024

	Notes	2024 £'000	£'000	2023 £'000	£'000
<b>Fixed assets</b>					
Intangible assets	9		4,520		5,372
Tangible assets	10		5,231		4,616
Investments	11		-		-
			<u>9,751</u>		<u>9,988</u>
<b>Current assets</b>					
Stocks	12	8,005		9,087	
Debtors	13	4,253		7,091	
Cash at bank and in hand		511		1,776	
		<u>12,769</u>		<u>17,954</u>	
Creditors: amounts falling due within one year	14	<u>(66,072)</u>		<u>(50,680)</u>	
<b>Net current liabilities</b>			<u>(53,303)</u>		<u>(32,726)</u>
<b>Total assets less current liabilities</b>			<u>(43,552)</u>		<u>(22,738)</u>
Provision for liabilities and charges	16		<u>(1,133)</u>		<u>(811)</u>
<b>Net liabilities</b>			<u>(44,685)</u>		<u>(23,549)</u>
<b>Capital and reserves</b>					
Called up share capital	17		1,884		1,884
Share premium account	18		29,866		29,866
Profit and loss reserves	18		<u>(76,435)</u>		<u>(55,299)</u>
<b>Total equity</b>			<u>(44,685)</u>		<u>(23,549)</u>

As permitted by s408 Companies Act 2006, the company has not presented its own statement of comprehensive income. The company's loss for the year was £21,136,000 (2023: £25,204,000) and total comprehensive loss for the year was £21,136,000 (2023: £25,204,000).

The financial statements were approved by the Board of Directors and authorised for issue on 11/06/25..... and are signed on its behalf by

*D Woolhouse*

D I Woolhouse  
Director

Company Registration No. 03958217

# INTELLIGENT ENERGY LIMITED

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2024

Group	Share capital £'000	Share premium account £'000	Profit and loss reserves £'000	Total £'000
<b>Balance at 31 December 2022</b>	1,825	14,925	(29,767)	(13,017)
<b>Year ended 31 December 2023:</b>				
Loss for the year	-	-	(25,011)	(25,011)
Effect of foreign currency translation differences	-	-	(121)	(121)
Total comprehensive income for the year	-	-	(25,132)	(25,132)
Transactions with owners				
Shares issued	59	14,941	-	15,000
<b>Balance at 31 December 2023</b>	1,884	29,866	(54,899)	(23,149)
<b>Year ended 31 December 2024:</b>				
Loss for the year	-	-	(21,112)	(21,112)
Effect of foreign currency translation differences	-	-	(6)	(6)
Total comprehensive income for the year	-	-	(21,118)	(21,118)
<b>Balance at 31 December 2024</b>	1,884	29,866	(76,017)	(44,267)

# INTELLIGENT ENERGY LIMITED

## COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2024

Company	Share capital £'000	Share premium account £'000	Profit and loss reserves £'000	Total £'000
<b>Balance at 31 December 2022</b>	1,825	14,925	(30,095)	(13,345)
<b>Year ended 31 December 2023:</b>				
Loss for the year	-	-	(25,204)	(25,204)
Total comprehensive income for the year	-	-	(25,204)	(25,204)
Transactions with owners				
Shares issued	59	14,941	-	15,000
<b>Balance at 31 December 2023</b>	1,884	29,866	(55,299)	(23,549)
<b>Year ended 31 December 2024:</b>				
Loss for the year	-	-	(21,136)	(21,136)
Total comprehensive income for the year	-	-	(21,136)	(21,136)
<b>Balance at 31 December 2024</b>	1,884	29,866	(76,435)	(44,685)

# INTELLIGENT ENERGY LIMITED

## CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2024

	Notes	2024 £'000	2023 £'000
<b>Cash flows from operating activities</b>			
Cash used in operations	20	(14,018)	(27,208)
Income taxes paid		(3)	(3)
<b>Net cash used in operating activities</b>		<u>(14,021)</u>	<u>(27,211)</u>
<b>Investing activities</b>			
Purchase of intangible assets		(388)	(722)
Purchase of tangible assets		(1,921)	(3,007)
Interest received		52	222
<b>Net cash used in investing activities</b>		<u>(2,257)</u>	<u>(3,507)</u>
<b>Financing activities</b>			
Proceeds from new loan	14	15,000	10,000
Proceeds from issuing share capital	17	-	15,000
<b>Net cash from financing activities</b>		<u>15,000</u>	<u>25,000</u>
<b>Net decrease in cash and cash equivalents</b>		(1,278)	(5,718)
Cash and cash equivalents at beginning of the year		1,859	7,698
Effect of exchange rate changes on foreign currency cash balances		(6)	(121)
<b>Cash and cash equivalents at end of the year</b>		<u>575</u>	<u>1,859</u>

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

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### 1. Accounting policies

#### Company information

Intelligent Energy Limited ("the company") is a private company limited by shares incorporated in England and Wales. The registered office and principal place of business is Charnwood Building, Holywell Park, Ashby Road, Loughborough, Leicestershire, LE11 3GB.

The group consists of Intelligent Energy Limited and all of its subsidiaries.

The company's and the group's principal activities and nature of its operations are disclosed in the Directors' Report.

#### Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006, including the provisions of the large and medium-sized Companies and Groups (Accounts and Reports) Regulations 2008.

The financial statements are prepared in sterling, which is the functional currency of the group. Monetary amounts in these financial statements are rounded to the nearest £'000.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### Reduced disclosures

This company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of the exemptions of the following disclosure requirements:

- Section 7 'Statement of Cash Flows' – Presentation of a statement of cash flow and related notes and disclosures;
- Section 11 'Basic Financial Instruments', interest income/expense and net gains/losses for each category of financial instrument;
- Section 33 'Related Party Disclosures' – Compensation for key management personnel.

The company is consolidated in these financial statements.

#### Reporting period

The company's accounting reference date is 30 December. The company and group have drawn up these accounts for the year ended 31 December 2024, in line with company law allowing accounts to be drawn up to within 7 days of the accounting reference date, and as such all figures are comparable unless specifically stated otherwise.

#### Basis of consolidation

The consolidated financial statements incorporate those of Intelligent Energy Limited and all of its subsidiaries (i.e. entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits). Subsidiaries acquired during the period are consolidated using the purchase method. Their results are incorporated from the date that control passes.

All financial statements are made up to 31 December 2024. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

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### 1. Accounting policies (continued)

#### **Basis of consolidation (continued)**

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

The cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued, and liabilities incurred or assumed, plus directly attributable costs. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. Where the cost of a business combination is lower than the fair value of identifiable net assets acquired, negative goodwill is recognised and subsequently amortised over the period in which the related assets and liabilities are settled.

#### **Going concern**

Intelligent Energy continues to receive funding from its parent group with £15.0m being received in 2024 in the form of a loan from Meditor European Master Fund Limited ("MEMFL"), the owner of the Company's immediate parent company, which is repayable on demand and does not incur interest. There were additional loans received of £11.5m in 2025.

The Directors have prepared a cash flow forecast for the 12-month period from the date of approval of these accounts which indicate, taking account of reasonably possible downsides, the group will have sufficient funds through additional funding from MEMFL, to meet its liabilities as they fall due for the period. Those forecasts are also dependent on MEMFL not seeking repayment of the loan amounts currently due of £71.5m.

MEMFL has provided a letter of support to Intelligent Energy Limited which indicates its intentions to continue to make available such funds as are needed by the group. The Directors acknowledge that there can be no certainty that this support from MEMFL will continue although, at the date of approval of these accounts, they have no reason to believe that it will not do so.

The Directors remain confident that following the cash injections and continued support from MEMFL, the group has the necessary means to meet its financial commitments and has the ability to control costs to offset any shortfalls in revenue.

Consequently, the Directors are confident that the group will have sufficient funds to continue to meet its liabilities as they fall due for at least 12 months from the date of the approval of the accounts and consequently have prepared the accounts on a going concern basis.

#### **Turnover**

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the group and receivable turnover can be reliably measured. Turnover is measured at the fair value of the consideration received, excluding discounts, rebates, VAT and other sales taxes or duty. The following criteria must also be met before turnover is recognised:

#### *Provision of engineering services*

Consultancy for technology and product advancement turnover is recognised by reference to the stage of completion. Stage of completion is measured by reference to the cost of labour hours and materials for each contract. Past experience has shown costs incurred to be the best measure of progress. Where the contract outcome cannot be measured reliably, turnover is recognised only to the extent of the expenses recognised that are recoverable.

When contracts are extended or combined, the total consideration received is merged, and the turnover recognised over the full revised contract.

Where elements of contract turnover can be separately identifiable, this turnover is spread across the substantive delivery period for these elements. Where multiple element contracts are entered into and the constituent parts do not stand alone, all turnover is spread over the contract.

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

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### 1. Accounting policies (continued)

#### Turnover (continued)

##### *Sale of goods*

Fuel cell and hydrogen generation product turnover is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer, usually on dispatch of goods.

##### *Government grants*

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met, and the grants will be received. A grant that specifies performance conditions is recognised in revenue when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in revenue when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

#### Goodwill

Goodwill represents the excess of the cost of acquisition of a business over the fair value of net assets acquired.

Negative goodwill arises when the cost of a business combination is less than the fair value of the interest in the identifiable assets, liabilities and contingent liabilities acquired. The amount up to the fair value of the non-monetary assets acquired is credited to profit or loss in the period in which those non-monetary assets are recovered. Negative goodwill in excess of the fair values of the non-monetary assets acquired is credited to profit or loss in the periods expected to benefit, which the directors considered to be one year.

#### Intangible assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably.

Intangible assets with a finite life have no residual value and are amortised on a straight-line basis over their expected useful lives as follows:

Patents	-	15 to 20 years
Software	-	3 to 5 years

Amortisation is revised prospectively for any significant change in useful life or residual value.

##### *Patents*

Patents have been granted on intellectual property rights for a period of 15 to 20 years by the relevant government agencies in countries where patents are applied for. Each patent application is carried at cost less accumulated amortisation and impairment losses. Patent renewal fees are taken to the statement of comprehensive income in the year in which they are incurred.

The directors have elected not to capitalise development costs and such expenditure is expensed as incurred.

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

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### 1. Accounting policies (continued)

#### **Tangible fixed assets**

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Cost comprises the aggregate amount paid, and the fair value of any other consideration given to acquire the asset and includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is recognised on a straight-line basis over its expected useful life to its residual value, as follows:

Plant, machinery and equipment	-	3 to 5 years
Office equipment, fixtures and fittings	-	3 years

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset and is credited or charged to profit or loss.

#### **Fixed asset investments**

In the separate accounts of the company, interests in subsidiaries are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the company. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

#### **Impairment of fixed assets**

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

#### **Stocks**

Stocks are stated at the lower of cost and net realisable value. Cost includes all costs incurred in bringing each product to its present location and condition, as follows:

- Raw materials and goods for resale: purchase cost on a first-in, first-out basis
- Work in progress and finished goods: cost of direct materials and labour plus attributable overheads based on a normal level of activity, excluding borrowing costs.

Net realisable value is based on estimated selling price less any further costs expected to be incurred to completion and disposal. Obsolete and defective inventory is impaired to its estimated recoverable amount.

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

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### 1. Accounting policies (continued)

#### **Cash and cash equivalents**

Cash and cash equivalents are basic financial instruments and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### **Financial instruments**

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### **Basic financial assets**

Basic financial assets, which include trade and other debtors, amounts owed by group undertakings, and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the financial asset is measured at the present value of the future receipts discounted at a market rate of interest.

#### **Impairment of financial assets**

Financial assets are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

#### **Derecognition of financial assets**

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

#### **Classification of financial liabilities**

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

#### **Basic financial liabilities**

Basic financial liabilities, including trade and other creditors, and amounts owed to group undertakings, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

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### 1. Accounting policies (continued)

#### **Derecognition of financial liabilities**

Financial liabilities are derecognised when, and only when, the group's contractual obligations are discharged, cancelled, or they expire.

#### **Equity instruments**

Equity instruments issued by the group are recorded at the fair value of proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

#### **Leases**

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Rentals payable under operating leases, including any lease incentives received, are charged to income on a straight-line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the lease asset are consumed.

#### **Taxation**

The tax expense represents the sum of the current tax expense and deferred tax expense. Current tax assets are recognised when tax paid exceeds the tax payable.

Current and deferred tax is charged or credited to profit or loss, except when it relates to items charged or credited to other comprehensive income or equity, when the tax follows the transaction or event it relates to and is also charged or credited to other comprehensive income, or equity.

Current tax assets and current tax liabilities and deferred tax assets and deferred tax liabilities are offset if, and only if, there is a legally enforceable right to set off the amounts and the entity intends either to settle on the net basis or to realise the asset and settle the liability simultaneously.

Current tax is based on taxable profit for the year. Current tax assets and liabilities are measured using tax rates that have been enacted or substantively enacted by the reporting period.

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled based on tax rates that have been enacted or substantively enacted by the reporting date.

Deferred tax liabilities are recognised in respect of all timing differences that exist at the reporting date. Timing differences are differences between taxable profits and total comprehensive income that arise from the inclusion of income and expenses in tax assessments in different periods from their recognition in the financial statements. Deferred tax assets are recognised only to the extent that it is probable that they will be recovered by the reversal of deferred tax liabilities or other future taxable profits.

#### **Employee benefits**

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets. The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the group is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### **Retirement benefits**

For defined contribution schemes the amount charged to profit or loss is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments.

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

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### 1. Accounting policies (continued)

#### **Foreign exchange**

Transactions in currencies other than the functional currency (foreign currency) are initially recorded at the exchange rate prevailing on the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary assets and liabilities denominated in foreign currencies are translated at the rate ruling at the date of the transaction, or, if the asset or liability is measured at fair value, the rate when that fair value was determined.

All translation differences are taken to profit or loss, except to the extent that they relate to gains or losses on non-monetary items recognised in other comprehensive income, when the related translation gain or loss is also recognised in other comprehensive income.

For the purposes of the consolidated financial statements, the assets and liabilities of foreign operations are translated into sterling using exchange rates prevailing at the end of each financial year. Income and expenses are translated at the average exchange rates for the year, unless exchange rates fluctuate significantly during the year, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising are recognised in other comprehensive income and accumulated in a foreign currency translation reserve within equity.

### 2. Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### **Key accounting estimates and assumptions**

##### ***Research and development tax credit***

A tax credit is recognised based on costs that are expected to qualify for research and development tax relief. Management use judgement to assess the nature of costs incurred and identify those that are expected to qualify for this tax relief.

##### ***Contract turnover***

The group recognises revenue on provision of engineering contracts when the performance obligations of the contract have been satisfied.

##### ***Recognition of grant income***

A judgement is made by management regarding whether the group has met the conditions applying to grant income received. Grant income is recognised within deferred income until such time that management determines that the conditions have been met. The amount of grant income that is recognised is estimated as being an amount that matches the underlying expense incurred by the group.

##### ***Impairment of fixed assets***

The group assesses whether there are any indicators of impairment of fixed assets at each reporting date. Judgement is required in determining the recoverable amounts of these assets. The carrying values of intangibles fixed assets and tangible fixed assets at the balance sheet date were £4,520,000 (2023: £5,372,000) and £5,234,000 (2023: £4,619,000) respectively.

##### ***Net realisable value of inventories***

Inventories are stated at the lower of cost and net realisable value. The realisable value is an estimate based on the future activities of the business. The carrying value of inventories at the balance sheet date was £8,005,000 (2023: £9,087,000).

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

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### 3. Turnover

An analysis of the group's turnover is as follows:

<b>Turnover analysed by class of business</b>	<b>2024 £'000</b>	<b>2023 £'000</b>
Provision of engineering services	2,330	2,842
Sale of goods	2,557	3,736
Research and development tax credits income	2,031	2,472
Other revenue	170	-
	<u>7,088</u>	<u>9,050</u>
<b>Turnover analysed by geographical market</b>	<b>2024 £'000</b>	<b>2023 £'000</b>
United Kingdom	5,007	5,572
Europe	916	1,503
Asia	333	1,219
Rest of the World	832	756
	<u>7,088</u>	<u>9,050</u>

### 4. Loss before taxation

Loss before taxation is stated after charging/(crediting):

	<b>2024 £'000</b>	<b>2023 £'000</b>
Impairment of intangible fixed assets	517	440
Loss on disposal of intangible fixed assets	32	33
Loss on disposal of tangible fixed assets	277	36
Operating lease charges	763	748
Exchange (gain)	(20)	(10)
Research and development expenditure	2,537	2,327
Fees payable to the company's auditor and its associates:		
- for the audit of the company's financial statements	56	46
- for taxation compliance	6	5
- for other services	38	35

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

### 5. Employees

The average monthly number of persons (including directors) employed during the year was:

	Group		Company	
	2024 Number	2023 Number	2024 Number	2023 Number
Research and development	95	122	95	122
Operations and application engineering	56	71	56	71
Corporate and commercial	38	43	37	42
	<u>189</u>	<u>236</u>	<u>188</u>	<u>235</u>

Their aggregate remuneration comprised:

	Group		Company	
	2024 £'000	2023 £'000	2024 £'000	2023 £'000
Wages and salaries	10,421	11,357	10,369	11,306
Social security costs	1,101	1,212	1,091	1,204
Pension costs	459	516	459	516
	<u>11,981</u>	<u>13,085</u>	<u>11,919</u>	<u>13,026</u>

### 6. Directors' remuneration

	2024 £'000	2023 £'000
Remuneration for qualifying services	658	458
Pension contributions to defined contribution schemes	27	12
	<u>685</u>	<u>470</u>

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 4 (2023: 3).

Remuneration disclosed above include the following amounts paid to the highest paid director:

	2024 £'000	2023 £'000
Remuneration for qualifying services	250	223
Pension contributions to defined contribution schemes	2	-
	<u>252</u>	<u>223</u>

### 7. Interest receivable and similar income

	2024 £'000	2023 £'000
<b>Interest income</b>		
Interest on bank deposits	52	260

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

### 8. Taxation

	2024 £'000	2023 £'000
<b>Current tax</b>		
Current year RDEC tax debit	507	581
Overseas tax	3	3
Total current tax	<u>510</u>	<u>584</u>
Total tax charge	<u>510</u>	<u>584</u>

The total tax charge for the year included in the income statement can be reconciled to the loss before tax multiplied by the standard rate of tax as follows:

	2024 £'000	2023 £'000
Loss before taxation	<u>(20,602)</u>	<u>(24,427)</u>
Expected tax credit based on the standard rate of corporation tax in the UK of 25.00% (2023: 23.52%)	(5,150)	(5,745)
Deferred tax rate differences	-	(185)
Deferred tax not recognised	4,601	6,586
Other	39	(72)
Taxation for the year	<u>510</u>	<u>584</u>

A deferred tax asset in respect of unrelieved tax losses is not recognised due to the uncertainty of the group generating sufficient taxable surpluses in the foreseeable future. The amount unprovided at 31 December 2024 net of other timing differences is £69,845,000 (2023: £65,253,000), using the substantively enacted rate of corporation tax at the year-end of 25% (2023: 25%).

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

### 9. Intangible fixed assets

Group	Negative goodwill £'000	Patents £'000	Software £'000	Total £'000
<b>Cost</b>				
At 1 January 2024	(272)	12,492	4,032	16,252
Additions	-	388	-	388
Disposals	(8)	(1,386)	(1,013)	(2,407)
At 31 December 2024	<u>(280)</u>	<u>11,494</u>	<u>3,019</u>	<u>14,233</u>
<b>Amortisation</b>				
At 1 January 2024	(272)	7,319	3,833	10,880
Amortisation charge for the year	-	564	127	691
Impairment charge for the year	-	517	-	517
Eliminated in respect of disposals	(8)	(1,354)	(1,013)	(2,375)
At 31 December 2024	<u>(280)</u>	<u>7,046</u>	<u>2,947</u>	<u>9,713</u>
<b>Carrying amount</b>				
At 31 December 2024	-	<u>4,448</u>	<u>72</u>	<u>4,520</u>
At 31 December 2023	-	<u>5,173</u>	<u>199</u>	<u>5,372</u>

The disposal of goodwill is in relation to the dissolution of a subsidiary (note 11).

Company	Patents £'000	Software £'000	Total £'000
<b>Cost</b>			
At 1 January 2024	10,674	4,032	14,706
Additions	388	-	388
Disposals	(1,312)	(1,013)	(2,325)
At 31 December 2024	<u>9,750</u>	<u>3,019</u>	<u>12,769</u>
<b>Amortisation</b>			
At 1 January 2024	5,501	3,833	9,334
Amortisation charge for the year	564	127	691
Impairment charge for the year	517	-	517
Eliminated in respect of disposals	(1,280)	(1,013)	(2,293)
At 31 December 2024	<u>5,302</u>	<u>2,947</u>	<u>8,249</u>
<b>Carrying amount</b>			
At 31 December 2024	<u>4,448</u>	<u>72</u>	<u>4,520</u>
At 31 December 2023	<u>5,173</u>	<u>199</u>	<u>5,372</u>

Amortisation charged in the year is included within administrative expenses.

A review of the group's and company's IP portfolio has concluded it appropriate to impair patents not aligned with the technology the group is focused on commercialising. As such, an impairment charge of £517,000 (2023: £440,000) has been recognised in the group financial statements and £517,000 (2023: £440,000) in the company financial statements within administrative expenses.

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

### 10. Tangible fixed assets

Group	Plant, machinery and equipment £'000	Office equipment, fixtures and fittings £'000	Assets under construction £'000	Total £'000
<b>Cost</b>				
At 1 January 2024	13,318	1,815	2,561	17,694
Additions	399	182	1,340	1,921
Transfers	452	-	(452)	-
Disposals	(102)	(106)	(277)	(485)
At 31 December 2024	<u>14,067</u>	<u>1,891</u>	<u>3,172</u>	<u>19,130</u>
<b>Depreciation</b>				
At 1 January 2024	11,738	1,337	-	13,075
Depreciation charge for the year	665	364	-	1,029
Eliminated in respect of disposals	(102)	(106)	-	(208)
At 31 December 2024	<u>12,301</u>	<u>1,595</u>	<u>-</u>	<u>13,896</u>
<b>Carrying amount</b>				
At 31 December 2024	<u>1,766</u>	<u>296</u>	<u>3,172</u>	<u>5,234</u>
At 31 December 2023	<u>1,580</u>	<u>478</u>	<u>2,561</u>	<u>4,619</u>
<b>Company</b>				
	Plant, Machinery and equipment £'000	Office Equipment, fixtures and fittings £'000	Assets under construction £'000	Total £'000
<b>Cost</b>				
At 1 January 2024	13,223	1,814	2,561	17,598
Additions	399	182	1,340	1,921
Transfers	452	-	(452)	-
Disposals	(13)	(106)	(277)	(396)
At 31 December 2024	<u>14,061</u>	<u>1,890</u>	<u>3,172</u>	<u>19,123</u>
<b>Depreciation</b>				
At 1 January 2024	11,646	1,336	-	12,982
Depreciation charge for the year	665	364	-	1,029
Eliminated in respect of disposals	(13)	(106)	-	(119)
At 31 December 2024	<u>12,298</u>	<u>1,594</u>	<u>-</u>	<u>13,892</u>
<b>Carrying amount</b>				
At 31 December 2024	<u>1,763</u>	<u>296</u>	<u>3,172</u>	<u>5,231</u>
At 31 December 2023	<u>1,577</u>	<u>478</u>	<u>2,561</u>	<u>4,616</u>

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

### 11. Investments

Company	Investments in subsidiaries £'000
<b>Cost</b>	
At 1 January 2024	-
Disposals	-
At 31 December 2024	<u>-</u>
<b>Provision</b>	
At 1 January 2024	-
Reversal of provision	-
At 31 December 2024	<u>-</u>
<b>Carrying amount</b>	
At 31 December 2024 and at 31 December 2023	<u>-</u>

The investment in subsidiaries during the year represents 100% of the ordinary share capital of the following companies:

Name	Country of incorporation	Registered office	Principal activity
Intelligent Energy Inc	USA	10080 N Wolfe Road, Suite SW3-200, Cupertino, CA 95014, USA	Fuel processing development and partnering activities in the US including IE fuel cell power systems in the USA.
Intelligent Energy Japan Limited	Japan	Hayabusa Asuka Law Offices, Kasumigaseki Building 4F, 3-2-5 Kasumigaseki, Chiyoda-ku, Tokyo 100-6004, Japan	Partnering activities in Japan including IE fuel cell power systems

Intelligent Energy Holdings (Singapore) Private Limited was struck off in April 2024.

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

### 12. Stocks

	Group and Company	
	2024	2023
	£'000	£'000
Raw materials and components	5,548	7,732
Work in progress	1,265	766
Finished goods	1,192	589
	<u>8,005</u>	<u>9,087</u>

The balance is net of a provision of £2,640,000 (2023: £2,080,000), with impairment cost charged to cost of sales.

### 13. Debtors

	Group		Company	
	2024	2023	2024	2023
	£'000	£'000	£'000	£'000
<b>Amounts falling due within one year:</b>				
Trade debtors	376	854	376	854
R&D tax credit recoverable	1,523	3,075	1,523	3,075
Other debtors	261	362	257	361
Prepayments and accrued income	2,098	2,807	2,097	2,801
	<u>4,258</u>	<u>7,098</u>	<u>4,253</u>	<u>7,091</u>

### 14. Creditors: amounts falling due within one year

	Group		Company	
	2024	2023	2024	2023
	£'000	£'000	£'000	£'000
Trade creditors	1,437	1,318	1,437	1,318
Amounts owed to group undertakings	-	-	359	351
Accruals	1,202	1,157	1,190	1,115
Deferred income	3,003	2,895	3,003	2,895
Other creditors	84	3	83	1
Amounts due to related parties	60,000	45,000	60,000	45,000
	<u>65,726</u>	<u>50,373</u>	<u>66,072</u>	<u>50,680</u>

During the year Meditor European Master Fund Limited provided further loans of £15,000,000 (2023: £10,000,000) to the company which are repayable on demand and do not incur interest. This includes a charge over the company's assets. This is included within amounts due to related parties.

Amounts owed to other group undertakings are unsecured, interest free and repayable on demand.

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

### 15. Retirement benefit schemes

	2024 £'000	2023 £'000
<b>Defined contribution schemes</b>		
Charge to profit or loss in respect of defined contribution schemes	459	516

The group operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund. The amounts outstanding at the year-end were £34,000 (2023: £nil).

### 16. Provision for liabilities and charges

	Group and Company		Total £'000
	Warranty provision £'000	Dilapidations provision £'000	
At 1 January 2024	295	516	811
Increases in the year	421	104	525
Amounts utilised	(146)	-	(146)
Unused amounts released	-	(57)	(57)
At 31 December 2024	570	563	1,133

### 17. Share capital

	2024 £'000	2023 £'000
<b>Ordinary share capital</b>		
<b>Issued and fully paid</b>		
37,671,875 (2023: 37,671,875) Ordinary of 5p each	1,884	1,884

During the previous year the company issued 1,171,875 Ordinary shares at a nominal value of 5p for cash consideration of £15,000,00.

Holders of the ordinary shares are entitled to receive dividends and other distributions and to attend and vote at any general meeting. The shares do not have any right to redemption.

### 18. Reserves

#### Share premium account

The balance classified as share premium relates to the total net proceeds less nominal value of shares on issue of the company's equity share capital.

#### Profit and loss reserves

Cumulative profit and loss net of distributions to owners. Also included in profit and loss reserves is amounts relating to capital reductions.

### 19. Capital commitments

At 31 December, the group had the following capital commitments:

	2024 £'000	2023 £'000
Contracts for future capital expenditure not provided for in the financial statement	1,379	2,042

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

### 20. Cash used in group operations

	2024 £'000	2023 £'000
Loss after taxation	(21,112)	(25,011)
Adjustments for:		
Amortisation of intangible assets	691	676
Impairment of intangible assets	517	440
Depreciation of tangible fixed assets	1,029	816
Loss on disposal of intangible fixed assets	32	33
Loss on disposal of tangible fixed assets	277	36
Interest receivable	(52)	(260)
Overseas taxation	3	3
Operating cash flows before movements in working capital	<u>(18,615)</u>	<u>(23,267)</u>
Decrease / (increase) in stocks	1,082	(2,031)
Decrease / (increase) in debtors	2,840	(1,458)
(Decrease) / increase in creditors	353	(851)
Increase in provisions	322	399
Cash used in operations	<u><u>(14,018)</u></u>	<u><u>(27,208)</u></u>

### 21. Analysis of changes in net debt - group

	1 January 2024 £'000	Cash flows £'000	Exchange rate movements £'000	31 December 2024 £'000
Cash at bank and in hand	1,859	(1,278)	(6)	575
Loans from related parties	(45,000)	(15,000)	-	(60,000)
	<u>(43,141)</u>	<u>(16,278)</u>	<u>(6)</u>	<u>(59,425)</u>

### 22. Operating lease commitments

#### Lessee

At the reporting end date, the group and company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group and Company	
	2024 £'000	2023 £'000
Within one year	-	666
Between one and five years	-	57
	<u>-</u>	<u>723</u>

# INTELLIGENT ENERGY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2024

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### 23. Financial commitments, guarantees and contingencies liabilities

Barclays Bank holds a fixed and floating charge over the assets of the company.

Meditor European Master Fund Limited holds a charge over the assets of the company in relation to the loan provided.

### 24. Related party transactions

#### Remuneration of key management personnel

The remuneration of key management personnel of the group, which includes the directors, was £762,000 (2023: £526,000).

During the year the company increased a loan with Meditor European Master Fund Limited, see note 14 for more details.

### 25. Controlling party

The immediate parent of the group is Meditor Energy Limited, a company incorporated in Bermuda.

The ultimate controlling party is the trustee of the Nineveh Trust.

### 26. Post balance sheet events

On 22 January 2025 Meditor European Master Fund Limited provided a further loan of £1,000,000 to the group.

On 21 February 2025 Meditor European Master Fund Limited provided a further loan of £3,000,000 to the group.

On 22 April 2025 Meditor European Master Fund Limited provided a further loan of £2,000,000 to the group.

On 10 June 2025 Meditor European Master Fund Limited provided a further loan of £5,500,000 to the group.